# CREATING AN INTELLIGENT TAX OFFICE

#### Death and Taxes

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#### OSR manages \$15 billion in revenue

# We had to evolve to a client-centric model



#### Our four strategic pillars



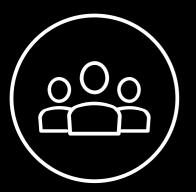


# Culture & leadership

#### Process redesign

Workforce

Digital & data



# Culture & leadership

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#### Culture is critical

41% of ANZ CIOs rated business culture as the most significant blocker of change

GARTNER, 2019

85%

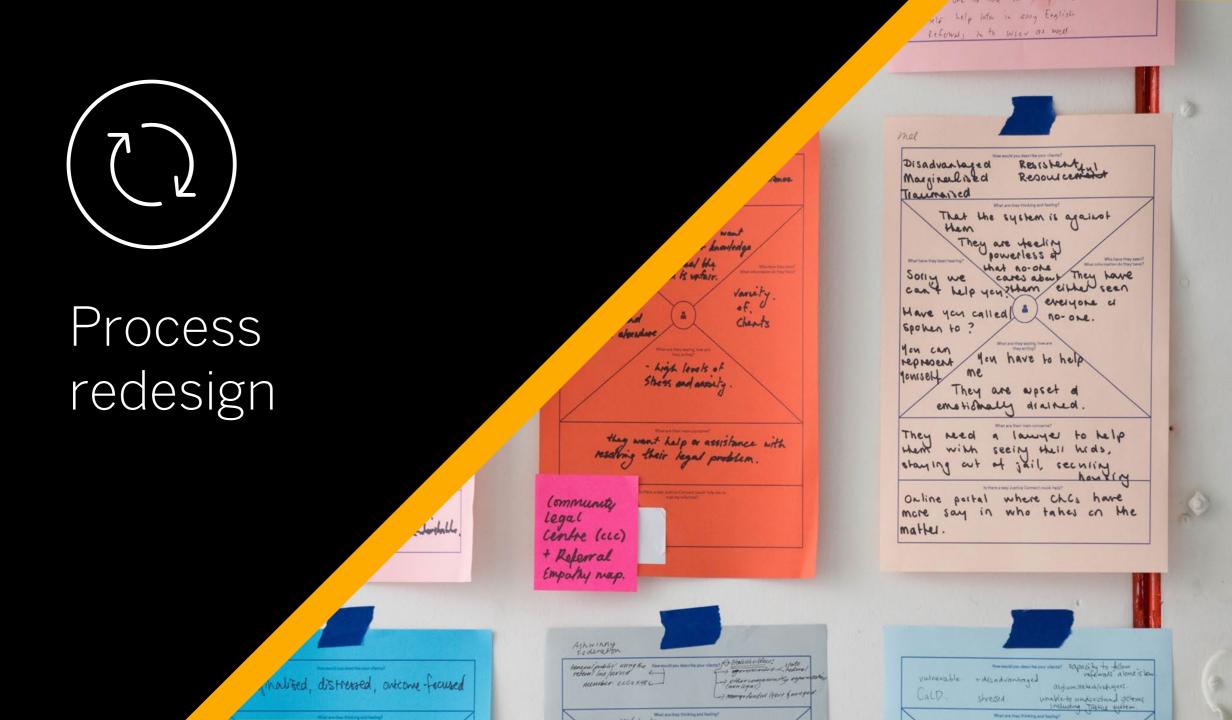
feel excited or content

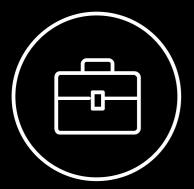
understand what we're trying to achieve & why

81%

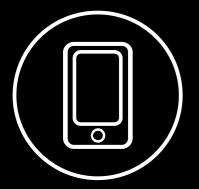
don't understand

Only





## Workforce

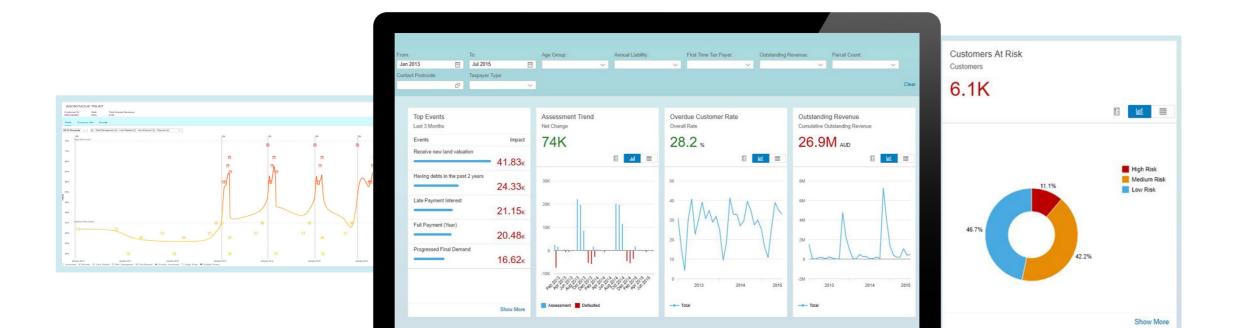


Digital & data

#### Data is at the heart The foundation of data-driven insights



#### **MACHINE LEARNING IN ACTION**



#### **THE APPLICATION CRUNCHES...**

187 million D data records

#### 90,000 tax payers



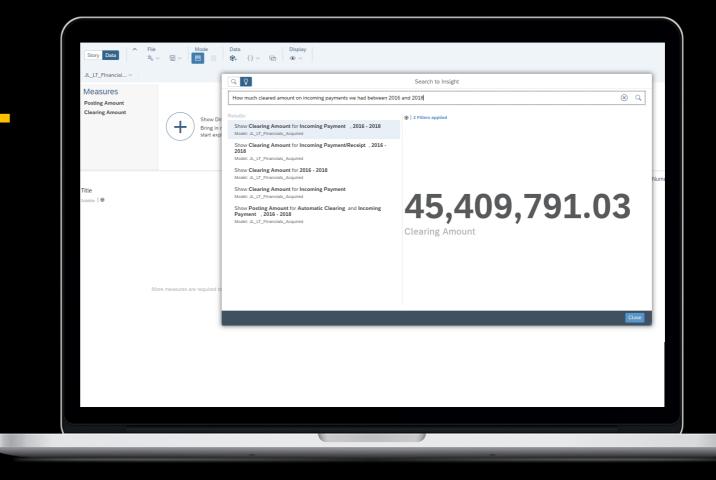


million 'events'

#### All in less than 6 minutes



# SEARCH TO INSIGHT



#### Client centric solutions Provide enhanced experiences and services

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#### Remember...

# Culture is critical

# Focus on the client

## Embrace innovation

### Its only the beginning...