



SAP Innovation Day for Supply Chain

# Bring out the best in your Supply ChAIn

Veloce, intelligente e generativa

*In collaborazione con*



*Con il supporto di*



# **Sergio Patano**

Practice Leader, NetConsulting cube - Sirmi



# Agenda

## **Apertura dei lavori | Juan Cartier,**

Chief Revenue Officer, Digital Supply Chain, EMEA, SAP

## **Guest Keynote | Vittorio Emanuele Parsi,**

Professore di Relazioni Internazionali Università Cattolica di Milano

## **Tavola rotonda:** Le nuove frontiere della Supply Chain

- **Fabrizio Buccella**, Demand Manager Supply Chain, Proc & Quality Area Corporate ICT, Alfasigma
- **Giacomo Coppi**, Head of Digital Supply Chain, SAP Italia
- **Eugenio Morelli**, CIO, Gruppo Zignago
- **Marco Zaglio**, Planning & Scheduling Practice Leader, Syscons
- Modera: **Sergio Patano**, Practice Leader, NetConsulting cube – Sirmi

## **SAP Business AI in azione | Carlo Nigri,**

Presales Manager Digital Supply Chain | SAP Italia

## **Light Lunch**

## **Tour guidato** del Museo e della Factory Ducati





# Juan Cartier

Chief Revenue Officer, Digital Supply Chain, EMEA, SAP



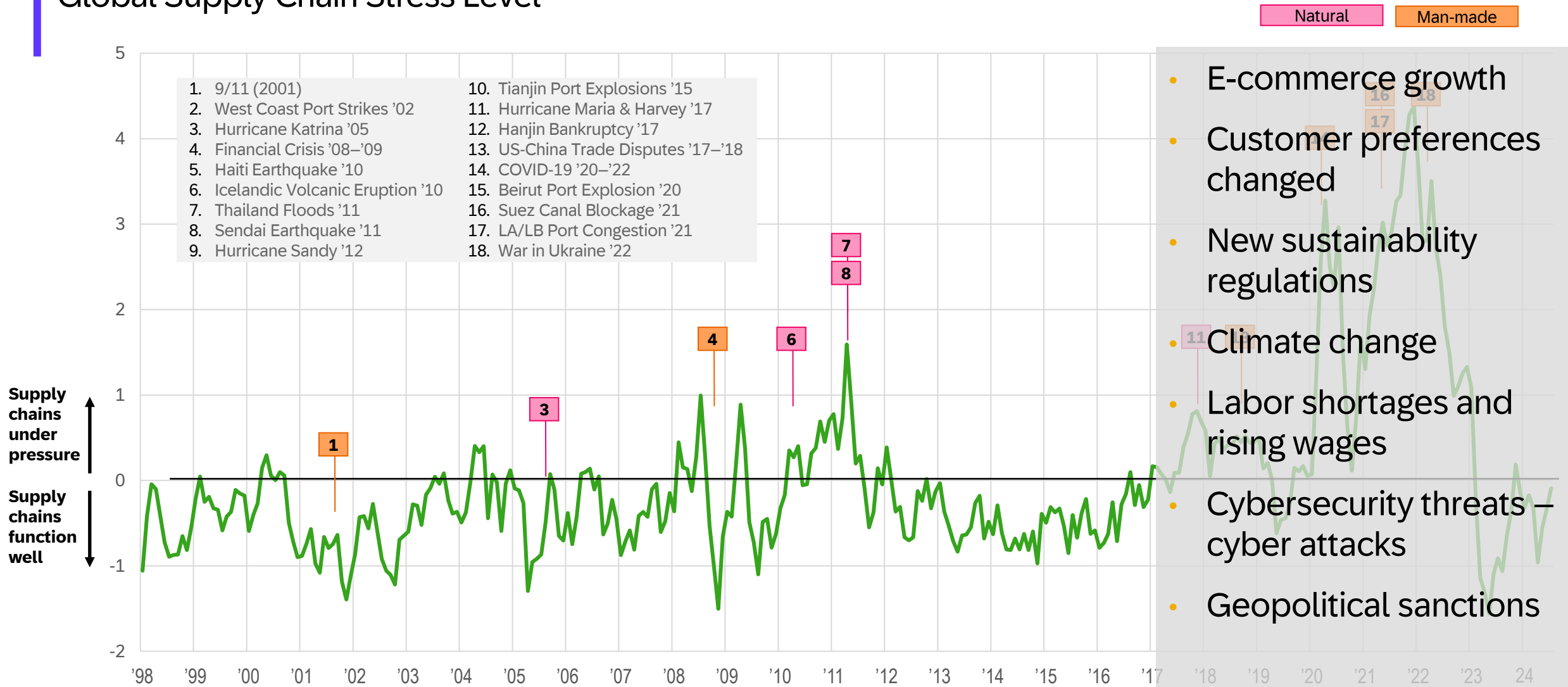


# A Risk-Resilient and Sustainable Supply Chain



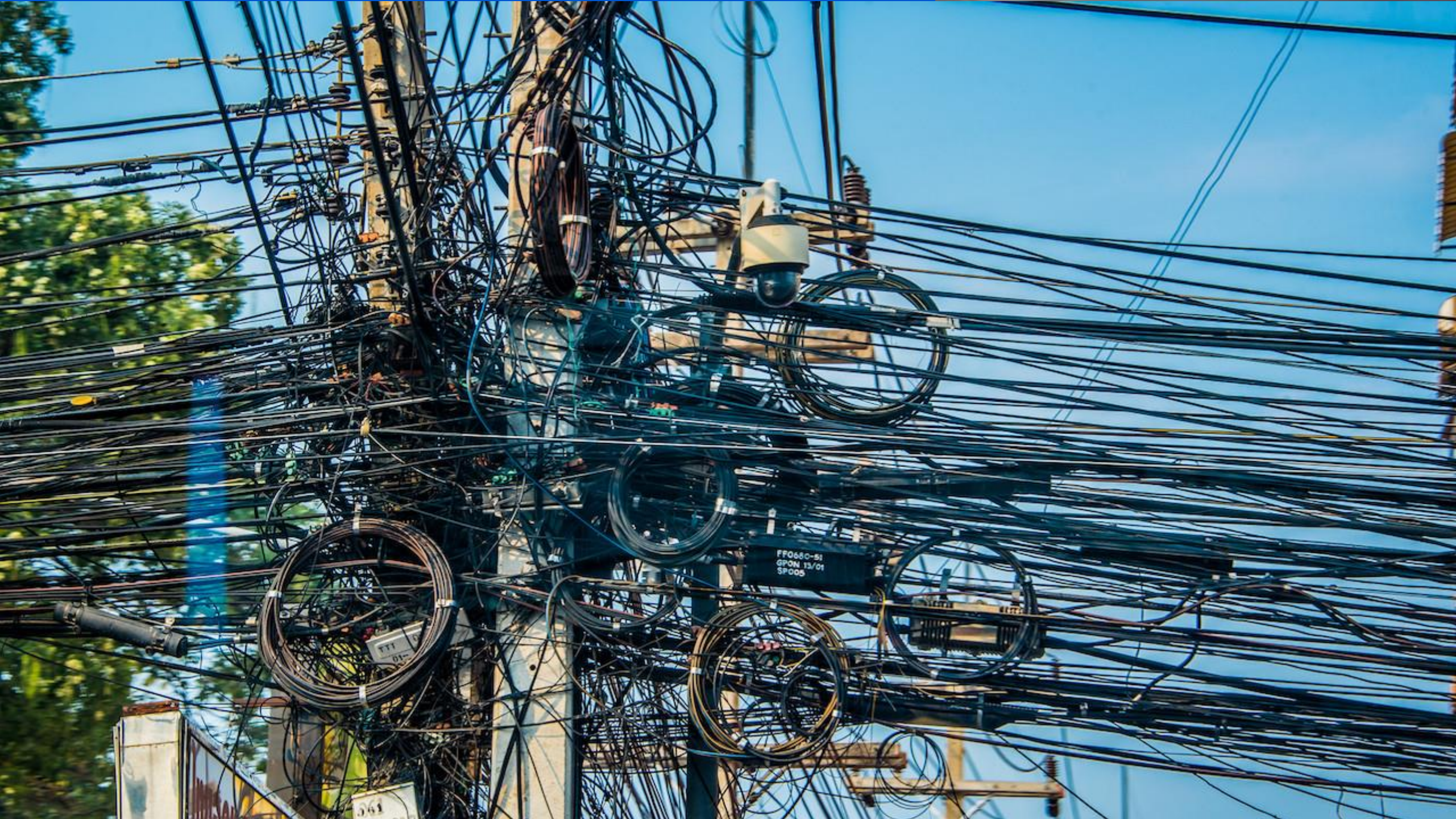
# Global disruptions are increasing supply chain pressure

## Global Supply Chain Stress Level



Source: Federal Reserve Bank of New York, Global Supply Chain Pressure Index (GSCPI), [link](#); [Link](#) to interactive graphic

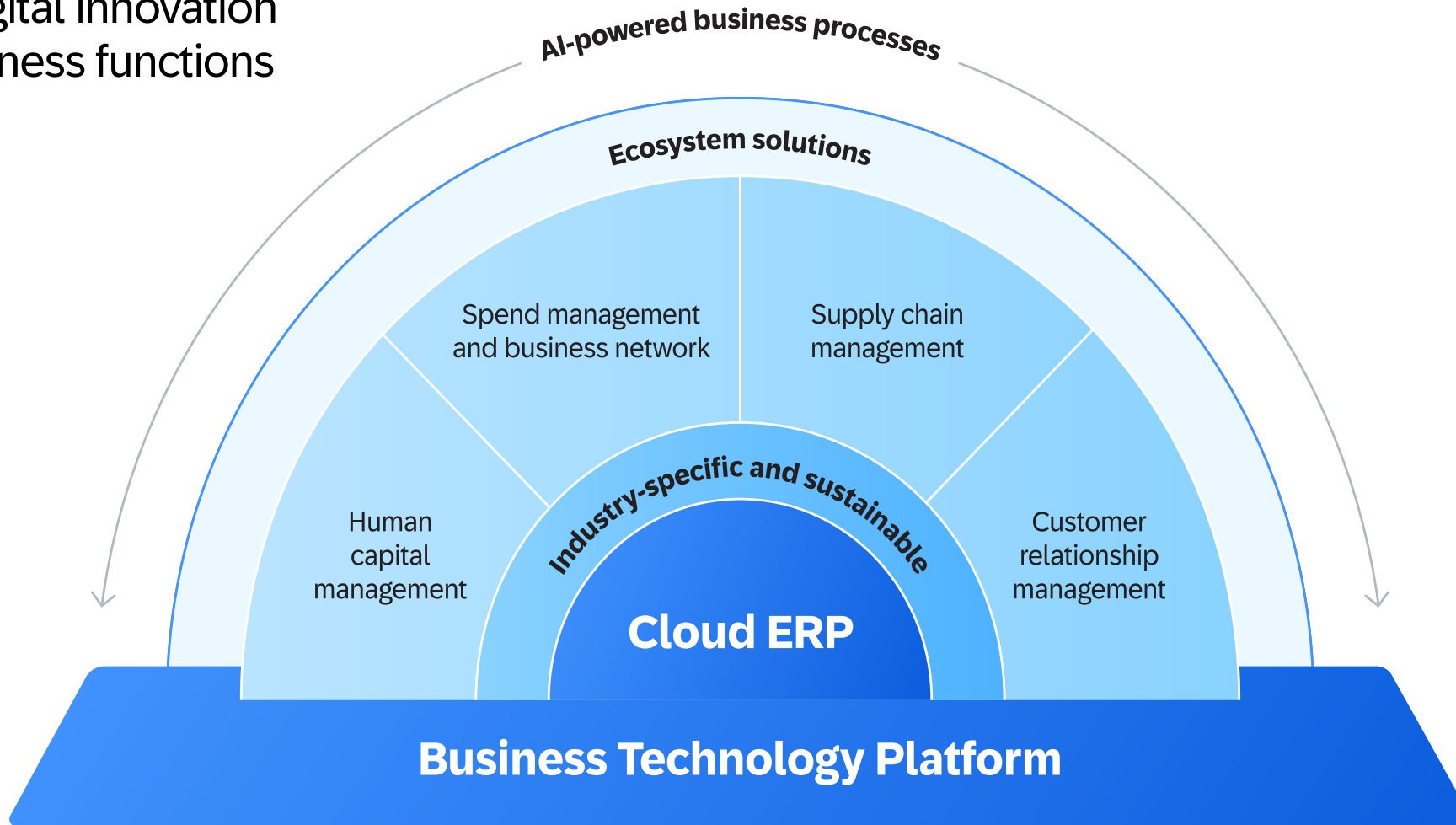






# SAP Strategy

Unleash digital innovation  
across business functions

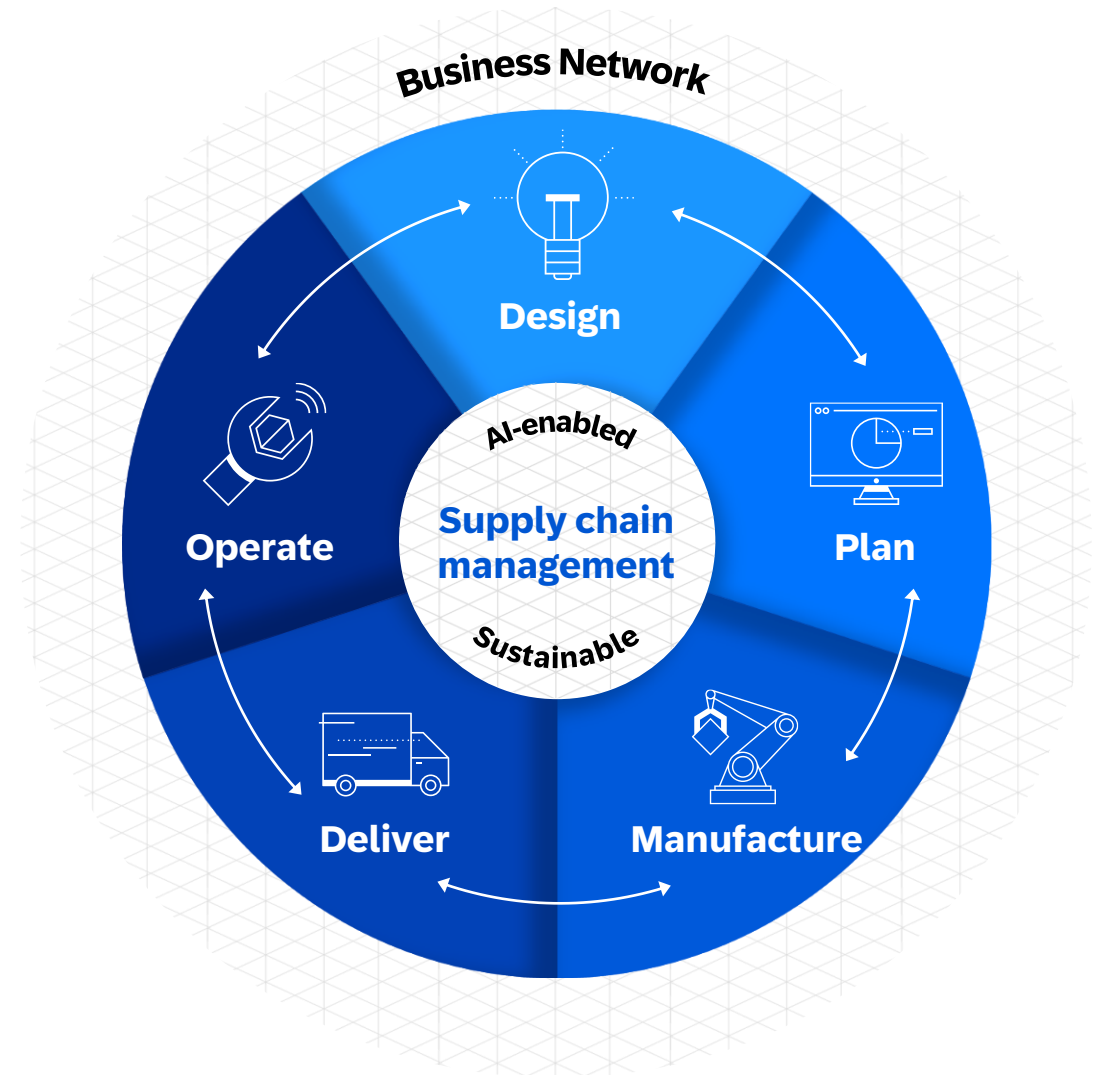




# SAP Digital Supply Chain

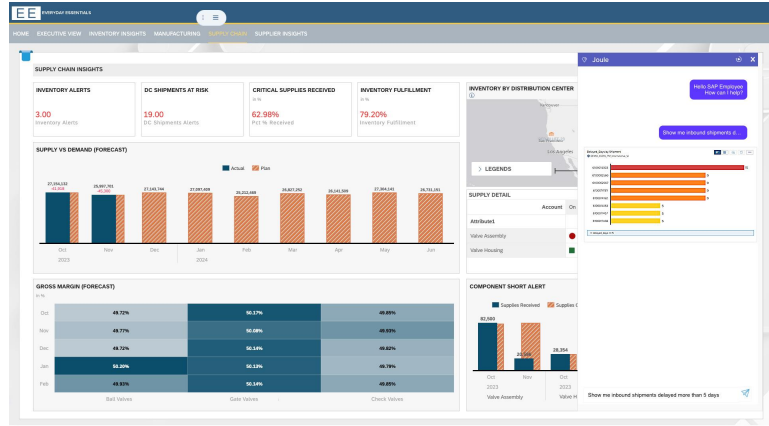
Unleash digital innovation  
across business functions

- 1 Connect every process
- 2 Contextualize every decision
- 3 Collaborate with your ecosystem

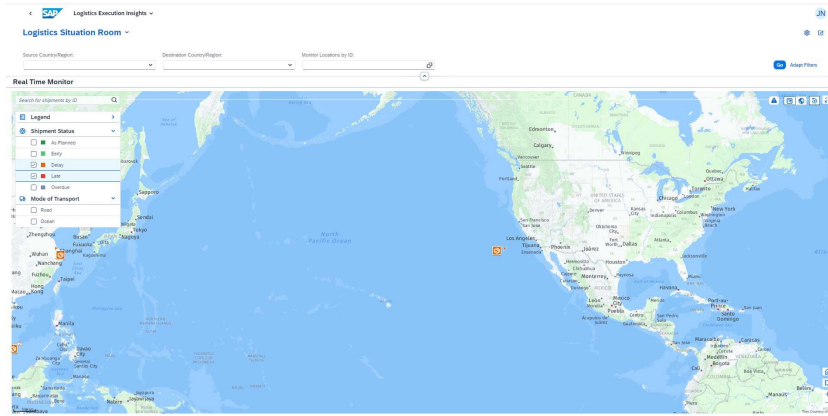


# SAP Strategy

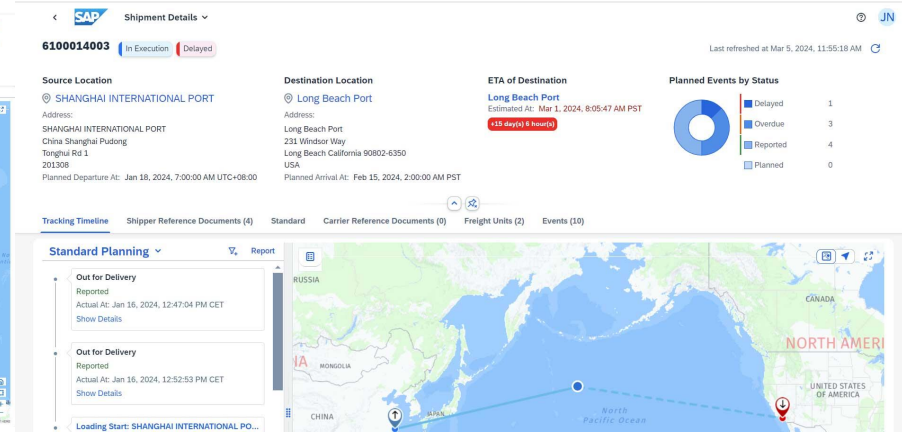
Unleash digital innovation  
across business functions



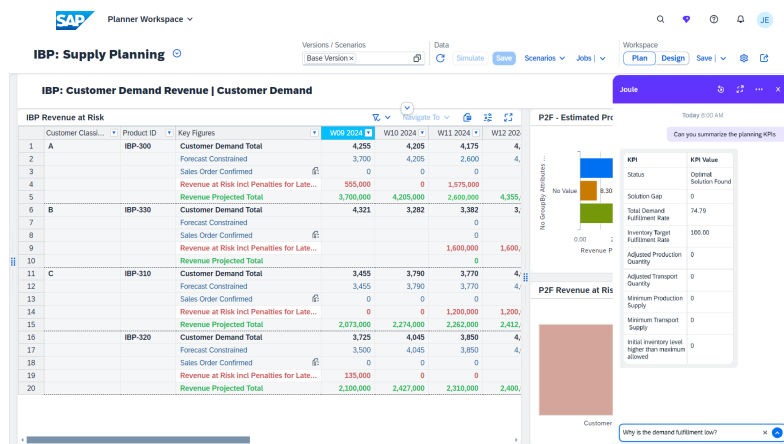
Intelligent Dashboard



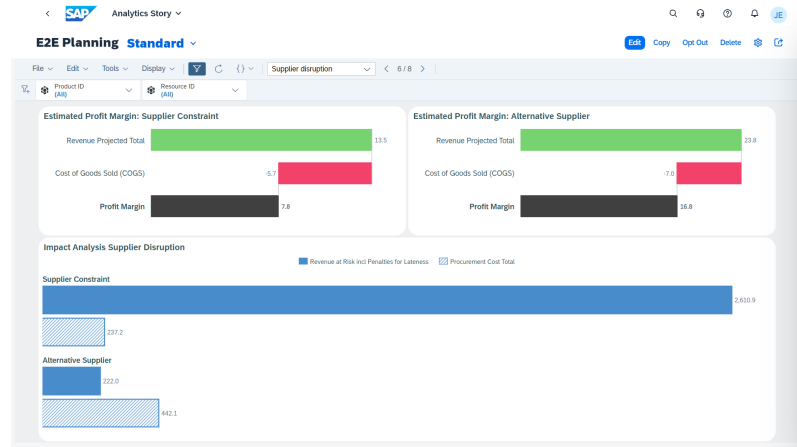
Logistics Situation Room



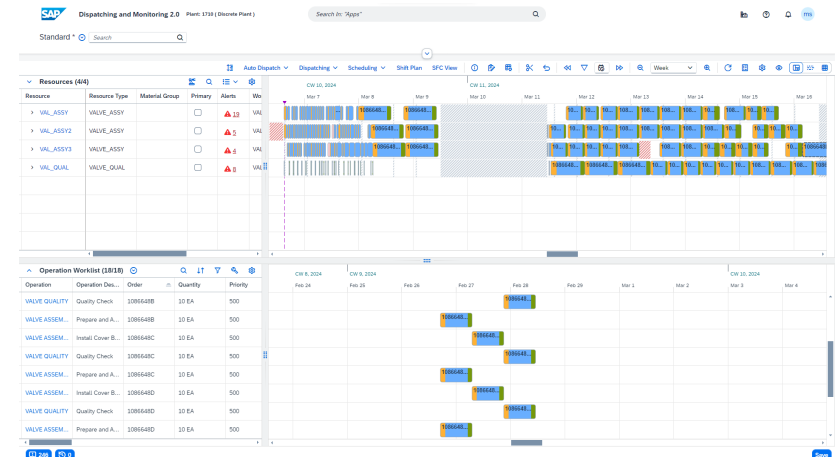
Global Track and Trace



Identify Alternative Sourcing



Financial Impact & Decision



Production Schedule Adjustments





SUPPLY CHAIN INSIGHTS

INVENTORY ALERTS

3.00

Inventory Alerts

DC SHIPMENTS AT RISK

19.00

DC Shipments Alerts

CRITICAL SUPPLIES RECEIVED

in %

62.98%

Pct % Received

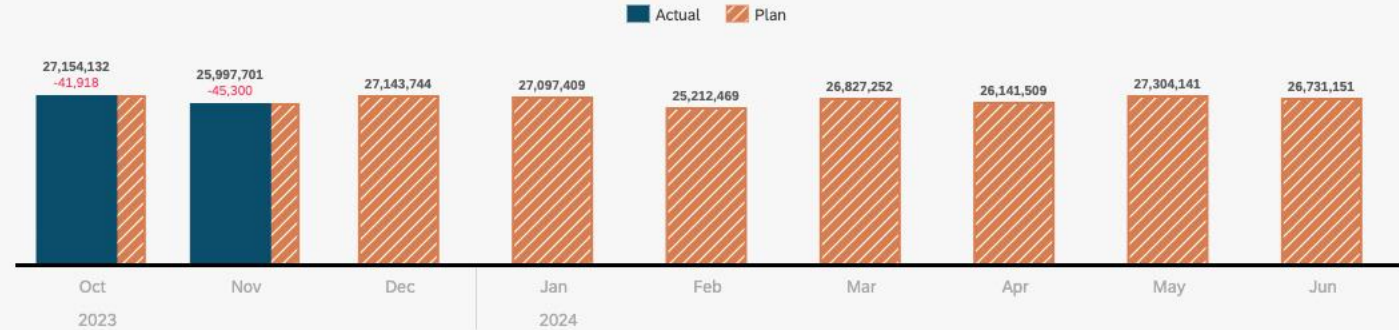
INVENTORY FULFILLMENT

in %

79.20%

Inventory Fulfillment

SUPPLY VS DEMAND (FORECAST)



GROSS MARGIN (FORECAST)

in %

|              | Oct    | Nov    | Dec    | Jan    | Feb    |
|--------------|--------|--------|--------|--------|--------|
| Ball Valves  | 49.72% | 49.77% | 49.72% | 50.20% | 49.93% |
| Gate Valves  | 50.17% | 50.08% | 50.14% | 50.13% | 50.14% |
| Check Valves | 49.85% | 49.93% | 49.82% | 49.79% | 49.85% |

INVENTORY BY DISTRIBUTION CENTER

i



LEGENDS

SUPPLY DETAIL

|                | Account | On |
|----------------|---------|----|
| Attribute1     |         |    |
| Valve Assembly |         |    |
| Valve Housing  |         |    |

COMPONENT SHORT ALERT

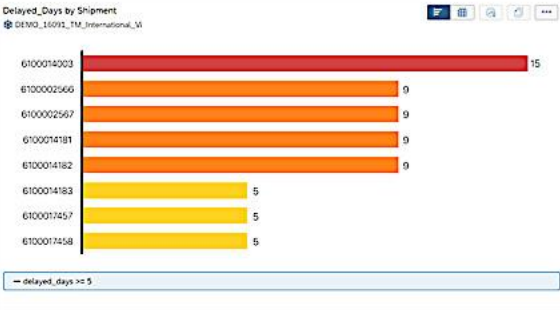


Joule



Hello SAP Employee  
How can I help?

Show me inbound shipments d...



Show me inbound shipments delayed more than 5 days



**Logistics Situation Room** ▾



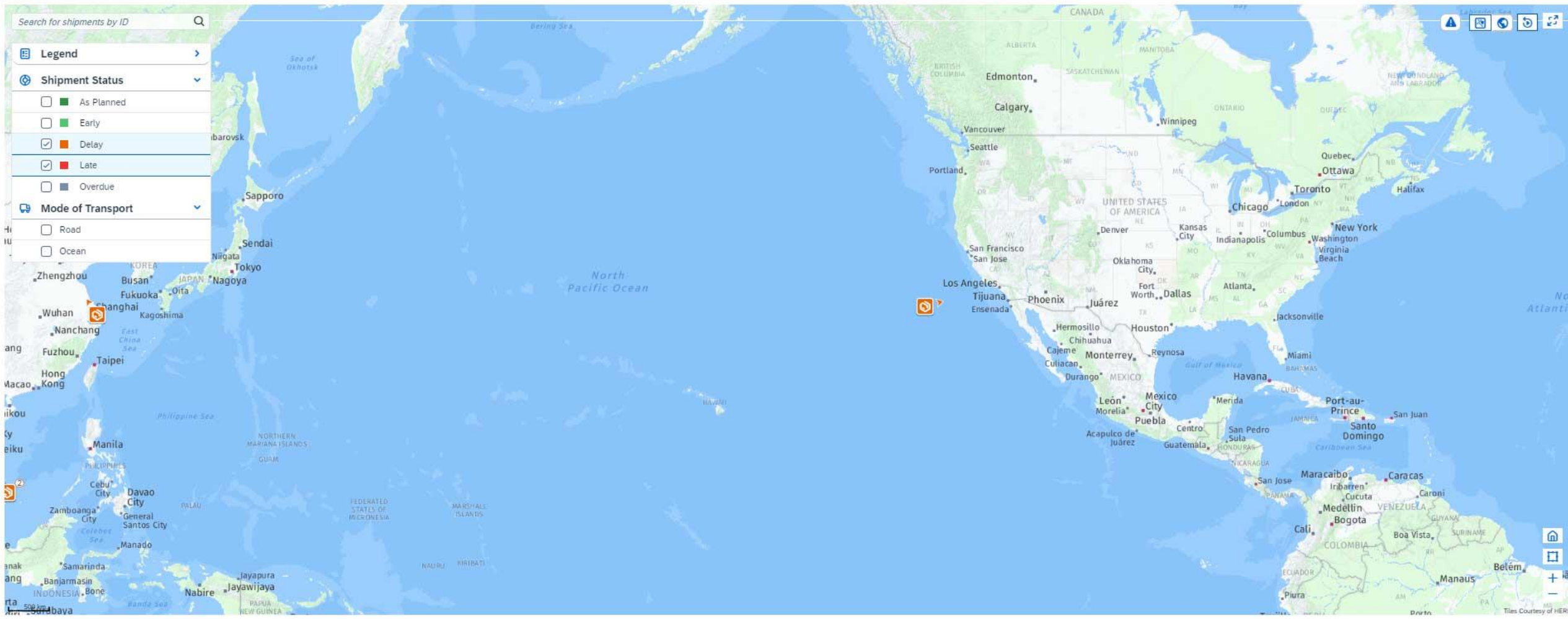
Source Country/Region:  ▾

Destination Country/Region:  ▾

Monitor Locations by ID:

**Go** Adapt Filters

**Real Time Monitor**







6100014003

In Execution

Delayed

Last refreshed at Mar 5, 2024, 11:55:18 AM



### Source Location

📍 SHANGHAI INTERNATIONAL PORT

Address:

SHANGHAI INTERNATIONAL PORT

China Shanghai Pudong

Tonghui Rd 1

201308

Planned Departure At: Jan 18, 2024, 7:00:00 AM UTC+08:00

### Destination Location

📍 Long Beach Port

Address:

Long Beach Port

231 Windsor Way

Long Beach California 90802-6350

USA

Planned Arrival At: Feb 15, 2024, 2:00:00 AM PST

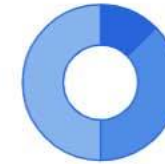
### ETA of Destination

Long Beach Port

Estimated At: Mar 1, 2024, 8:05:47 AM PST

+15 day(s) 6 hour(s)

### Planned Events by Status



|          |   |
|----------|---|
| Delayed  | 1 |
| Overdue  | 3 |
| Reported | 4 |
| Planned  | 0 |

Tracking Timeline

Shipper Reference Documents (4)

Standard

Carrier Reference Documents (0)

Freight Units (2)

Events (10)

### Standard Planning ▾



Report

#### Out for Delivery

Reported

Actual At: Jan 16, 2024, 12:47:04 PM CET

Show Details

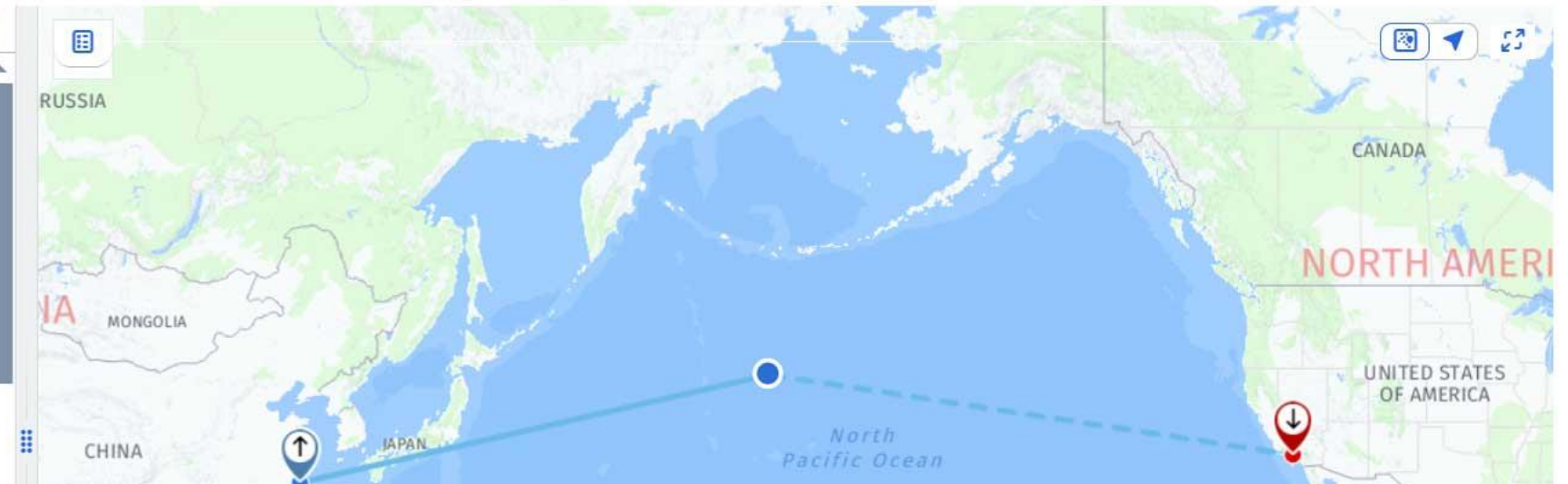
#### Out for Delivery

Reported

Actual At: Jan 16, 2024, 12:52:53 PM CET

Show Details

Loading Start: SHANGHAI INTERNATIONAL PO...



## IBP: Supply Planning ▾

Versions / Scenarios

Base Version ×

Data



Simulate

Save

Scenarios ▾

Jobs | ▾

Workspace

Plan

Design

Save | ▾



## IBP: Customer Demand Revenue | Customer Demand

Joule



## IBP Revenue at Risk



Navigate To ▾

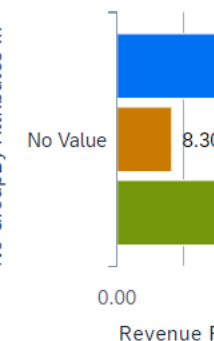


Today 8:00 AM

Can you summarize the planning KPIs

## P2F - Estimated Pro

No GroupBy Attributes ...



## P2F Revenue at Ris



Customer

| KPI   | KPI Value              |
|---|------------------------|
| Status  | Optimal Solution Found |
| Solution Gap  | 0                      |
| Total Demand Fulfillment Rate                       | 74.79                  |
| Inventory Target Fulfillment Rate                   | 100.00                 |
| Adjusted Production Quantity                        | 0                      |
| Adjusted Transport Quantity                         | 0                      |
| Minimum Production Supply                           | 0                      |
| Minimum Transport Supply                            | 0                      |
| Initial inventory level higher than maximum allowed | 0                      |

Why is the demand fulfillment low?



## IBP: Supply Planning ▾

Versions / Scenarios

Base Version ×



Data



Simulate

Save

Scenarios ▾

Jobs | ▾

Workspace

Plan

Design

Save | ▾



## IBP: Customer Demand Revenue | Customer Demand

Joule



## IBP Revenue at Risk



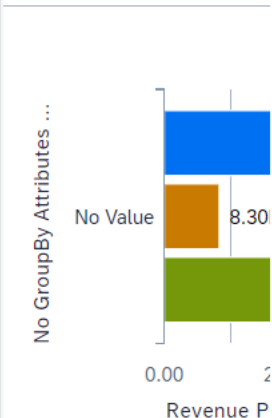
Navigate To ▾



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| 1  | A                  | IBP-300    | Customer Demand Total                      | 4,255     | 4,205     | 4,175     | 4,175     |
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| 3  |                    |            | Sales Order Confirmed                      | 0         | 0         | 0         | 0         |
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| 5  |                    |            | Revenue Projected Total                    | 3,700,000 | 4,205,000 | 2,600,000 | 4,355,000 |
| 6  | B                  | IBP-330    | Customer Demand Total                      | 4,321     | 3,282     | 3,382     | 3,382     |
| 7  |                    |            | Forecast Constrained                       |           |           | 0         |           |
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| 9  |                    |            | Revenue at Risk incl Penalties for Late... |           |           | 1,600,000 | 1,600,000 |
| 10 |                    |            | Revenue Projected Total                    |           |           | 0         |           |
| 11 | C                  | IBP-310    | Customer Demand Total                      | 3,455     | 3,790     | 3,770     | 3,770     |
| 12 |                    |            | Forecast Constrained                       | 3,455     | 3,790     | 3,770     | 3,770     |
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| 15 |                    |            | Revenue Projected Total                    | 2,073,000 | 2,274,000 | 2,262,000 | 2,412,000 |
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| 19 |                    |            | Revenue at Risk incl Penalties for Late... | 135,000   | 0         | 0         | 0         |
| 20 |                    |            | Revenue Projected Total                    | 2,100,000 | 2,427,000 | 2,310,000 | 2,400,000 |

## P2F - Estimated Pro

Today 8:00 AM



Initial inventory level  
higher than maximum  
allowed

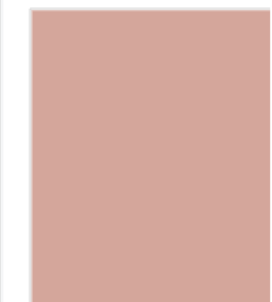
0

Why is the demand fulfillment low?

The demand fulfillment rate is low due  
to two main reasons:

1. Insufficient supply: the data shows  
that the company is unable to  
source the required amount of  
products in time to meet the  
customer demand.
2. Limited Resource Capacity: the  
company's resource capacity at  
Factory US (1710) is too low  
to meet the demand.

## P2F Revenue at Ris



Customer

What are the mitigation options for product  
IBP-300?





IBP: Supply Planning

Versions / Scenarios  
Base Version x

Data  
Simulate Save

Scenarios Jobs

Workspace  
Plan Design Save

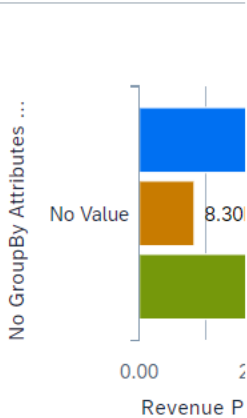
IBP: Customer Demand Revenue | Customer Demand

Joule

IBP Revenue at Risk

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P2F - Estimated Procurement

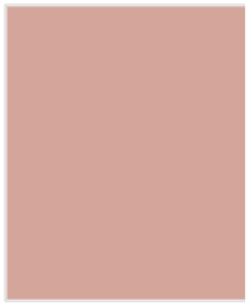


You could order the necessary component from another supplier. Here are all supplier options:

Current Supplier: Steep Sense Inc.

Component: PCB\_BOARD  
Delivery: No delivery possible  
Total Procurement Cost: \$2,500

P2F Revenue at Risk



Customer

Message Joule...

## IBP: Supply Planning ▾

Versions / Scenarios

Base Version ×



Data



Simulate

Save

Scenarios ▾

Jobs | ▾

Workspace

Plan

Design

Save | ▾



## IBP: Customer Demand Revenue | Customer Demand

## IBP Revenue at Risk

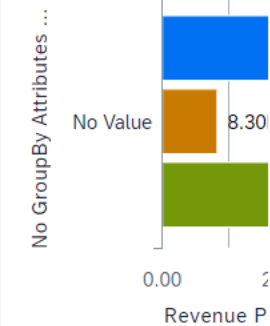


Navigate To ▾



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## P2F - Estimated Procurement



You could order the necessary component from another supplier. Here are all supplier options:

Makes Sense Ltd.

Component:

PCB\_BOARD

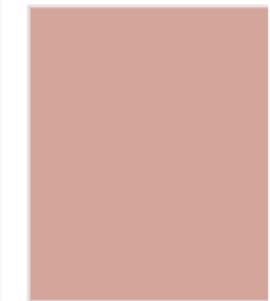
Delivery:

🚚 5 days by truck

**\$8,200**

Total Procurement Cost

## P2F Revenue at Risk



Customer

Message Joule...



## IBP: Supply Planning ▾

Versions / Scenarios

Base Version x



Data



Simulate

Save

Scenarios ▾

Jobs | ▾

Workspace

Plan

Design

Save | ▾



## IBP: Customer Demand Revenue | Customer Demand

## IBP Revenue at Risk

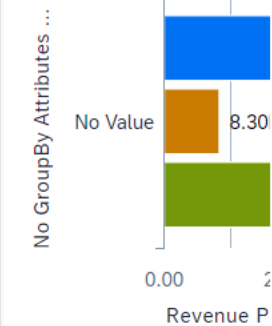


Navigate To ▾



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## P2F - Estimated Procurement



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## Sensorwerk

Component:

PCB\_BOARD

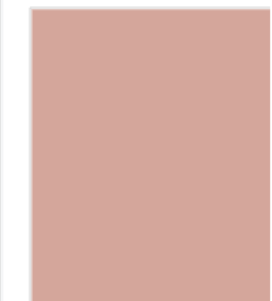
Delivery:

🚚 6 weeks by ship

\$ 3,300

Total Procurement Cost

## P2F Revenue at Risk



Customer

Message Joule...

## IBP: Supply Planning ▾

Versions / Scenarios

Base Version ×



Data



Simulate

Save

Scenarios ▾

Jobs | ▾

Workspace

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## IBP: Customer Demand Revenue | Customer Demand

Joule



## IBP Revenue at Risk

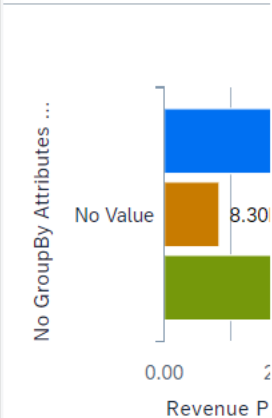


Navigate To ▾

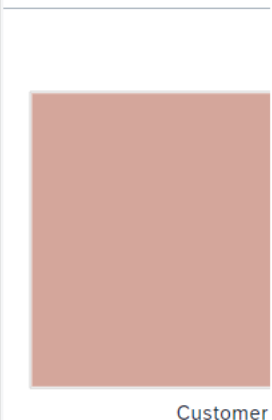


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| 11 | C                  | IBP-310    | Customer Demand Total                      | 3,455     | 3,790     | 3,770     | 3,770     |
| 12 |                    |            | Forecast Constrained                       | 3,455     | 3,790     | 3,770     | 3,770     |
| 13 |                    |            | Sales Order Confirmed                      | 0         | 0         | 0         | 0         |
| 14 |                    |            | Revenue at Risk incl Penalties for Late... | 0         | 0         | 1,200,000 | 1,200,000 |
| 15 |                    |            | Revenue Projected Total                    | 2,073,000 | 2,274,000 | 2,262,000 | 2,412,000 |
| 16 |                    | IBP-320    | Customer Demand Total                      | 3,725     | 4,045     | 3,850     | 3,850     |
| 17 |                    |            | Forecast Constrained                       | 3,500     | 4,045     | 3,850     | 3,850     |
| 18 |                    |            | Sales Order Confirmed                      | 0         | 0         | 0         | 0         |
| 19 |                    |            | Revenue at Risk incl Penalties for Late... | 135,000   | 0         | 0         | 0         |
| 20 |                    |            | Revenue Projected Total                    | 2,100,000 | 2,427,000 | 2,310,000 | 2,400,000 |

## P2F - Estimated Procurement



## P2F Revenue at Risk



Scenarios created:

| Scenario ID | Supplier       | Transport |
|-------------|----------------|-----------|
| 113047VEND3 | MakesSense Ltd |           |
| 113047VEND1 | Sensorwerk     |           |

After comparing all details of the scenarios, considering various factors like long- and midterm risk rating, the scenario using supplier MakesSense Ltd. turned out to be the best option to mitigate the risk.

Makes Sense Ltd.

Total Procurement Cost

\$8,200

Total

Order Amount:

110 pieces

Delivery:

5 days by truck

[Create Purchase Requisition](#)

Message Joule...



E2E Planning Standard

Edit

Copy

Opt Out

Delete



Product ID  
(All)



Resource ID  
(All)

Estimated Profit Margin: Supplier Constraint



Estimated Profit Margin: Alternative Supplier



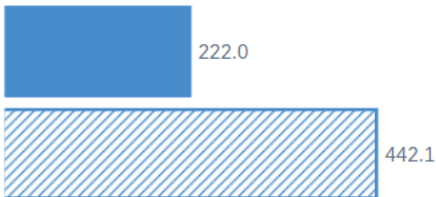
Impact Analysis Supplier Disruption

Revenue at Risk incl Penalties for Lateness Procurement Cost Total

Supplier Constraint



Alternative Supplier



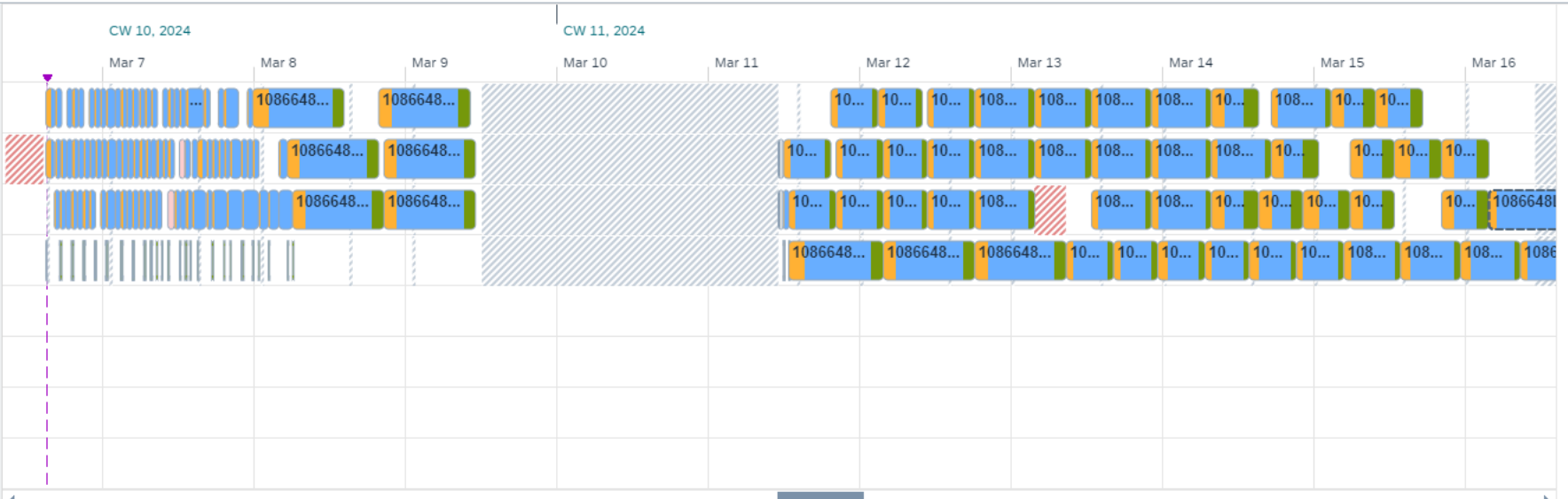
Standard \*



Auto Dispatch Dispatching Scheduling Shift Plan SFC View

Week

| Resources (4/4) |               |                |                          |        |     |
|-----------------|---------------|----------------|--------------------------|--------|-----|
| Resource        | Resource Type | Material Group | Primary                  | Alerts | Wo  |
| > VAL_ASSY      | VALVE_ASSY    |                | <input type="checkbox"/> | 19     | VAL |
| > VAL_ASSY2     | VALVE_ASSY    |                | <input type="checkbox"/> | 5      | VAL |
| > VAL_ASSY3     | VALVE_ASSY    |                | <input type="checkbox"/> | 4      | VAL |
| > VAL_QUAL      | VALVE_QUAL    |                | <input type="checkbox"/> | 8      | VAL |



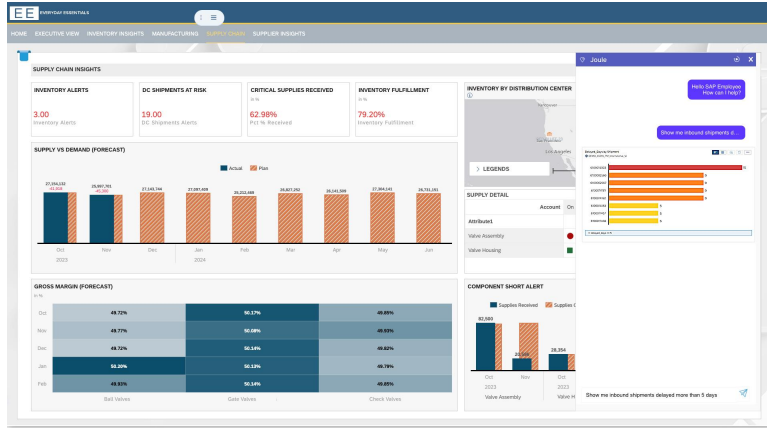
| Operation Worklist (18/18) |                    |          |          |          |
|----------------------------|--------------------|----------|----------|----------|
| Operation                  | Operation Des...   | Order    | Quantity | Priority |
| VALVE QUALITY              | Quality Check      | 1086648B | 10 EA    | 500      |
| VALVE ASSEM...             | Prepare and A...   | 1086648B | 10 EA    | 500      |
| VALVE ASSEM...             | Install Cover B... | 1086648C | 10 EA    | 500      |
| VALVE QUALITY              | Quality Check      | 1086648C | 10 EA    | 500      |
| VALVE ASSEM...             | Prepare and A...   | 1086648C | 10 EA    | 500      |
| VALVE ASSEM...             | Install Cover B... | 1086648D | 10 EA    | 500      |
| VALVE QUALITY              | Quality Check      | 1086648D | 10 EA    | 500      |
| VALVE ASSEM...             | Prepare and A...   | 1086648D | 10 EA    | 500      |



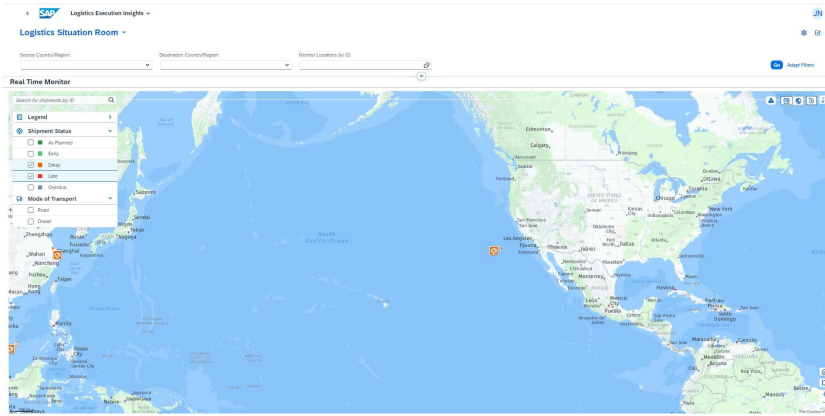


# SAP Strategy

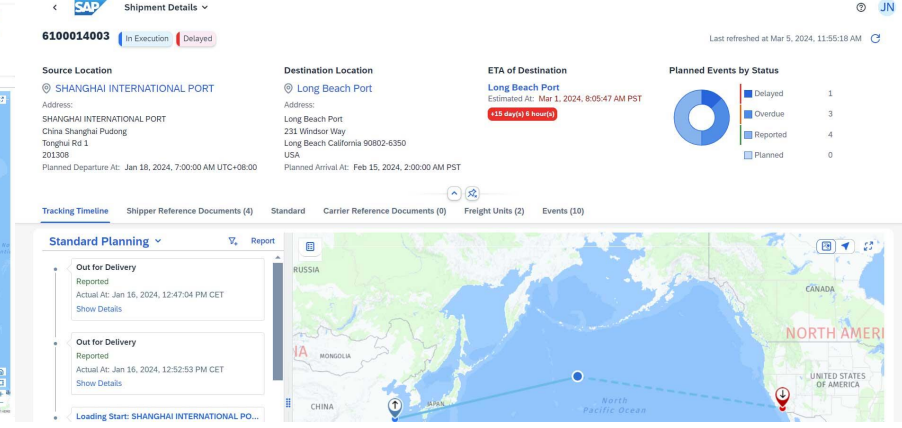
Unleash digital innovation  
across business functions



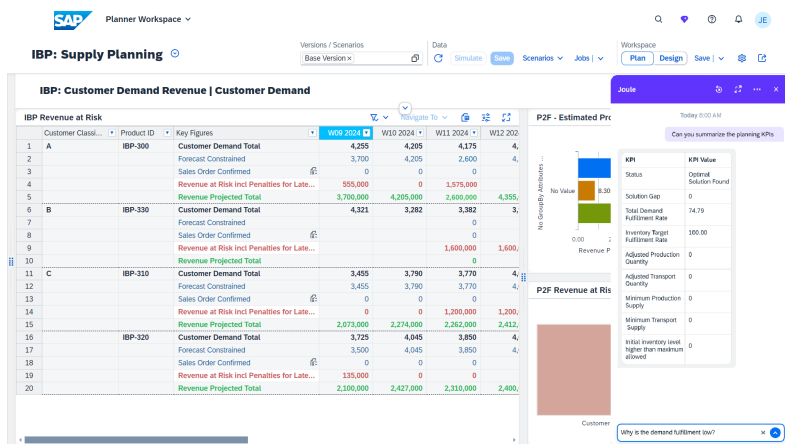
Intelligent Dashboard



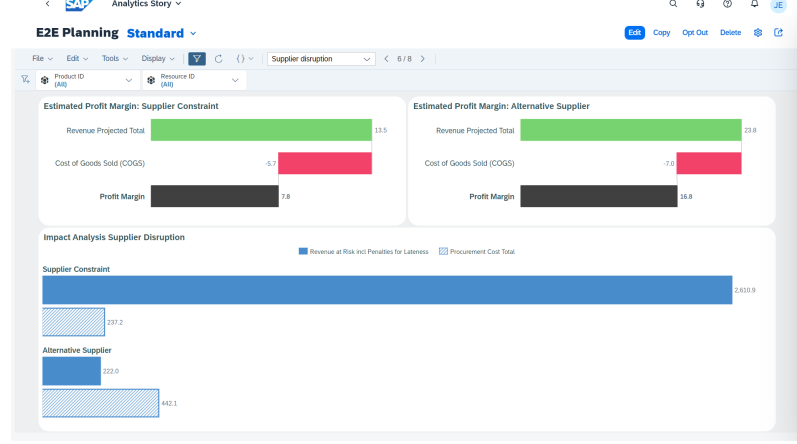
Logistics Situation Room



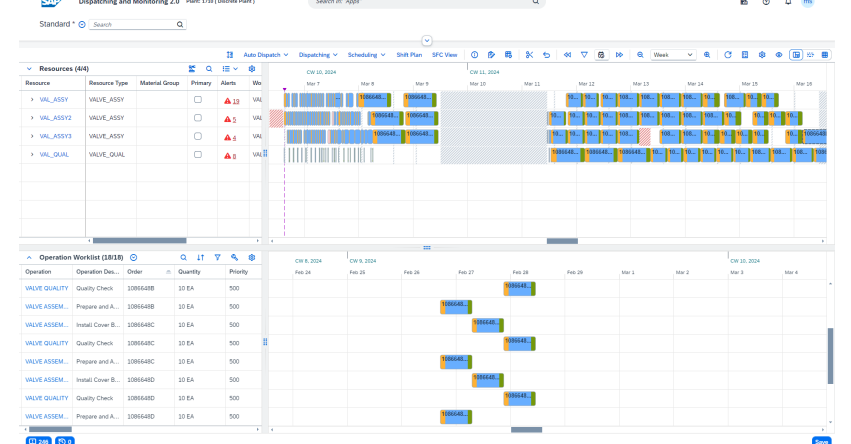
Global Track and Trace



Identify Alternative Sourcing



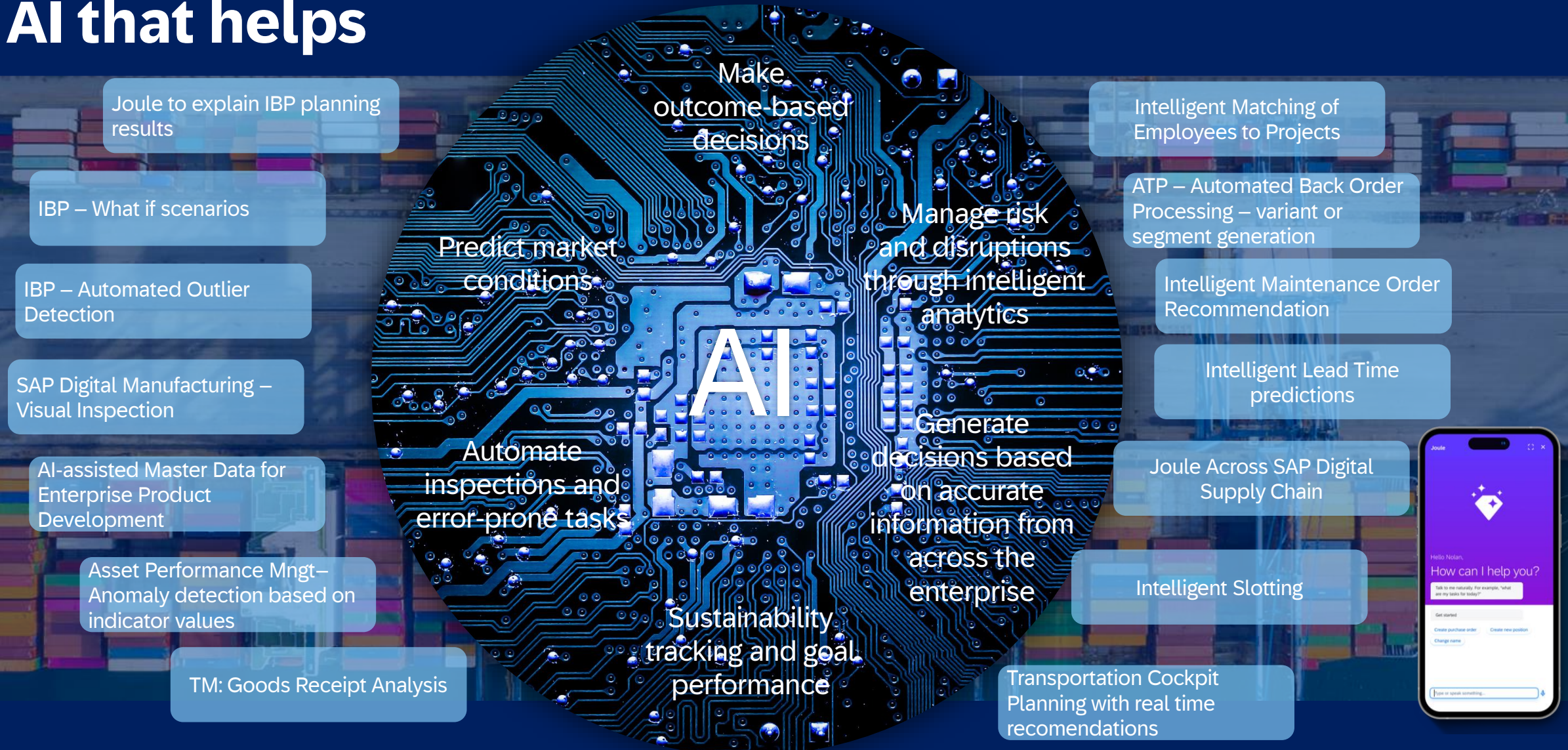
Financial Impact & Decision



Production Schedule Adjustments



# Success within supply chain includes AI that helps





# SAP Strategy

Unleash digital innovation  
across business functions



Near  
autonomous

Fully converged supply chains  
operating on auto-pilot with only  
exceptions escalated to humans



Intelligent

Co-pilot for mundane tasks and  
intelligent recommendations

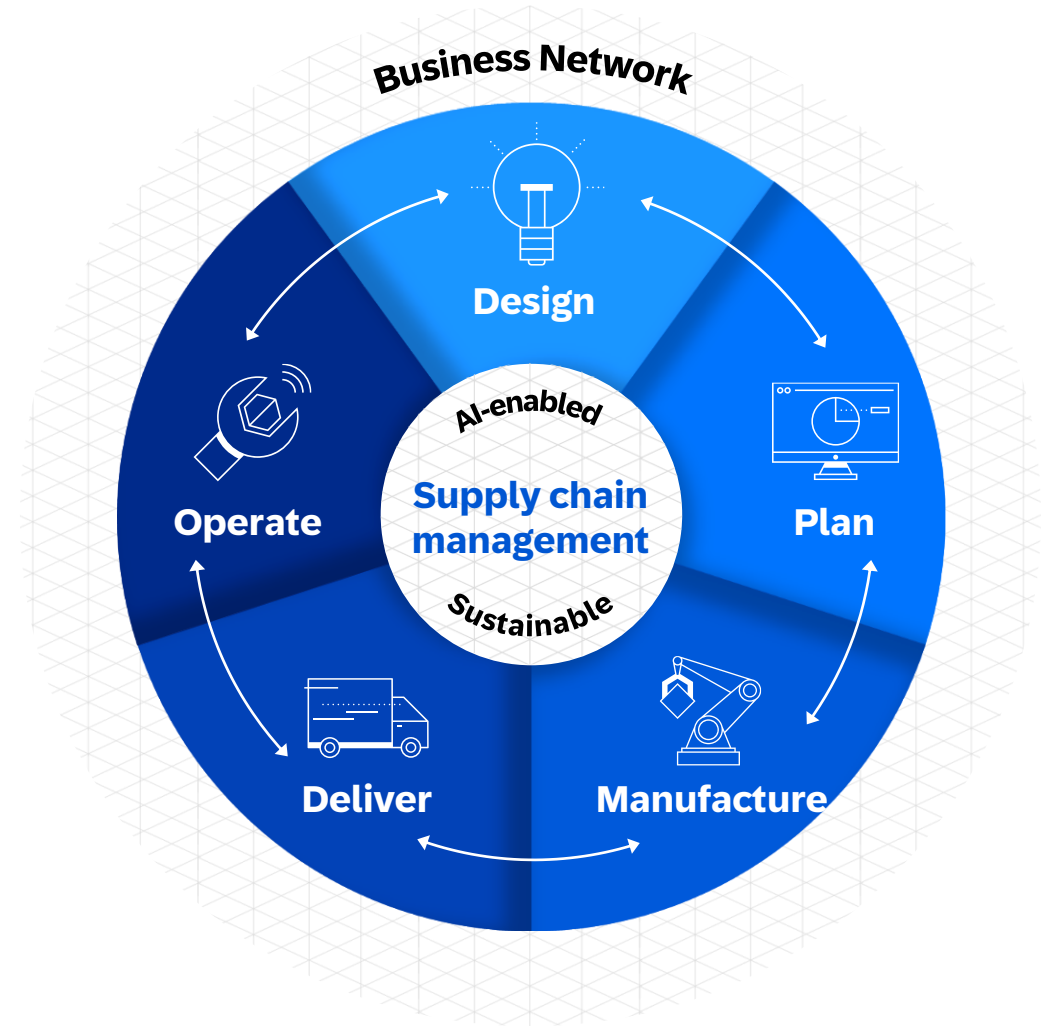
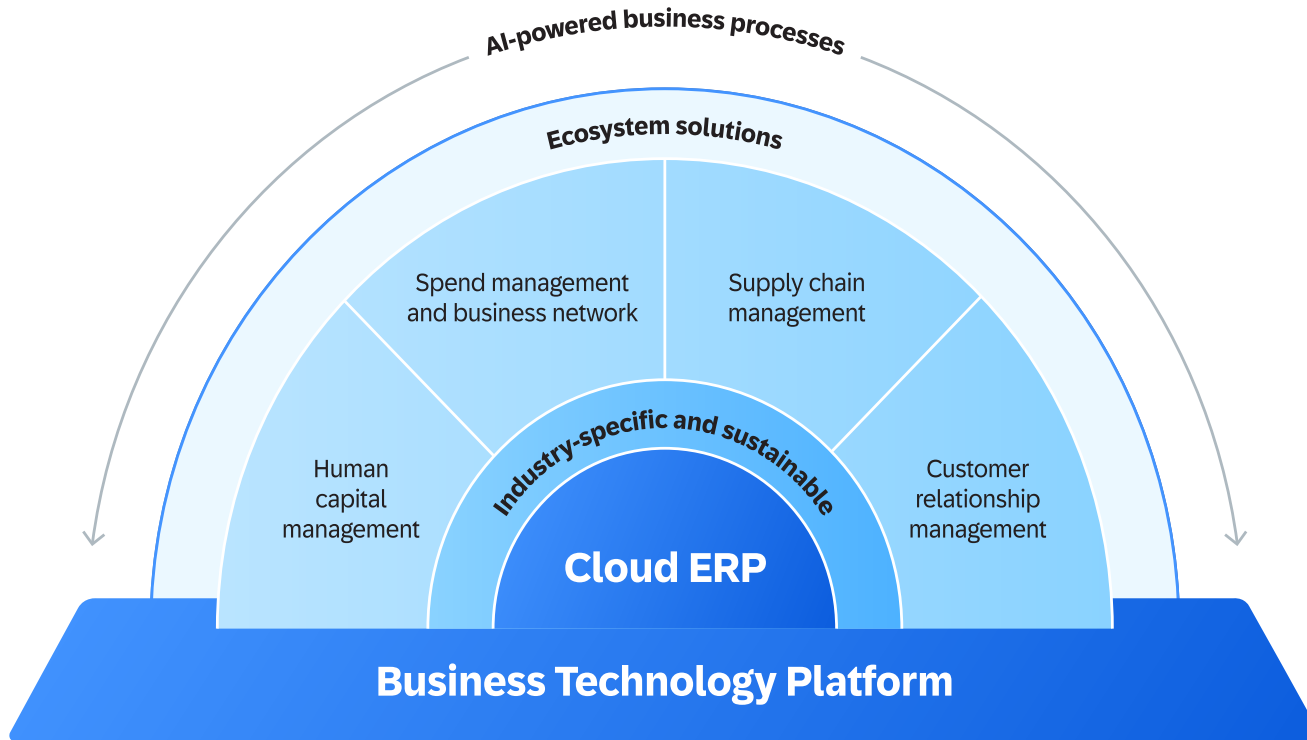


Digital

Basic automation and decision support

# SAP Strategy

Unleash digital innovation  
across business functions



[Home](#)[Partners](#)[Customers](#)[Speakers](#)[Register](#)

# SAP Supply Chain Executive Forum: EMEA Edition

Reimagining Supply Chains for Growth and Innovation

October 14-16, 2024 | SAP Walldorf, Germany



21 | 4 | 16 | 44  
DAYS HOURS MINUTES SECONDS

**Join Senior Supply Chain, Manufacturing  
and Operations Executives from across the  
EMEA region**



# SAP Supply Chain Executive Forum: EMEA Edition | October 14-16, 2024, SAP Walldorf

## Agenda Highlights

### Day 1 | Monday 14<sup>th</sup> October

**12:30pm – 2:00pm** | Sponsored Welcome Lunch

**2:00pm – 2:25pm** | Welcome & SAP Executive Keynote with Juan Cartier, Chief Revenue Officer, Digital Supply Chain, EMEA | SAP and Hans-Peter Fuelle, Chief Business Officer EMEA, SAP Customer Success | SAP

**2:25pm – 3:05pm** | Analyst Keynote with McKinsey & Company

**3:05pm – 3:30pm** | A Risk Resilient & Sustainable Supply Chain with Martin Barkman, Senior Vice President, Product Marketing, Supply Chain and Finance | SAP

**3:55pm – 4:25pm** | Coca-Cola Europacific Partners Demand and Supply Planning Journey with Elena Cattelan, Customer Service & Supply Chain Business Partner BPT Lead | Coca-Cola Europacific Partners

**4:25pm – 4:55pm** | Faderco's Digital Transformation of Distribution Centers to Grow the Business with Nabila Ouerdane, Transformatopm & Digital Innovation Director | Faderco

**4:55pm – 5:25pm** | DMK Group's Supply Chain Planning Business Value in the Dairy Industry with Sophie Gennies, Director Supply Chain | DMK Group

**5:25pm – 5:55pm** | Arpa Industriale's Supply Chain and Manufacturing transformation journey from on On-Premise landscape to a full Cloud environment

**7:30pm – 10:30pm** | Sponsored Dinner & Customer Awards at Heidelberg Castle

### Sponsoring Partners



### Day 2 | Tuesday 15<sup>th</sup> October

**7:00am – 8:00am** | Breakfast at Hotel

**9:00am – 9:15am** | Day 2 Welcome

**9:15am – 9:45am** | preZero Arena Presentations with David Künzler, Science & Innovation Department | TSG Hoffenheim

**9:45am – 10:30am** | preZero Arena Tour

**10:30am – 11:00am** | World Food Program Presentation

**11:15am – 11:45am** | Digital Collaboration as Enabler for Sustainable and Profitable Business Growth with UPM

**11:45am – 12:30pm** | SAP Innovations in Supply Chain Management with Dominik Metzger, VP, Global Head of SAP Digital Supply Chain | SAP

**2:15pm – 3:00pm** | How to Set Yourself up for Success with generative AI and Its Future Evolution with Anubhuti Shah, Head of AI for Supply Chain & Finance | SAP Product Marketing

**3:30pm – 4:00pm** | Transforming Supply Chain Operations: MEGALABS' Journey to Integrated Business Planning with Ana Carina Delgado, Global COO | MEGALABS

**4:00pm – 4:30pm** | Customer Case – Invited by Evora

**4:30pm – 5:00pm** | Customer Case – Girtaka's Success, Challenges, and Lessons Learned: Logistics Digitalization Journey with ArchLynk with Aušra Gustainienė, Programme Director for Girtaka Group Digital Transformation | Girtaka Group

**5:00pm – 5:30pm** | Dis-Chem: An Innovation journey with Extended Warehouse Management driving operational improvements in Distribution Operations with Dawid Oelofse, Supply Chain Executive | CJ Distribution

**5:30pm – 6:00pm** | Customer Case – Invited by McKinsey & Company

**6:10pm – 7:10pm** | Sponsored Drinks Reception

**8:00pm – 10:30pm** | Sponsored Dinner at Kulturbrauereu

### Day 3 | Wednesday 16<sup>th</sup> October

**8:00am – 9:00am** | Sponsored Breakfast

**9:00am – 3:00pm** | Group Sessions in Experience Lab Digital Supply Chain, Experience Center, Digital Boardroom & Roundtable

## Target Audience

• Invitation only event for 200 C-level delegates from across SAP's customer base in EMEA together with SAP and Partner experts

• Delegates from industries in Operations, Planning, Manufacturing, Logistics and Asset Management

## Customer Speakers



# Vittorio Emanuele Parsi

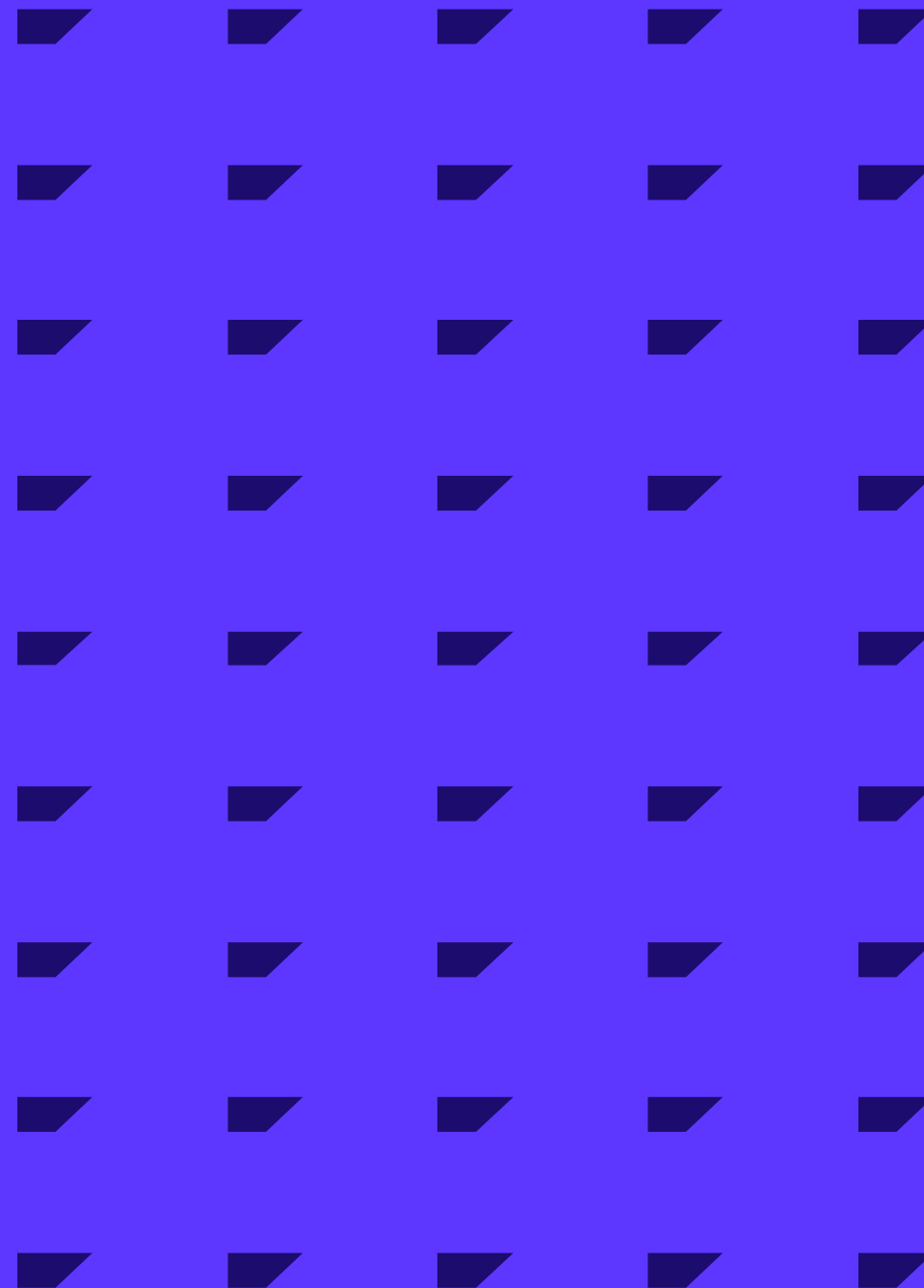
Professore di Relazioni Internazionali  
Università Cattolica di Milano





Executive Talk

# Le nuove frontiere della Supply Chain





# Executive Talk: Le nuove frontiere della Supply Chain



**Fabrizio Buccella**

Demand Manager Supply Chain,  
Procurement & Quality Area Corporate ICT  
**Alfasigma**



**Giacomo Coppi**

Head of Digital Supply Chain  
**SAP Italia**



**Marco Zaglio**

Planning & Scheduling  
Practice Leader  
**Syscons**



**Eugenio Morelli**

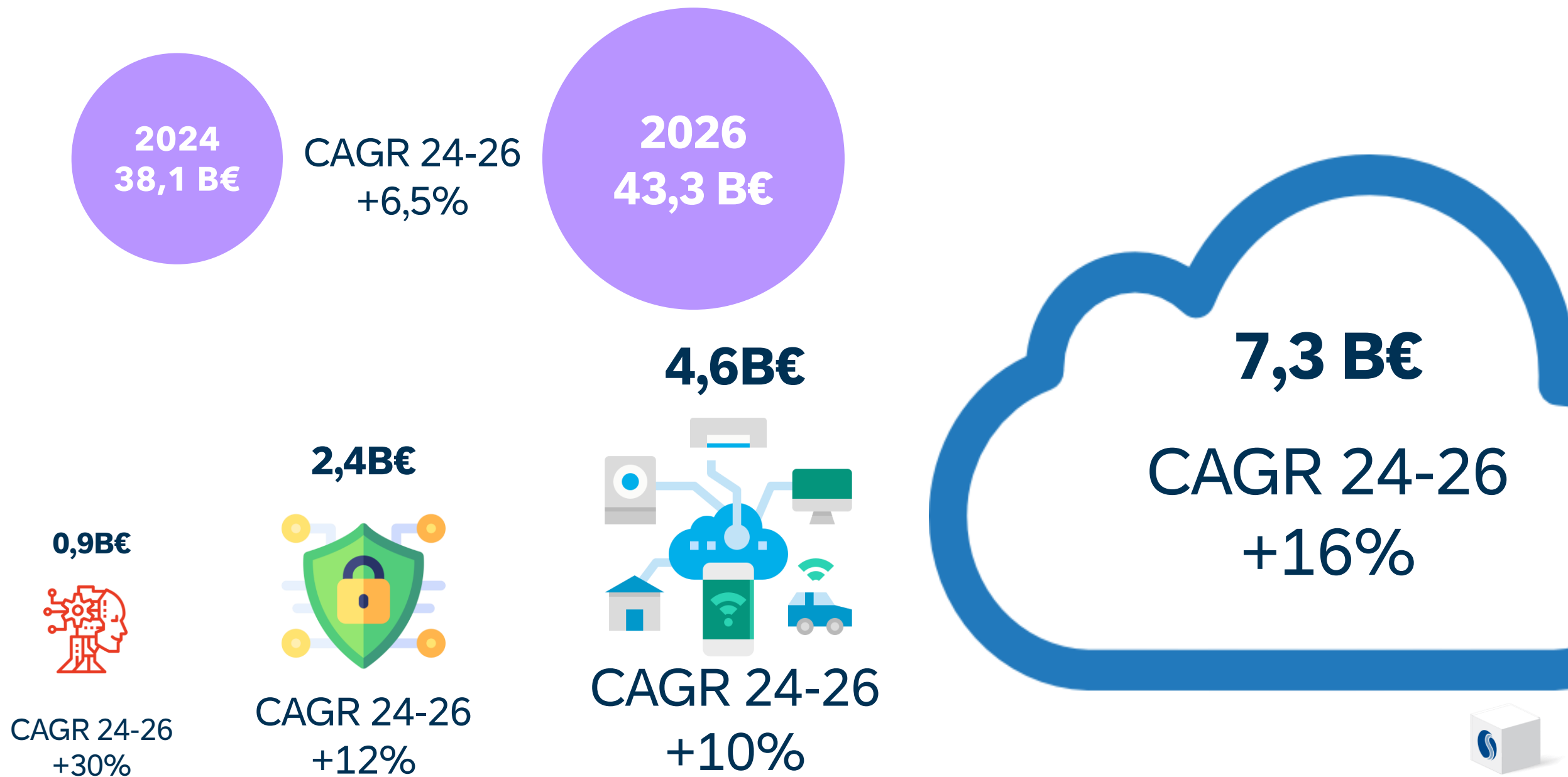
CIO  
**Gruppo Zignago**



**Sergio Patano**

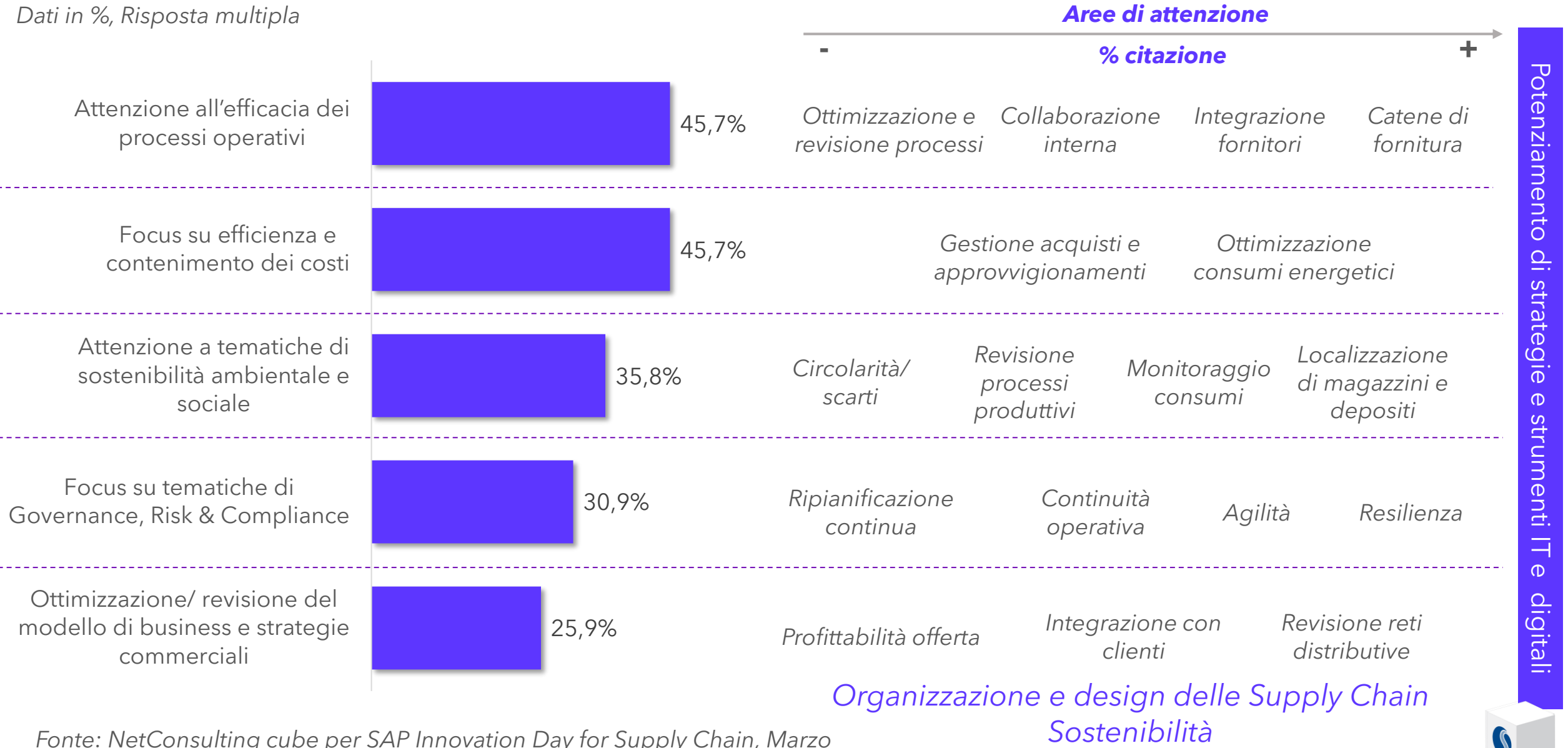
Practice Leader  
**NetConsulting cube - Sirmi**

# Scenario di mercato ICT 2024-2026



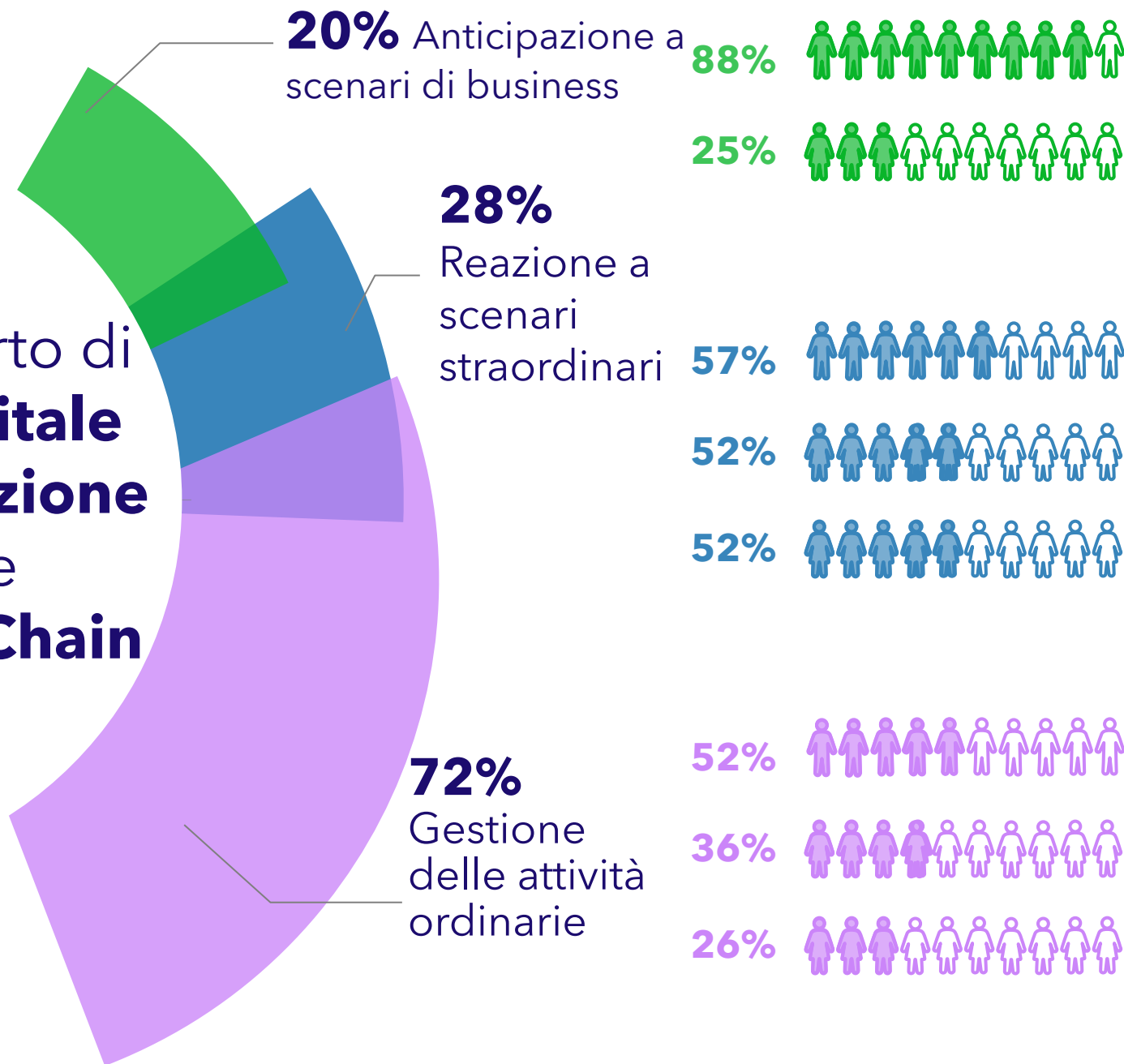
# Le priorità business e le aree di attenzione delle Supply Chain

Dati in %, Risposta multipla





# Il supporto di IT e digitale all'evoluzione delle Supply Chain



Supporto alla pianificazione strategica

Supporto alle simulazioni

Aumento della resilienza

Incremento dell'agilità

Gestione del rischio

Gestione del rischio

Aumento flessibilità dei processi

Integrazione con attori esterni



# Livello di **integrazione** della Supply Chain dell'azienda con il resto delle divisioni aziendali e **soluzioni/strumenti** a supporto

**7%** Dati e informazioni acquisiti dalla SC alimentano raramente i sistemi aziendali

**20%** Dati e informazioni acquisiti dalla SC alimentano i sistemi applicativi aziendali solo quando necessario

**21%** Dati e informazioni acquisiti dalla SC sono in gran parte integrati in real-time con i sistemi applicativi aziendali

**52%** Dati e informazioni acquisiti dalla SC alimentano i sistemi aziendali con frequenza prefissata

**58%**



Tecnologie di Data infrastructure per la raccolta e condivisione di dati

**29%**



Strumenti di collaboration/portali per lo scambio di dati e informazioni tra azienda e partner

**13%**



EDI  
Electronic Data Interchange



# Alfasigma at a glance

About  
Alfasigma



A privately owned Italy based multinational company **founded in 1948**



**3rd largest company** in the Italian retail market (*IQVIA values MAT Nov23*)



Presence in approximately **100 countries** through direct **subsidiaries** and **distributors**



A workforce of approximately **4k people** in 24 countries



A portfolio that ranges from **prescription specialties** to **self-medication products**, up to **nutraceuticals**



**2 R&D Lab centers** and **6 manufacturing plants**  
In Italy, Spain and in US



5 main therapeutic areas: **Gastroenterology, Vascular, Rheumatology, Metabolic, Nutraceuticals & Medical foods**



# Alfasigma is organized around a series of “centers of excellence” across Italy, with an integrated Operations Center in the US

About  
Alfasigma

## Location



## Facilities



**Bologna**  
(Headquarters)

**Profile:** Global Corporate HQ, housing most of the major central functions



**Milan**  
(Offices)


**Profile:** Corporate Office: global marketing and international business



**Alanno**   
(Mfg. Plant)

**Plant Profile:** Specialized in both Captive and CMO activities



**Pomezia**   
(Mfg. Plant, R&D Lab Center, Offices)

**Plant Profile:** Specialized in both Captive and CMO activities, soft gel drugs, and advanced R&D



**Sermoneta**  
(API facility)

**Plant Profile:** Specialized in API and nutritional ingredients for food supplements in both Captive and CMO activities



**Trezzano**   
(Mfg. Plant)

**Plant Profile:** Specialized in both Captive and CMO activities



**KM Rosso**  
(R&D Lab Center)

**Profile:** Innovative laboratory for microbiological analysis related to the world of microbiota and probiotics



**LABIO 4.0**  
(Tech. Center & Pilot Plant)

**Profile:** Launched in 2021, integrated R&D Lab with a pilot plant to develop GMP material ready for clinical setting



**Shreveport**   
(Nutraceuticals Mfg., R&D)

**Plant Profile:** Acquired in 2017, hosts a manufacturing plant and a R&D Lab, both specializing in Nutraceuticals



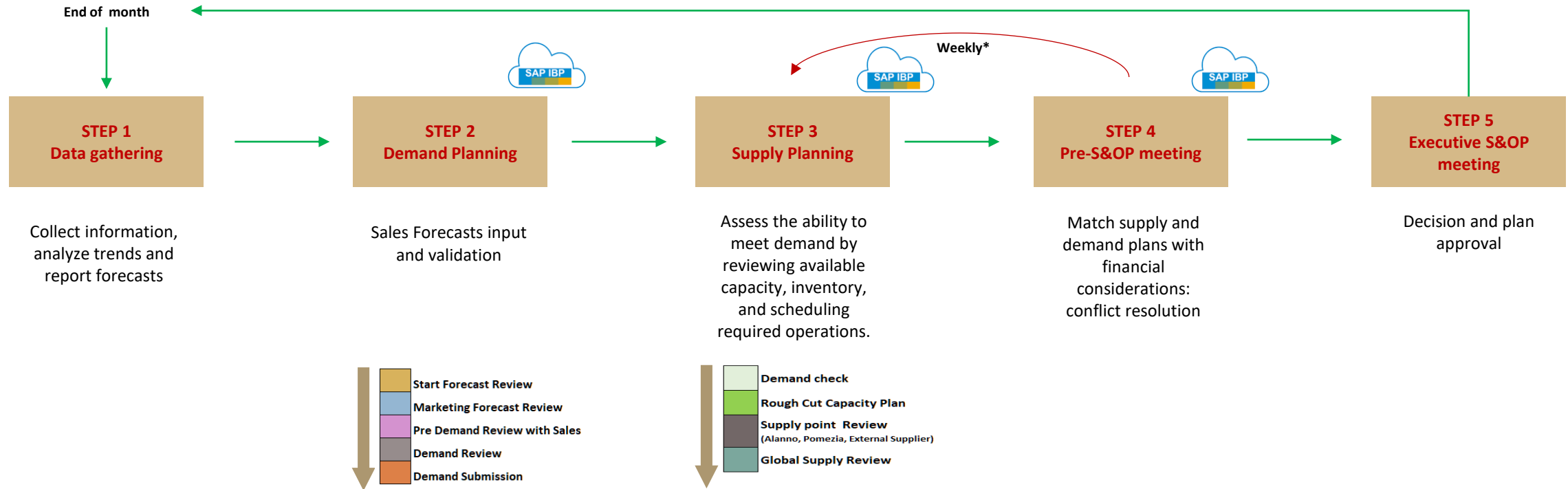
**Tortosa (Tarragona)**  
(Mfg. Plant)

**Plant Profile:** Specialized in Captive productions for the local market

# S&OP Alfasiigma process - Overview



**Overview:** S&OP is a collaborative business planning process, typically monthly based, that manages all tactical decision making across a company. It governs the supply and demand balancing process whilst highlighting gaps vs. company plans and developing actions to address them.



Monthly process (AS-IS)

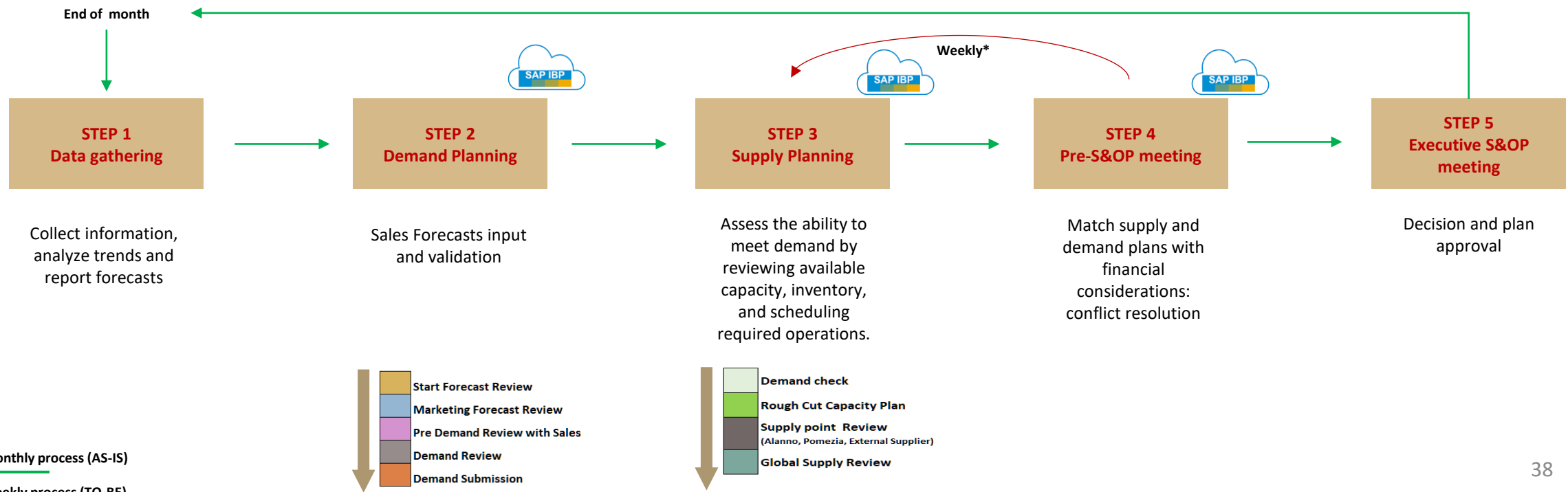
Weekly process (TO-BE)

# S&OP Alfasiigma process - Overview



**Overview:** S&OP is a collaborative business planning process, typically monthly based, that manages all tactical decision making across a company. It governs the supply and demand balancing process whilst highlighting gaps vs. company plans and developing actions to address them.

| WHAT  | Demand Planning<br>Forecasting and Promotions  | Supply Planning<br>(scheduling excluded)  | FG inventory management<br>(material management excluded)   | Distribution Planning  |
|-------|--|---|---|--|
| WHO   | Commercial<br>Demand Planning Team   | Supply Chain<br>Supply Planning Team  | Supply Chain<br>Supply Planning Team  | Supply Chain<br>Demand Planning Team   |
| HOW   | Understanding the dynamics of the business' channels to market and the customer propositions in each | Internal production capacity planning, external partners management balancing supply against demand | Inventory levels must be defined and controlled to ensure required products availability and appropriate inventory coverage whilst <u>minimizing obsolescence</u> | Determines replenishment quantities to satisfy service level agreements whilst minimizing total cost of supply |
| WHERE | SAP IBP Forecasting module   | SAP IBP Supply Planning   | SAP IBP Inventory Planning  | SAP IBP Supply Planning  |



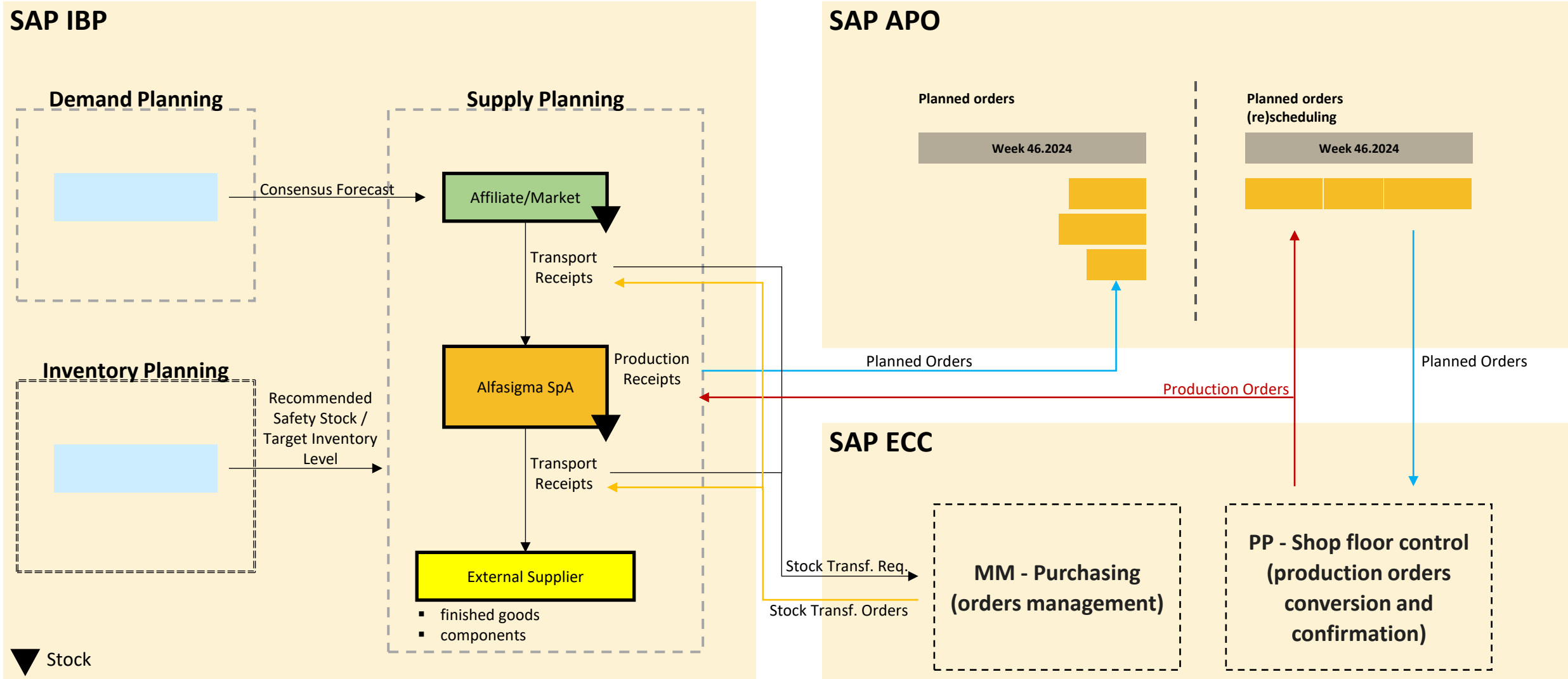


# Alfasigma supply chain systems



Orchestrated supply chain processes within an SAP ecosystem

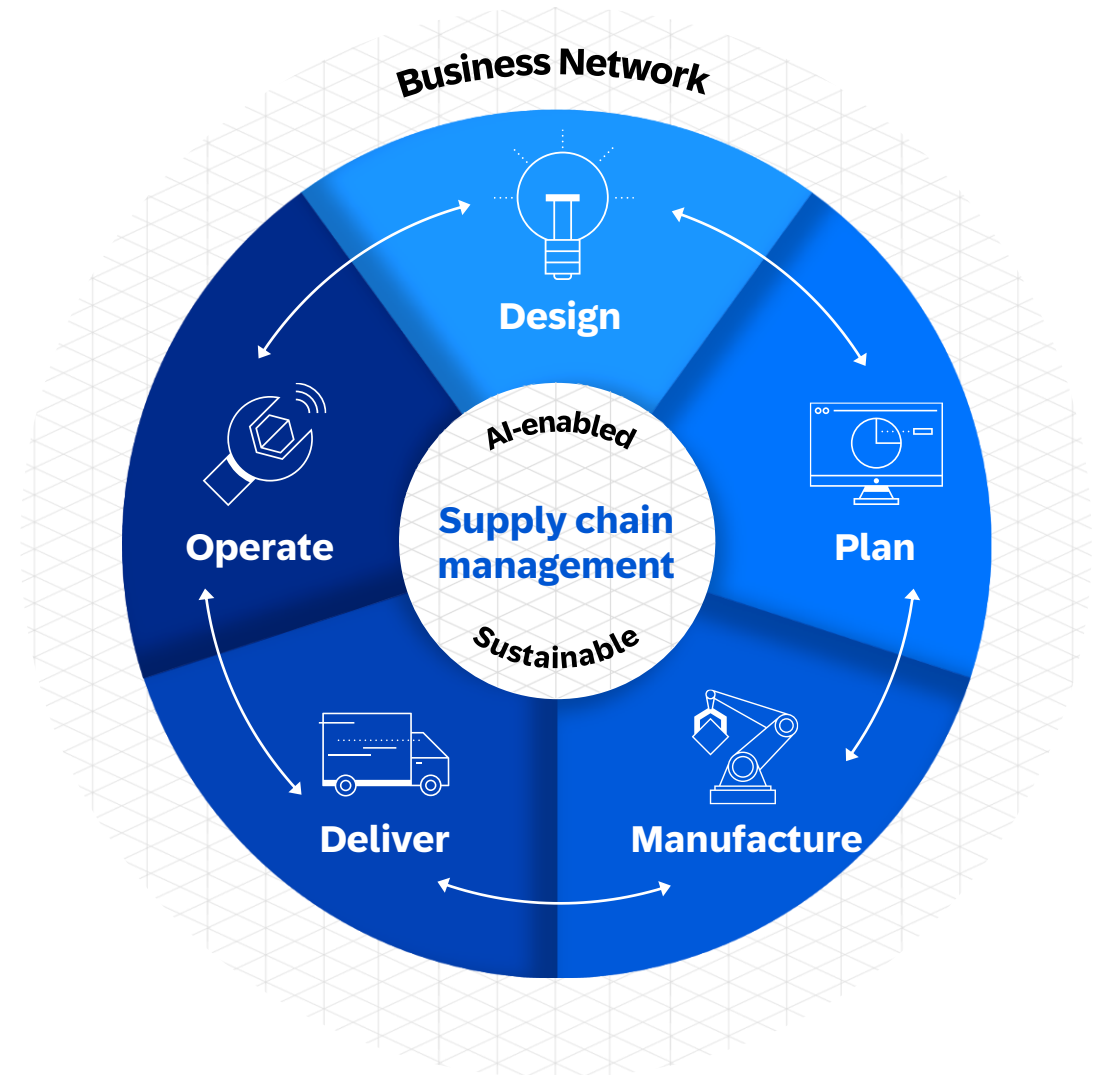
SIMPLIFIED SCHEMA



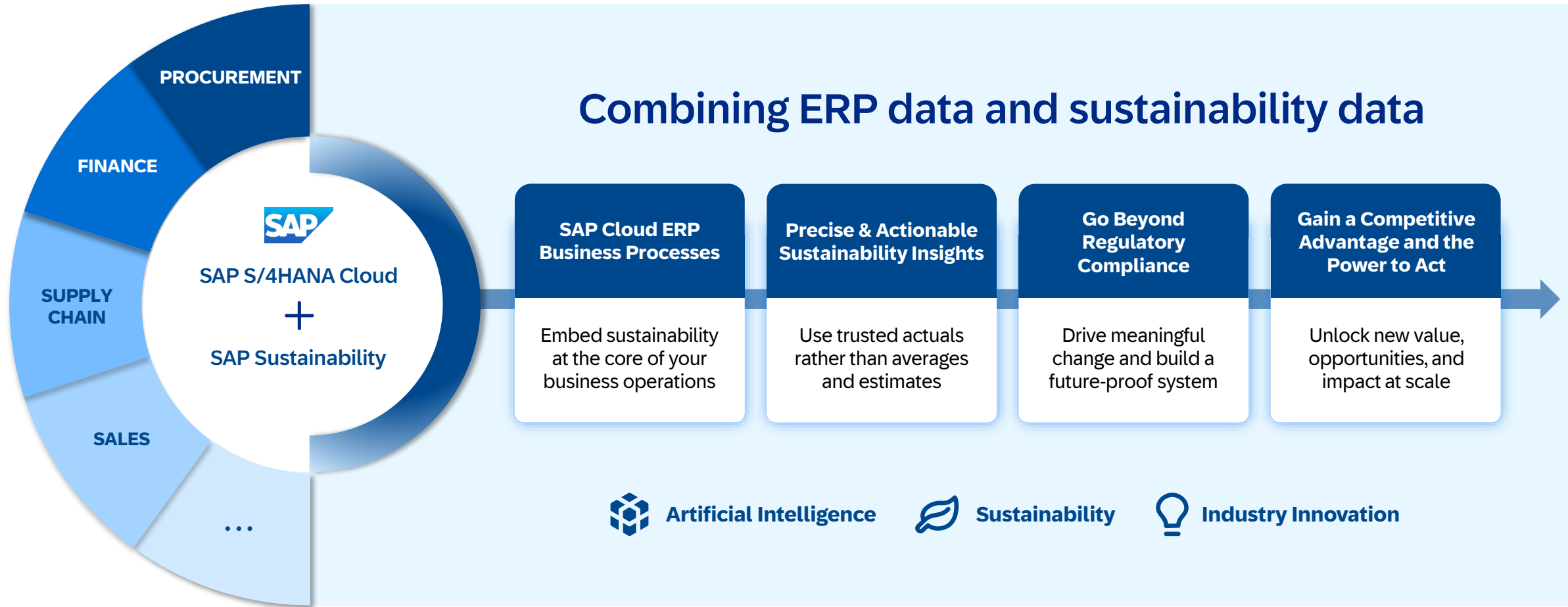
# SAP Digital Supply Chain

Unleash digital innovation  
across business functions

- 1 Connect every process
- 2 Contextualize every decision
- 3 Collaborate with your ecosystem



# SAP's unique approach to sustainability





# Sustainable Business Processes Use Cases

Common value dimensions



## Value of Sustainable Business Processes

### Regulatory Compliance & Sustainability Reporting

*Record to Report*

- Efficient and aligned reporting of financial and ESG data
- Auditable, granular data enables higher transparency for new EU CSRD Directive, and beyond

### Value\*

- **1 ~ 8%** Reporting efficiencies
- **3 ~ 10 %** Sustainability risk reduction

### Sustainable Procurement & Supply Chain / Manufacturing

*Plan to Fulfill – Source to Pay – Acquire to Decommission*

- Granular, accurate, relevant sustainability data, *in the context of procurement role*
- Sustainable procurement drives increases in revenue and brand capital, *across all categories*

- **1 ~ 2%** Supplier risk management
- **1 ~ 3%** Customer loyalty

### Sustainable Sales & Marketing

*Lead to Cash*

- Granular and accurate Sustainability Data, *in the context of sales and marketing role*
- Sustainability Action enabled in Sales and Marketing processes

- **1 ~ 4%** Sales increase
- **2 ~ 6%** Reduction in Cost of Capital

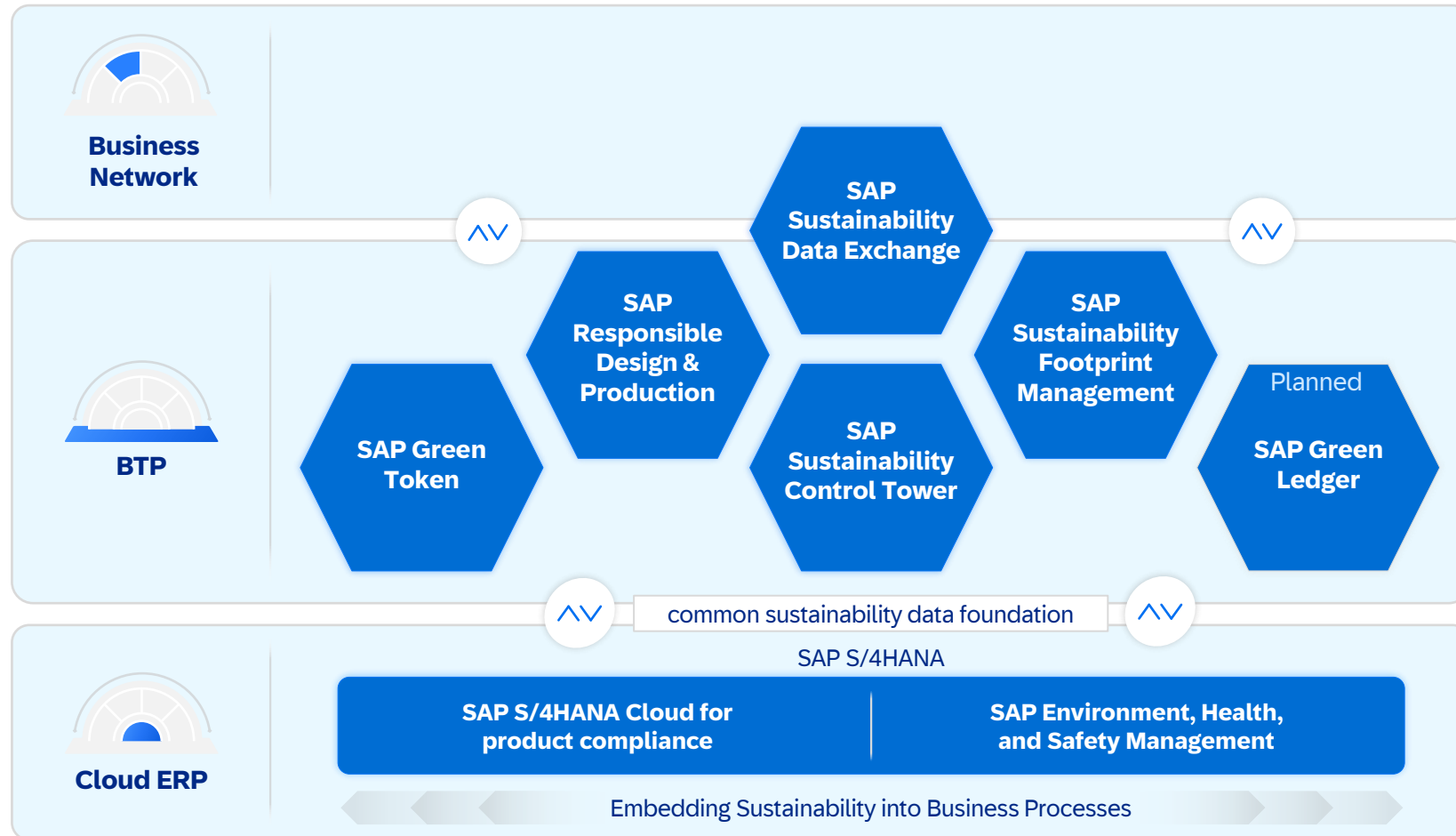
\*Benefit Improvement when deployed across Enterprise. Source: NYU Stern Center for Sustainable Business, SAP Benchmarking Analysis, MSCI

# Expanding the Power of RISE + Sustainability Across Business Processes



# SAP Cloud for Sustainable Enterprises

Modular Suite of SaaS Solutions



## Strategic Imperatives

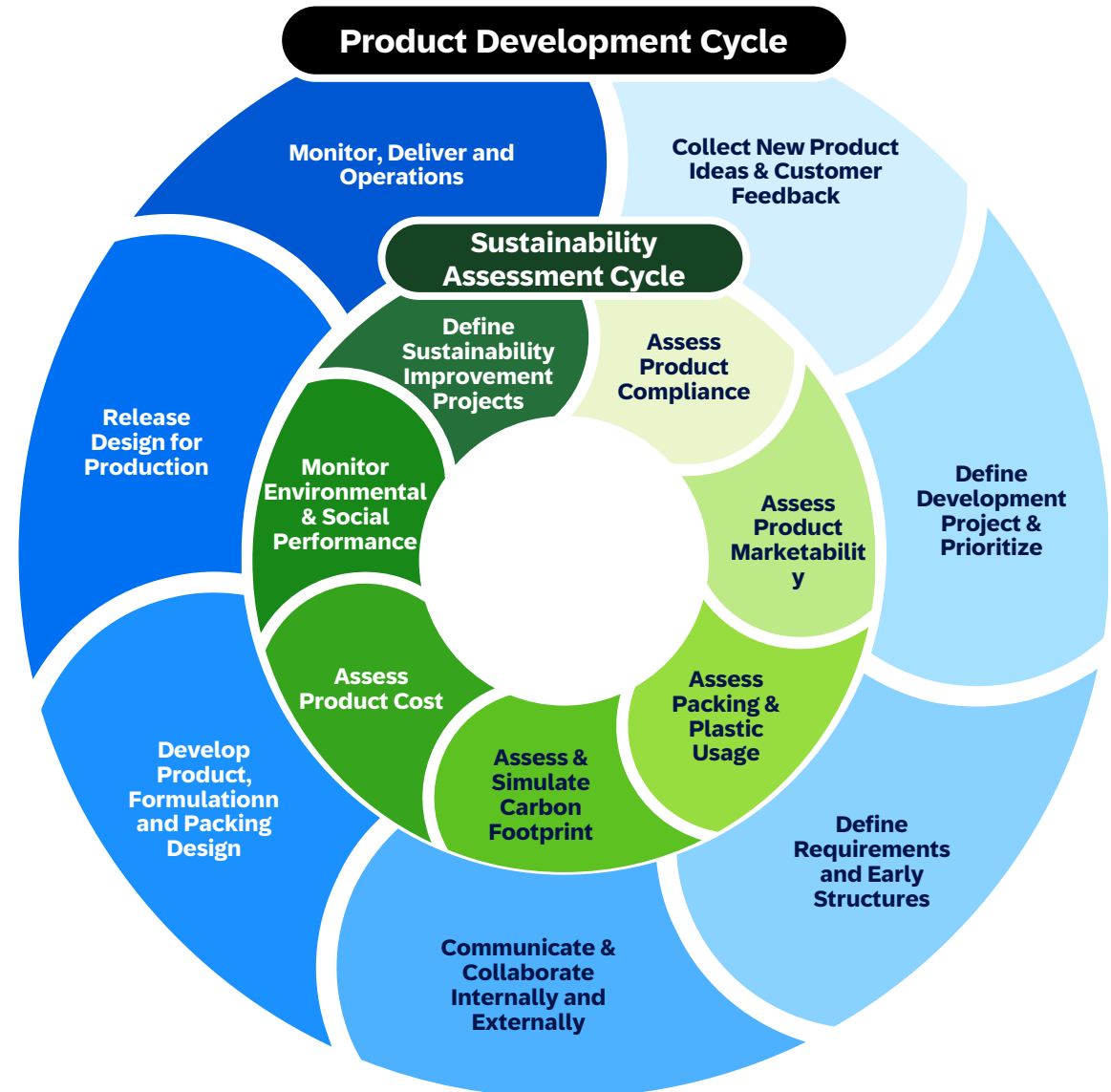
-  Make informed decisions
-  Shift to sustainable business models
-  Gain a competitive advantage
-  Manage risk proactively

 **ERP-centric, cloud-based, AI-enabled approach to sustainability management**



# Connect Your Product Development Cycle with a Sustainability Assessment Cycle

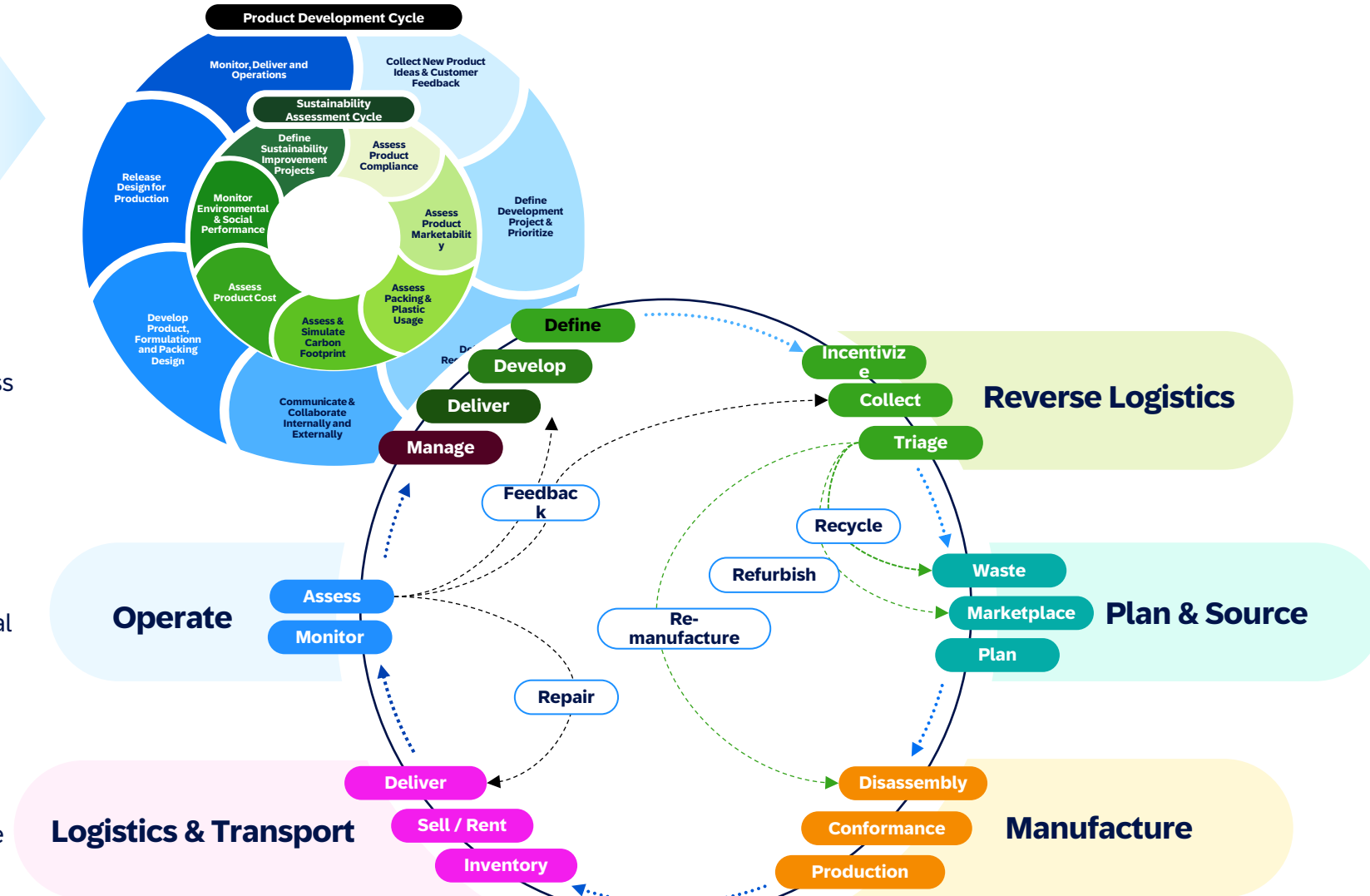
- Sustainable business processes include product definition for compliance
- At every step, Engineering and R&D takes critical decisions regarding material, design and technology that impact the entire product lifecycle
- Sustainable product innovation requires an integrated PLM platform



# Embedding Circularity across Design to Operate

## Sustainable product innovation aims to Define, Develop, Deliver & Manage for Circularity:

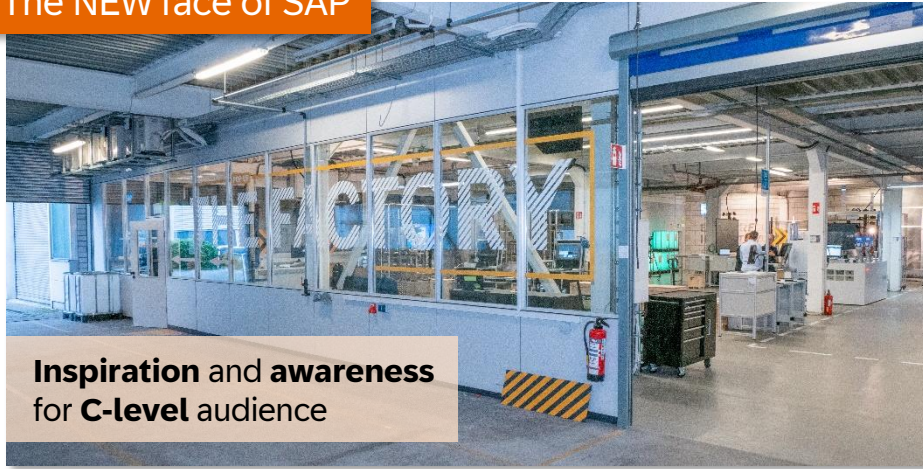
- ▶ Simplify the reuse, repair, remanufacture, refurbish, and recycling processes
- ▶ Promote the development and collaboration of new business models, such as product-as-a-service
- ▶ Incentivize companies to create products that are designed to last longer and be reused multiple times
- ▶ Keep materials in use for as long as possible, reducing the need for new raw materials and minimizing the environmental impact of products throughout their lifecycle
- ▶ Be sustainable and profitable, while minimizing the environmental impact of production and consumption
- ▶ Enable traceability to ensure that materials and products are being sourced, used, and returned responsibly



# Experience Center (The Factory)

We Support Your Innovation Journeys and Help You Drive Adoption

The NEW face of SAP

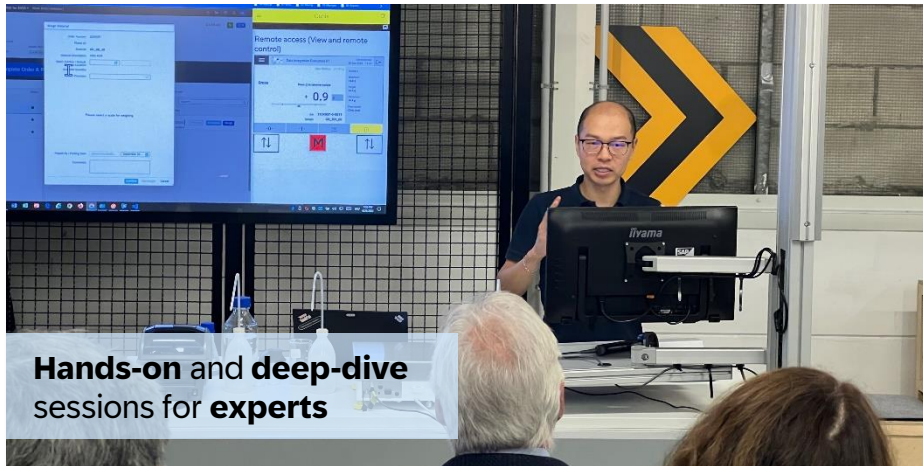


**Inspiration and awareness**  
for **C-level** audience

Business as  
unusual



**Excellent show and tell** delivered by  
dedicated and passionate **experts**



**Hands-on and deep-dive**  
sessions for **experts**



Experience shopfloor with  
**no need to travel**

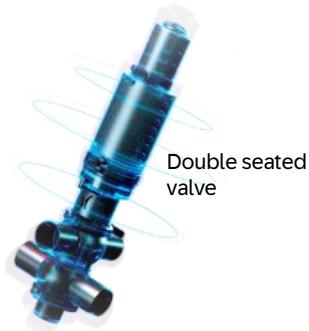


# End-to-End Process Scenarios from Discrete to Process Industries

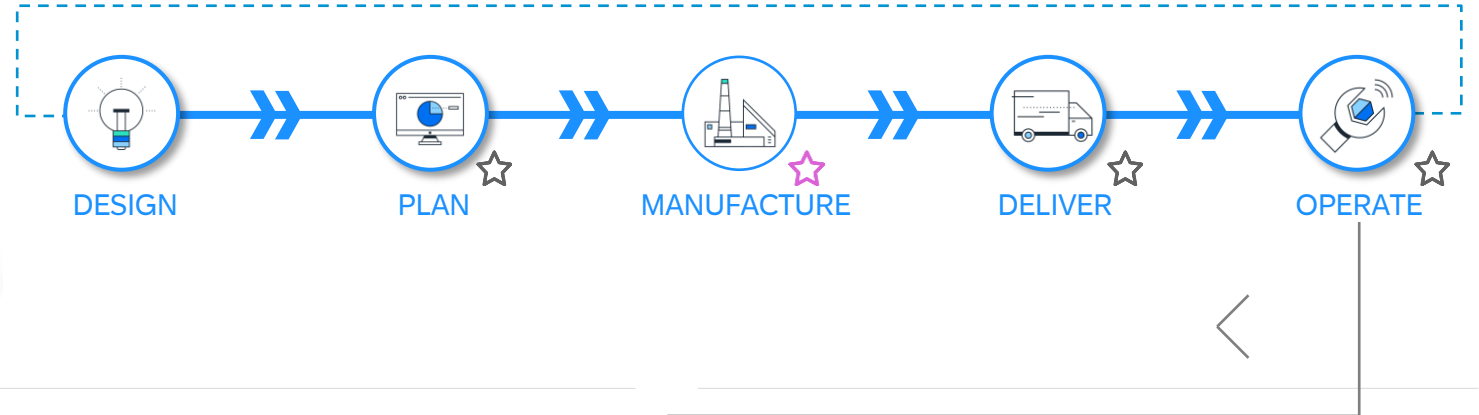
The life cycle of a valve for the liquid concentrate production

## DISCRETE ASSEMBLY

Design, build and operate a discrete unit to produce and mix syrups



### Design and assemble product

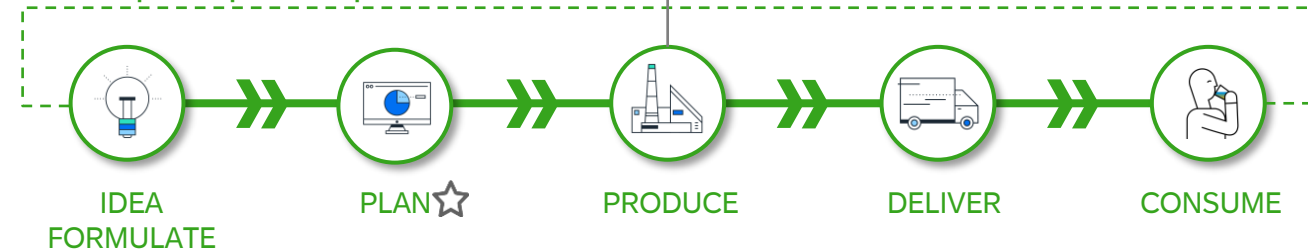


## BATCH PRODUCTION

Develop a recipe for a concentrate. Produce, mix and pack the product.



### Develop recipe and produce batch



Business AI

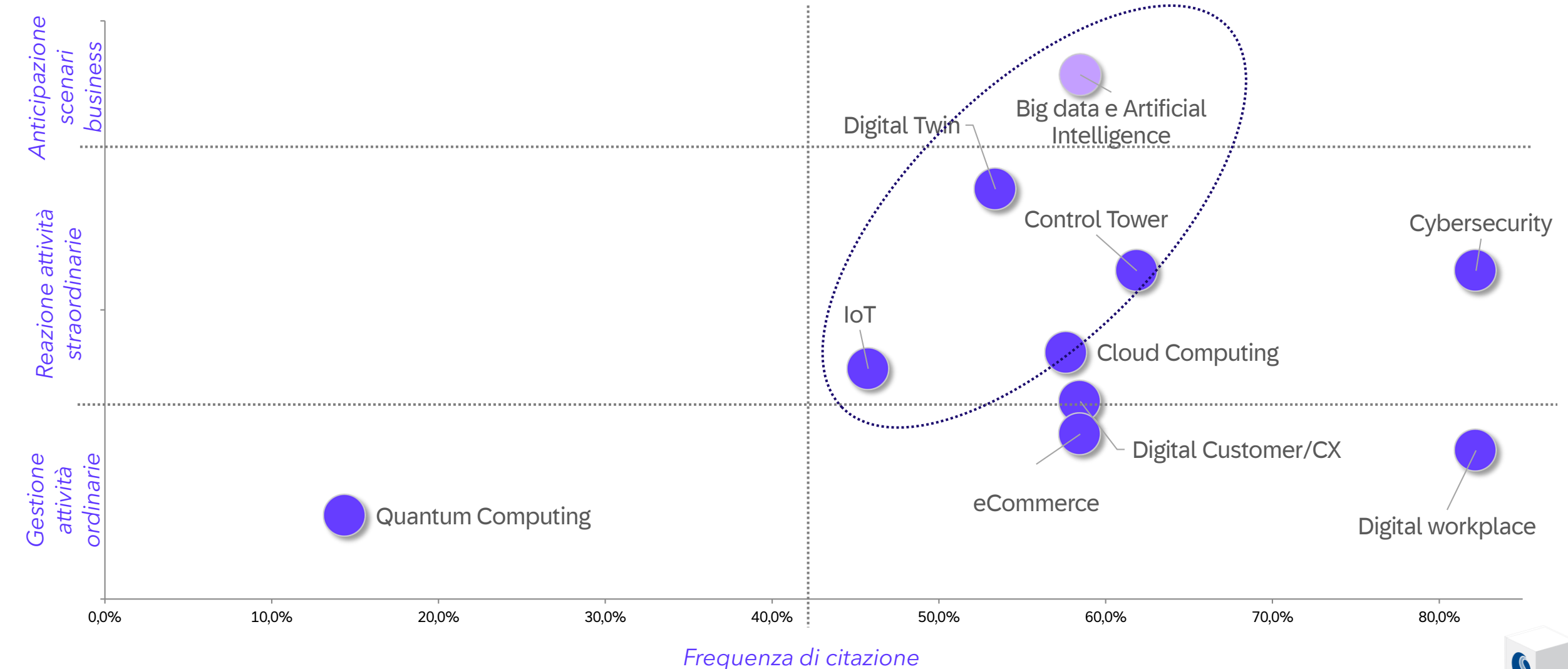
★ implemented

☆ currently investigating



# Principali **paradigmi tecnologici** e **ruolo** a supporto dell'**evoluzione** delle **Supply Chain**

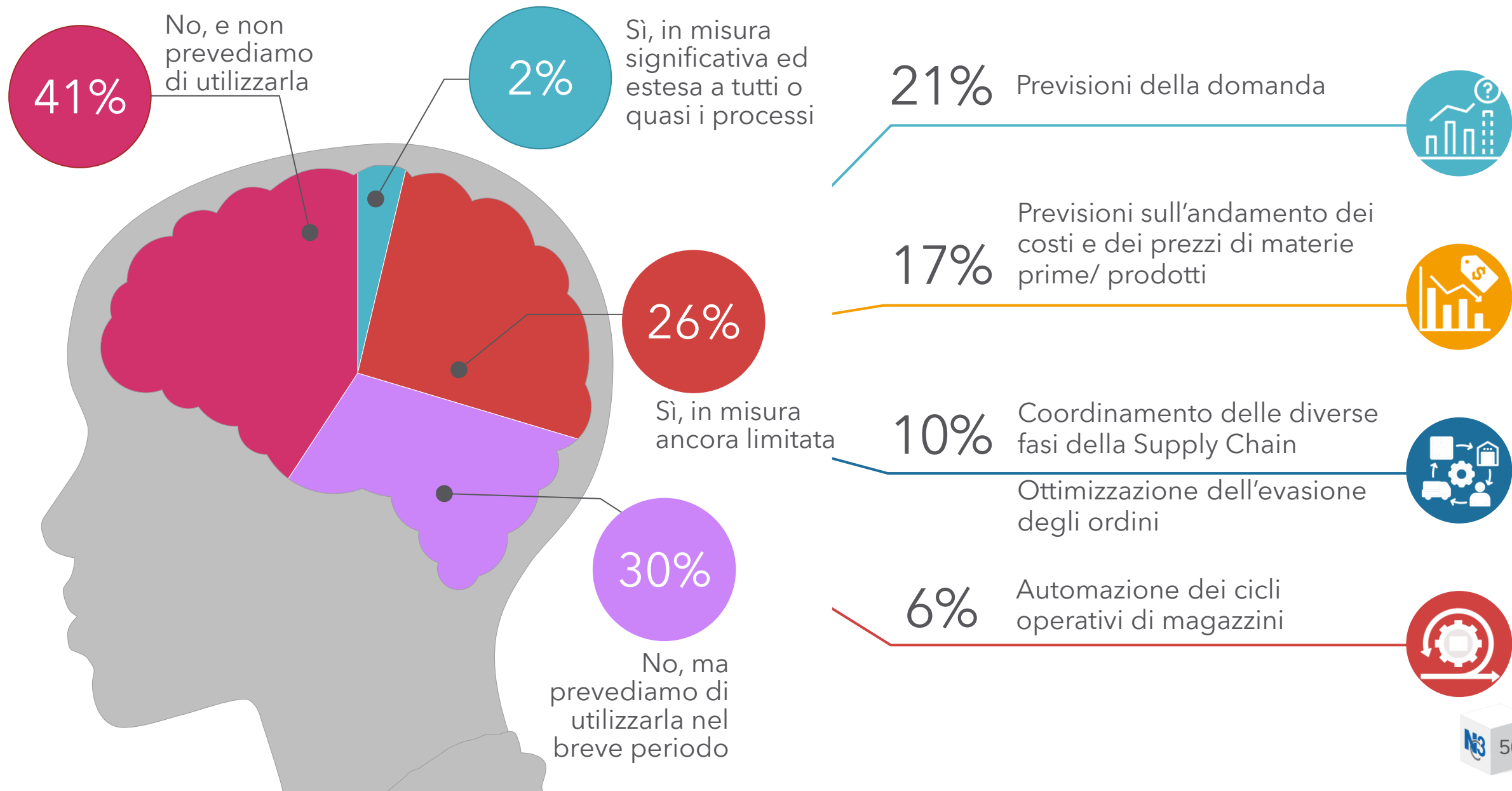
*Dati in %, Risposta multipla*



Fonte: NetConsulting cube per SAP Innovation Day for Supply Chain, Marzo



# Intelligenza artificiale a supporto dei processi di Supply Chain e ambiti di utilizzo - Industria





Imagine a supply chain that predicts customer demand, automates processes and synchronizes efforts across your ecosystem for the future

# Digital supply chains today demand real-time, data-centric processes that drive revenue

Digital supply chains today means...



- Complex ecosystems and partnerships across the entire product lifecycle
- Aligning people, processes, and technology to drive revenue and shareholder value
- Inordinate amounts of data that require efficient methods to collect, analyze and draw valuable insights
- Optimizing processes for automated quality and optimized field tech support that are synchronized and efficient



# SAP core principles for AI in digital supply chain

## Relevant

AI and automation that improves the most critical supply chain processes

- Enhance the efficiency, agility, and effectiveness of supply chain operations
- Assess and mitigate risks to proactively manage and adapt across all supply chain functions

## Reliable

AI systems that deliver consistent and accurate results

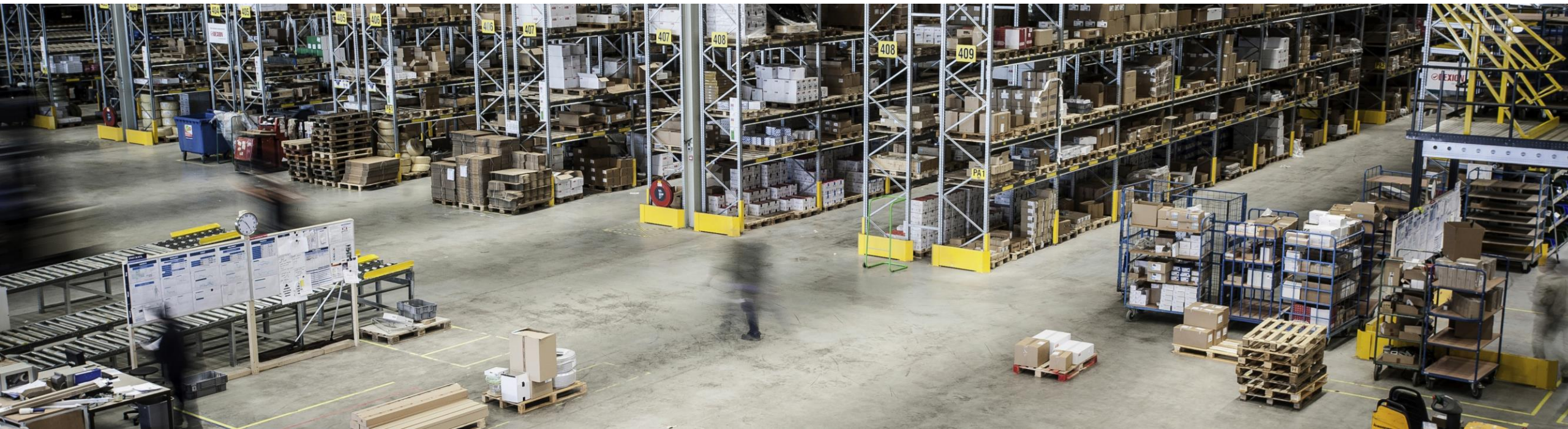
- Eliminate data silos and operate with accurate, real-time information for demand forecasting
- Elevate customer experiences by optimizing inventory levels and provide real-time visibility to ensure on-time deliveries

## Responsible

AI system that is built on leading ethics and privacy standards

- Use AI to measure sustainability goals and product compliance practices across the supply chain ecosystem
- Ensure relevant privacy and security regulations are adhered to and data requests are anonymized and protected

# SAP delivers the foundation for supply chain success



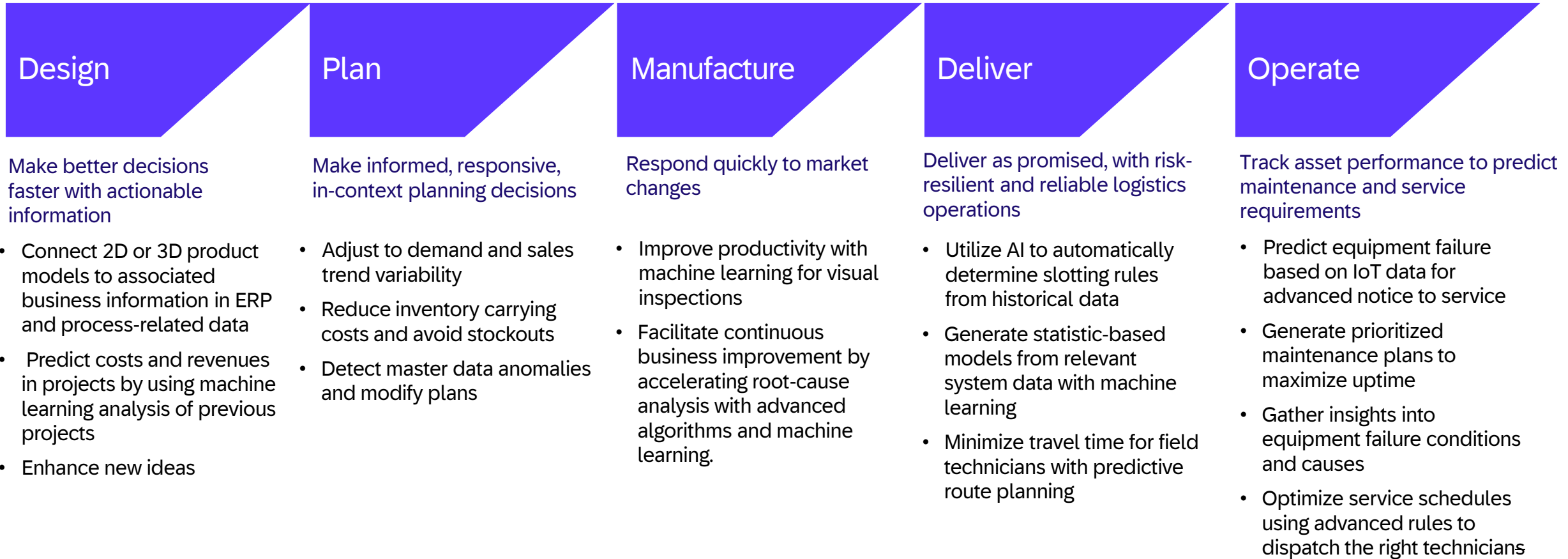
Manage end-to-end  
processes with minimal  
disruption

Improve visibility  
of supply and  
demand with AI-driven  
demand planning

Manage multi-modal  
production processes  
with  
intelligent automation

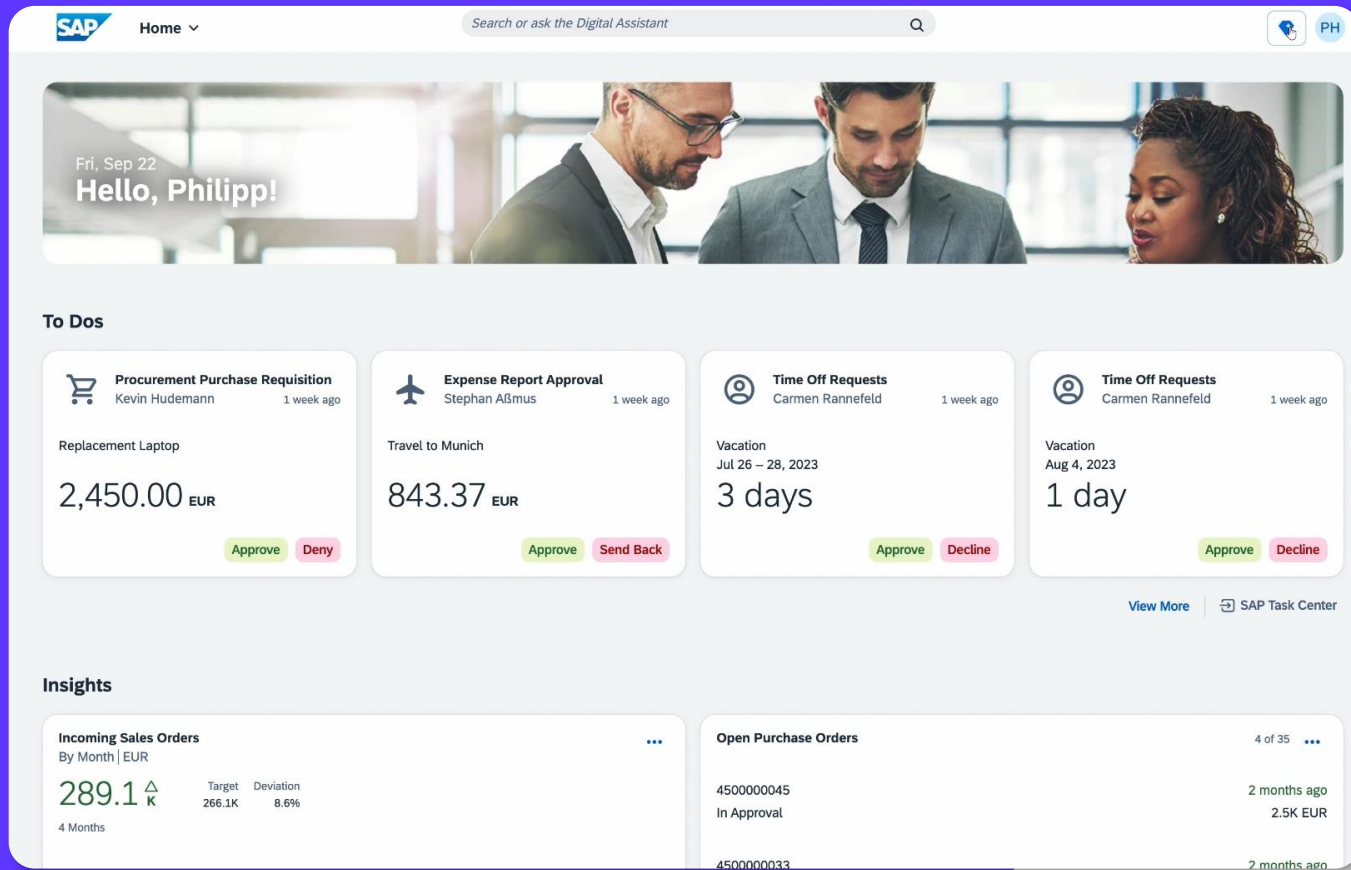
Better manage  
inventory and warehouse  
operations with  
sustainability practices

# SAP Business AI — value across the digital supply chain



**An intelligent, continuous AI driven digital process,  
without gaps between steps or teams**





# Joule

**Reduce average search time across** applications by up to 80% with an AI copilot that helps you work faster

**Benefit from smarter insights** and quick answers on demand

**Achieve better outcomes** when creating content, code, and more

**Maintain full control over** decision-making & your data privacy








# SAP Business AI in action

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Presales Manager Digital Supply Chain, SAP Italia







**What if GPT crafted the  
introduction for this  
presentation?**

# SAP is advancing The GenAI Capabilities through 3 initiatives

1

## Joule Co-Pilot

**Help users** deliver works faster, with smarter insights and better outcomes

80% of the most-used tasks will be infused by Joule



Joule



Copilot

2

## Business AI embedded

GenAI **infused** across SAP's Cloud portfolio. 50 GenAI Use Case available

100+

Generative AI scenarios for 2024

3

## Enterprise Transformation

New **tools** and **capabilities** leveraging **GenAI** to deliver and use SAP in a faster and more consistent way

SAP



NVIDIA



# How **AI** is being used in SAP

Predictive

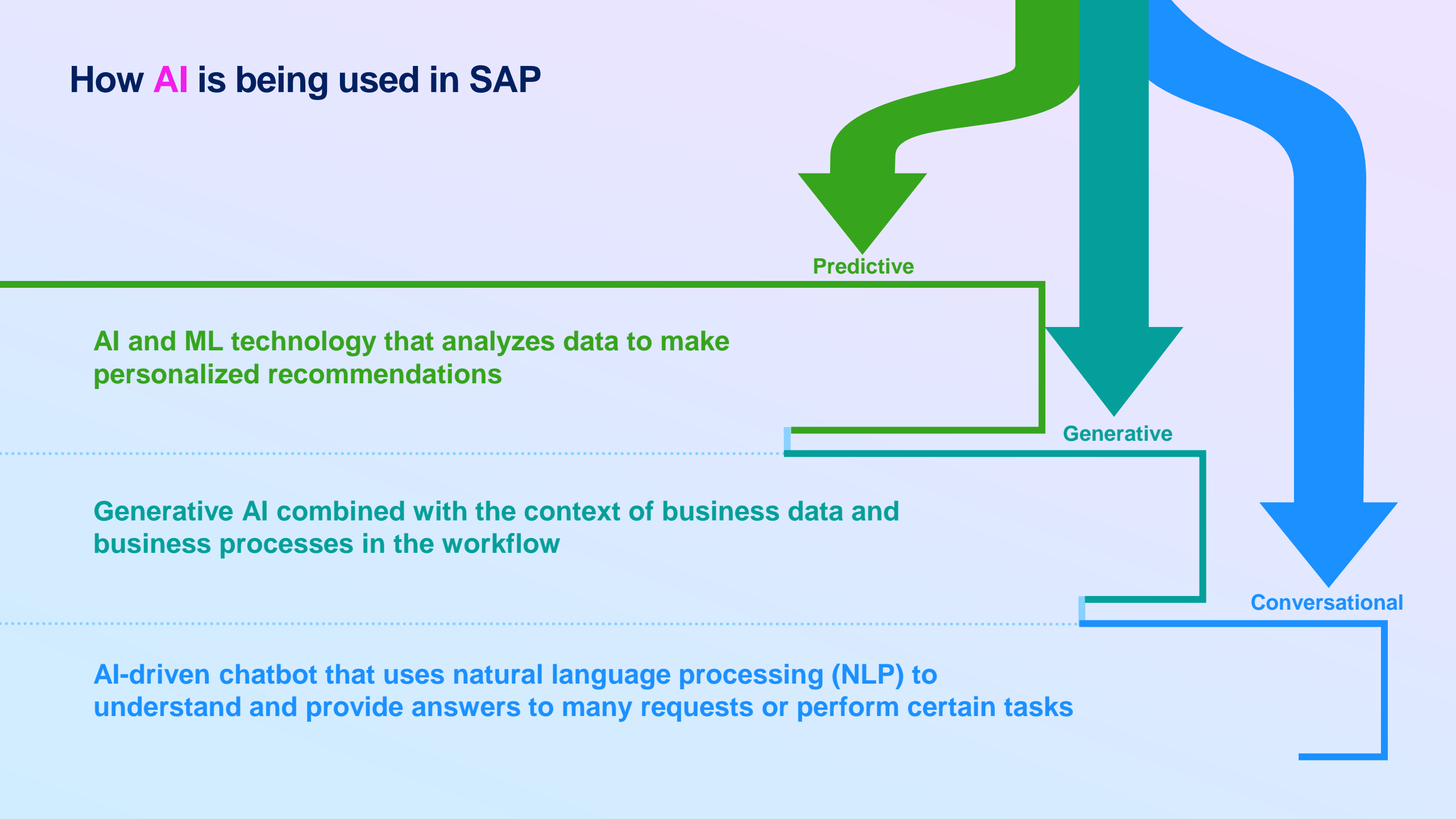
AI and ML technology that analyzes data to make personalized recommendations

Generative

Generative AI combined with the context of business data and business processes in the workflow

Conversational

AI-driven chatbot that uses natural language processing (NLP) to understand and provide answers to many requests or perform certain tasks

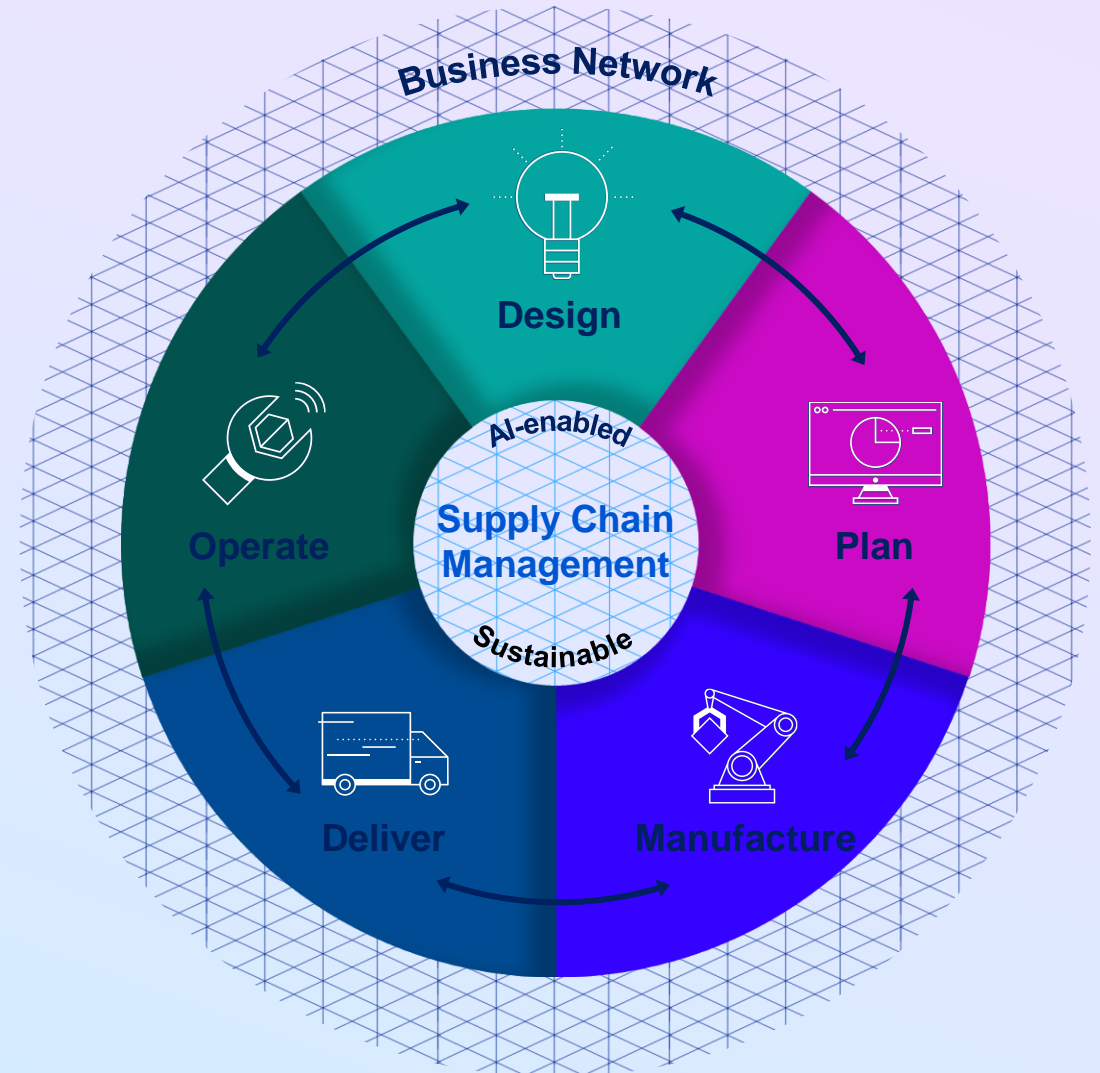


# SAP Supply Chain Management strategy

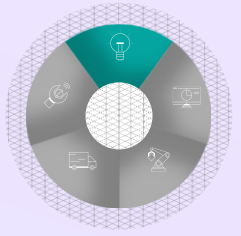
**Connect** every process

**Contextualize** every decision

**Collaborate** with your ecosystem



# AI to help in preliminary product costing



**Sophisticated machine-learning capabilities help costing engineers** prepare intelligent bill of materials (BoM) for products early in the design phase.

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DeleteUpdateImportCurrent

| UoM | Total Quantity | UoM | Total Cost | Re-ports... | Total Cost per Unit | Re-ports... | Price (Fixed) | Trans-acti... | Price (Variable) | Trans-acti... | acti...   |     |
|-----|----------------|-----|------------|-------------|---------------------|-------------|---------------|---------------|------------------|---------------|-----------|-----|
| PC  | 1              | PC  | 15,887.30  | EUR         | 15,887.30           | EUR         | 717.48        | EUR           | 15,169.82        | EUR           | 15,887.30 | EUR |
| PC  | 0.001          | PC  | 0.00       | EUR         | 0.00                | EUR         | 0.00          | EUR           | 0.01             | EUR           | 0.01      | EUR |
| PC  | 1              | PC  | 0.47       | EUR         | 0.47                | EUR         | 0.00          | EUR           | 0.47             | EUR           | 0.47      | EUR |
| PC  | 1              | PC  | 7.13       | EUR         | 7.13                | EUR         | 0.00          | EUR           | 7.13             | EUR           | 7.13      | EUR |
| PC  | 2              | PC  | 1.42       | EUR         | 0.71                | EUR         | 0.00          | EUR           | 0.71             | EUR           | 0.71      | EUR |
| PC  | 1              | PC  | 0.11       | EUR         | 0.11                | EUR         | 0.00          | EUR           | 0.11             | EUR           | 0.11      | EUR |
| PC  | 0.001          | PC  | 0.00       | EUR         | 0.00                | EUR         | 0.00          | EUR           | 0.01             | EUR           | 0.01      | EUR |
| PC  | 2.55           | KG  | 9.95       | EUR         | 3.90                | EUR         | 0.00          | EUR           | 3.90             | EUR           | 3.90      | EUR |
| PC  | 1.99           | KG  | 11.28      | EUR         | 5.67                | EUR         | 0.00          | EUR           | 5.67             | EUR           | 5.67      | EUR |
| PC  | 1.3            | KG  | 7.85       | EUR         | 6.04                | EUR         | 0.00          | EUR           | 6.04             | EUR           | 6.04      | EUR |
| PC  | 0.4            | KG  | 3.54       | EUR         | 8.84                | EUR         | 0.00          | EUR           | 8.84             | EUR           | 8.84      | EUR |
| PC  | 7.95           | KG  | 25.20      | EUR         | 3.17                | EUR         | 0.00          | EUR           | 3.17             | EUR           | 3.17      | EUR |
| PC  | 1.12           | KG  | 3.19       | EUR         | 2.85                | EUR         | 0.00          | EUR           | 2.85             | EUR           | 2.85      | EUR |
| PC  | 2.37           | KG  | 4.41       | EUR         | 1.86                | EUR         | 0.00          | EUR           | 1.86             | EUR           | 1.86      | EUR |
| PC  | 0.001          | PC  | 0.00       | EUR         | 0.00                | EUR         | 0.00          | EUR           | 0.01             | EUR           | 0.01      | EUR |
| PC  | 0.001          | PC  | 0.00       | EUR         | 0.00                | EUR         | 0.00          | EUR           | 0.01             | EUR           | 0.01      | EUR |
| PC  | 0.001          | PC  | 0.00       | EUR         | 0.00                | EUR         | 0.00          | EUR           | 0.01             | EUR           | 0.01      | EUR |
| PC  | 0.018          | KG  | 0.14       | EUR         | 7.80                | EUR         | 0.00          | EUR           | 7.80             | EUR           | 7.80      | EUR |
| PC  | 6              | PC  | 0.72       | EUR         | 0.12                | EUR         | 0.00          | EUR           | 0.12             | EUR           | 0.12      | EUR |
| PC  | 6              | PC  | 0.59       | EUR         | 0.10                | EUR         | 0.00          | EUR           | 0.12             | EUR           | 0.12      | EUR |
| PC  | 0.001          | PC  | 0.00       | EUR         | 0.00                | EUR         | 0.00          | EUR           | 9.84             | EUR           | 9.84      | EUR |
| PC  | 0.112          | m   | 1.02       | EUR         | 9.12                | EUR         | 0.00          | EUR           | 0.01             | EUR           | 0.01      | EUR |
| PC  | 2              | PC  | 0.04       | EUR         | 0.02                | EUR         | 0.00          | EUR           | 9.12             | EUR           | 9.12      | EUR |
| PC  | 1.55           | KG  | 1.21       | EUR         | 7.80                | EUR         | 0.00          | EUR           | 0.02             | EUR           | 0.02      | EUR |
| PC  | 1.56           | KG  | 0.50       | EUR         | 3.20                | EUR         | 0.00          | EUR           | 7.80             | EUR           | 7.80      | EUR |
| PC  | 0.1            | KG  | 0.52       | EUR         | 5.17                | EUR         | 0.00          | EUR           | 3.20             | EUR           | 3.20      | EUR |
| PC  | 0.01           | PC  | 0.00       | EUR         | 0.00                | EUR         | 0.00          | EUR           | 5.17             | EUR           | 5.17      | EUR |
| PC  | 20             | PC  | 0.40       | EUR         | 0.02                | EUR         | 0.00          | EUR           | 0.01             | EUR           | 0.01      | EUR |
| PC  | 10             | PC  | 0.40       | EUR         | 0.02                | EUR         | 0.00          | EUR           | 0.02             | EUR           | 0.02      | EUR |
| PC  | 5              | PC  | 0.88       | EUR         | 0.00                | EUR         | 0.00          | EUR           | 0.02             | EUR           | 0.02      | EUR |
| PC  | 1              | PC  | 0.00       | EUR         | 0.00                | EUR         | 0.00          | EUR           | 0.02             | EUR           | 0.02      | EUR |

15,887.30 EUR

1 PC

15,887.30 EUR

Version Header Data

Item Details

Costing Sheet

Cost Component Split

Similar Parts Search

Similar PartOpen in BrowserRefresh

Weight of Search Criteria

PROTECTIVE FOIL (22)/ Others (252)

Price 1.05 EURUoM 1 KGFrequency 274Similarity 80%

PROTECTIVE FOIL (24)/ Others (248)

Price 3.90 EURUoM 1 KGFrequency 272Similarity 78%

PROTECTIVE FOIL (27)/ Others (255)

Price 5.67 EURUoM 1 KGFrequency 283Similarity 78%

PROTECTIVE FOIL (22)/ Others (10)

Price 0.25 EURUoM 1 MFrequency 32Similarity 72%

PROTECTIVE FOIL (10)/ Others (100)

Price 0.18 EURUoM 1 LFrequency 110Similarity 70%

PROTECTIVE FOIL (24)/ Others (27)

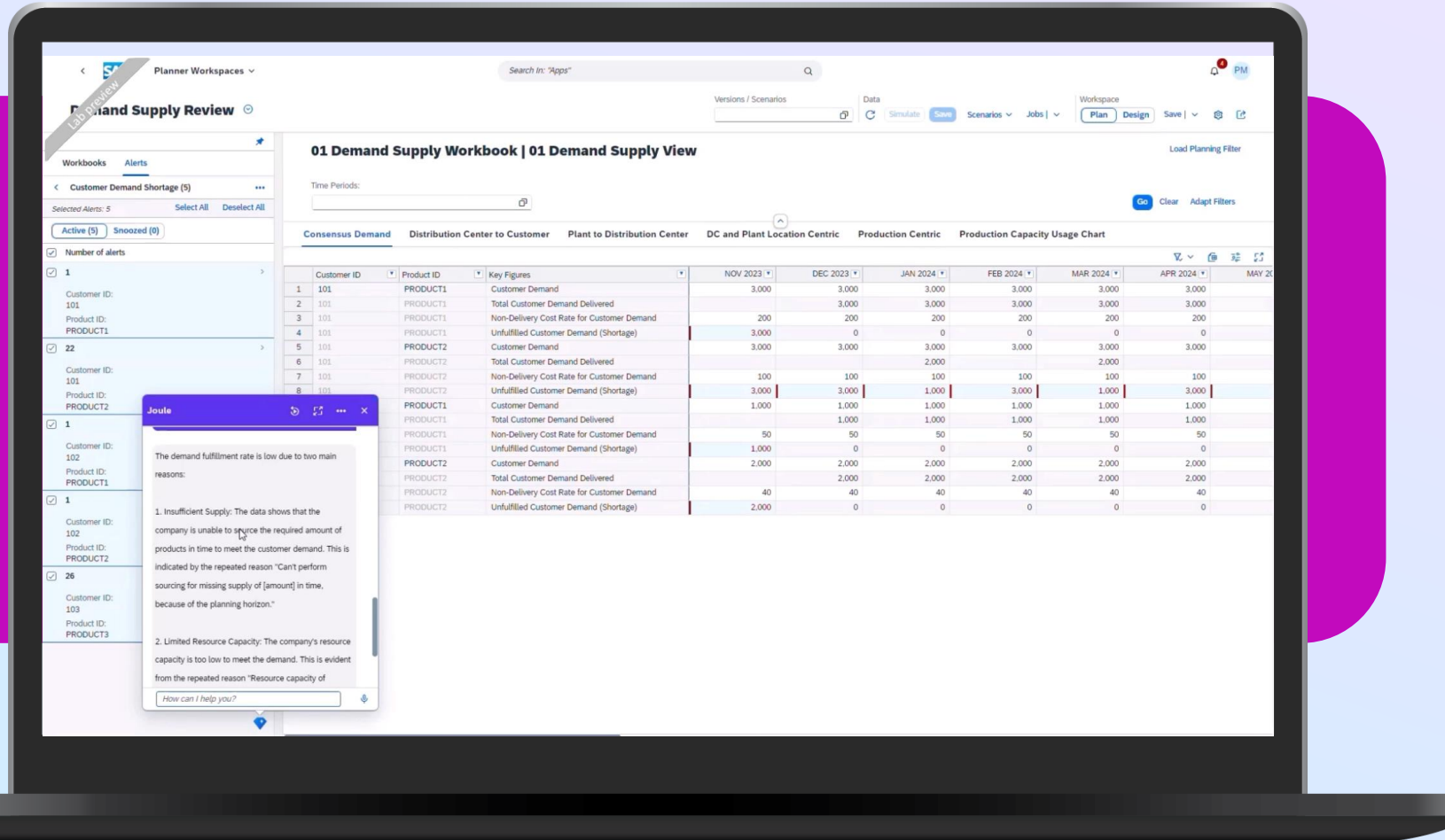
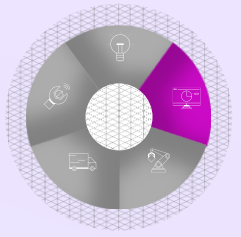
Price 1.95 EURUoM 1 KGFrequency 51Similarity 68%

PROTECTIVE BOW (9)/ Others (49)

Price 0.01 EURUoM 1 PCFrequency 58Similarity 68%

PROTECTIVE FOIL LH (5)/ Others (49)

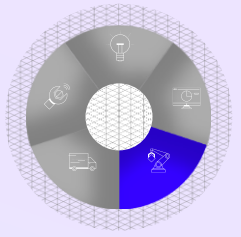
# Joule the Digital Assistant in Supply Chain Planning



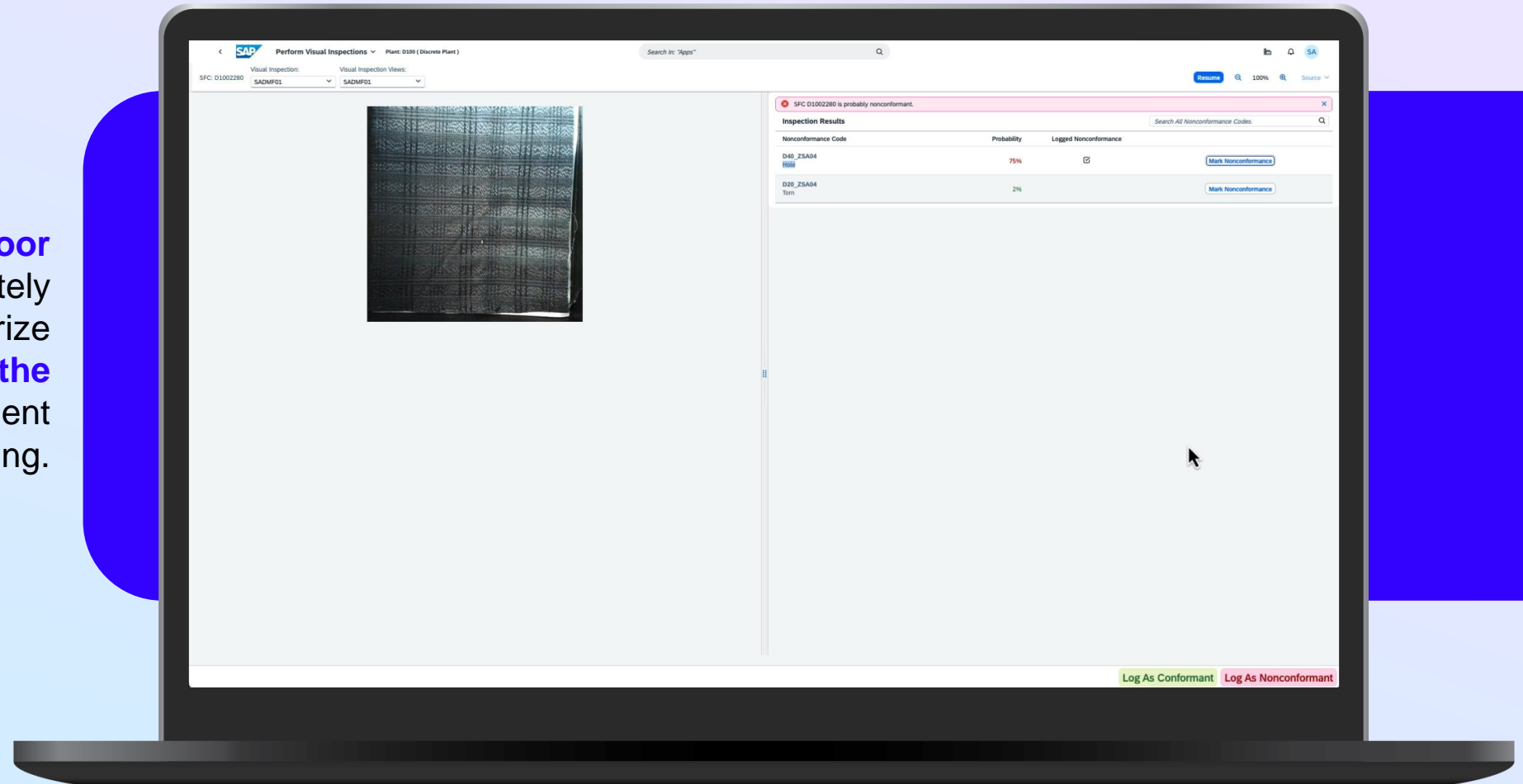
The digital assistant **Joule** will empower demand planners to enhance their planning processes and accelerate operational efficiency



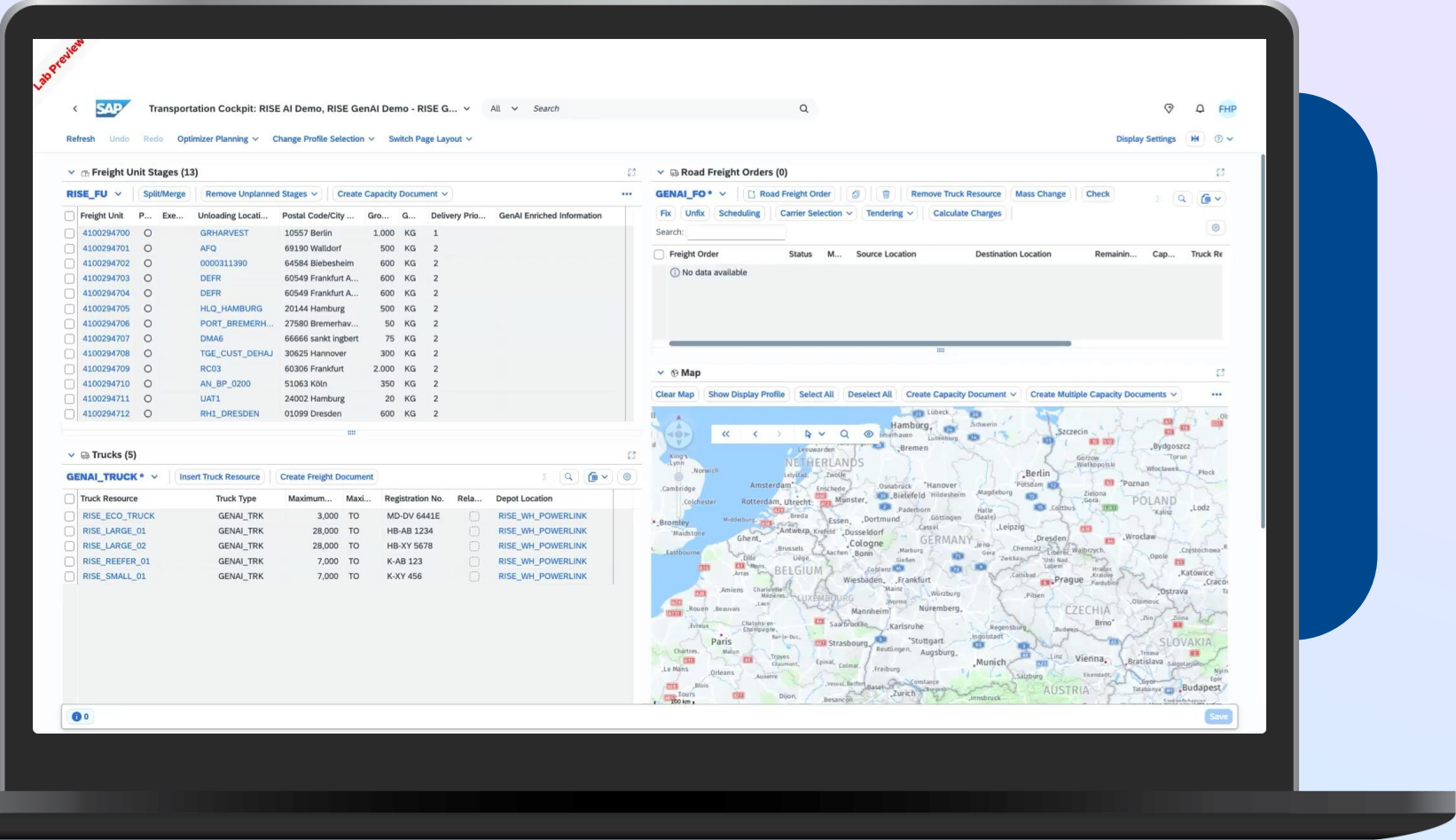
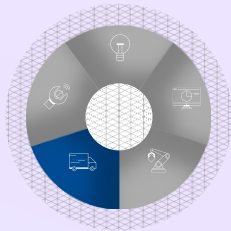
# Visual Inspection powered by SAP Business AI



AI empowered shop floor operators can accurately identify and categorize defects, **streamlining the quality process** for efficient reworking or scrapping.

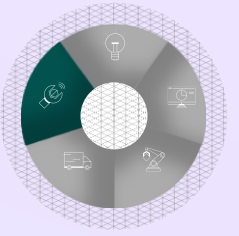


# SAP Joule-based transportation planning



Embed the **Digital Assistant Joule** in SAP S/4HANA Transportation Planning solution.

# AI powered maintenance and service



The **AI-generated insights** during maintenance operations **provide unparalleled use cases** to accelerate business processes

## SAP Field Service Management

Using Generative AI to capture Equipment Insights

