



# Future of HR: Survival of the Fittest

Andrey Kulikov, SAP  
18 April, 2019

**“We'll have automated stores, automated restaurants, and all together in 15 years, that's going to displace about 40 percent of the jobs in the world”**

**Kai-Fu Lee, Venture Capitalist**

<https://www.cbsnews.com/news/60-minutes-ai-facial-and-emotional-recognition-how-one-man-is-advancing-artificial-intelligence/>



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Paste Font Alignment Number Styles Cells Editing

Clipboard Font Alignment Number Styles Cells Editing

Conditional Formatting Format as Table Cell Styles Sort & Filter Find & Select

Childs Play, Inc. Personnel List									
Emp ID	Last Name	First Name	Position	Department	Division	Salary	Start Date	Birth Date	
1011	Gorton	Hazel	Accounting Assist.	Accounting	Toys	\$29,565	2/3/1986	11/21/1964	
1012	Preston	Liza	Mechanical Engineer	Engineering	Games	\$43,394	1/26/1986	12/2/1964	
1041	Tercan	Robert	Group Admin. Assist.	R and D	Games	\$28,044	4/16/1992	1/25/1965	
1054	Smith	Howard	Design Assist.	Art	Toys	\$25,176	4/16/1991	8/9/1967	
1055	Albert	Maxine	Group Admin. Assist.	Marketing	Toys	\$31,678	4/8/1991	8/20/1967	
1056	Gonzales	Joe	Unit Mgr.	Admin.	Toys	\$116,511	10/25/1979	8/24/1937	
1067	Scote	Gail	Design Specialist	Art	Teaching Aids	\$36,940	9/20/1987	9/30/1961	
1068	Mann	Alyssa	Mechanical Engineer	Engineering	Games	\$47,883	9/12/1987	10/11/1961	
1075	Kane	Sheryl	Design Assist.	Art	Games	\$23,239	8/7/1992	8/28/1969	
1076	McKormick	Molly	Lead Engineer	Engineering	Toys	\$105,753	7/30/1979	9/8/1940	
1078	Hapsbuch	Kendrick	Admin. Assist.	Marketing	Games	\$29,983	4/1/1986	11/21/1962	
1079	Price	Ellen	Admin. Assist.	Admin.	Games	\$29,983	3/24/1986	12/2/1962	
1080	Foss	Felix	Research Scientist	R and D	Games	\$64,738	10/29/1988	12/6/1952	
1152	Henders	Mark	Accounting Assist.	Accounting	Games	\$26,646	1/21/1990	10/23/1965	

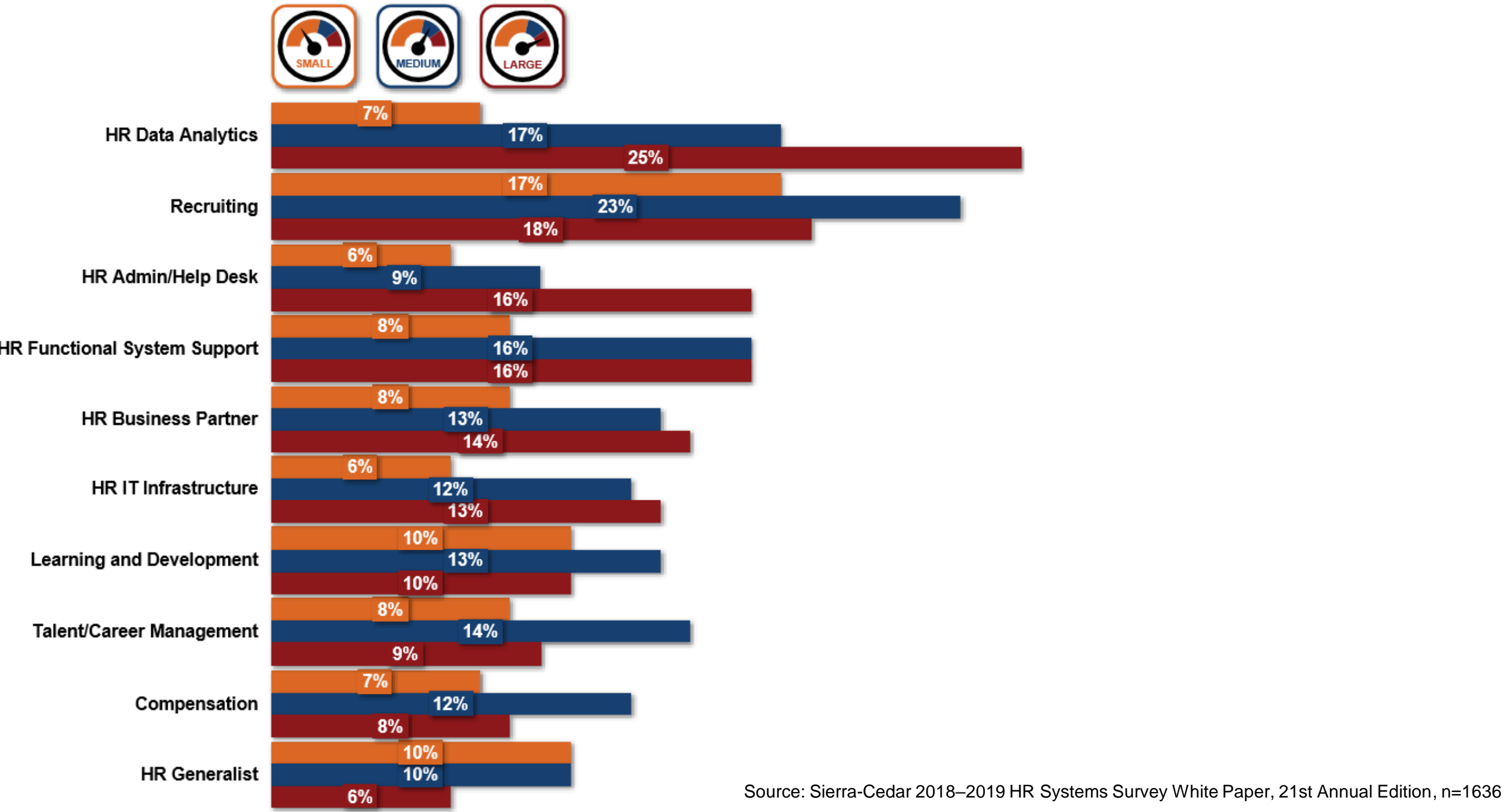
Since IBM implemented technology more widely including cloud services and other modernization, **the tech giant has reduced the size of its global human resources department by 30%.**

But she added that the **remaining positions are higher pay and able to perform higher-value work**

Ginni Rometty, IBM CEO

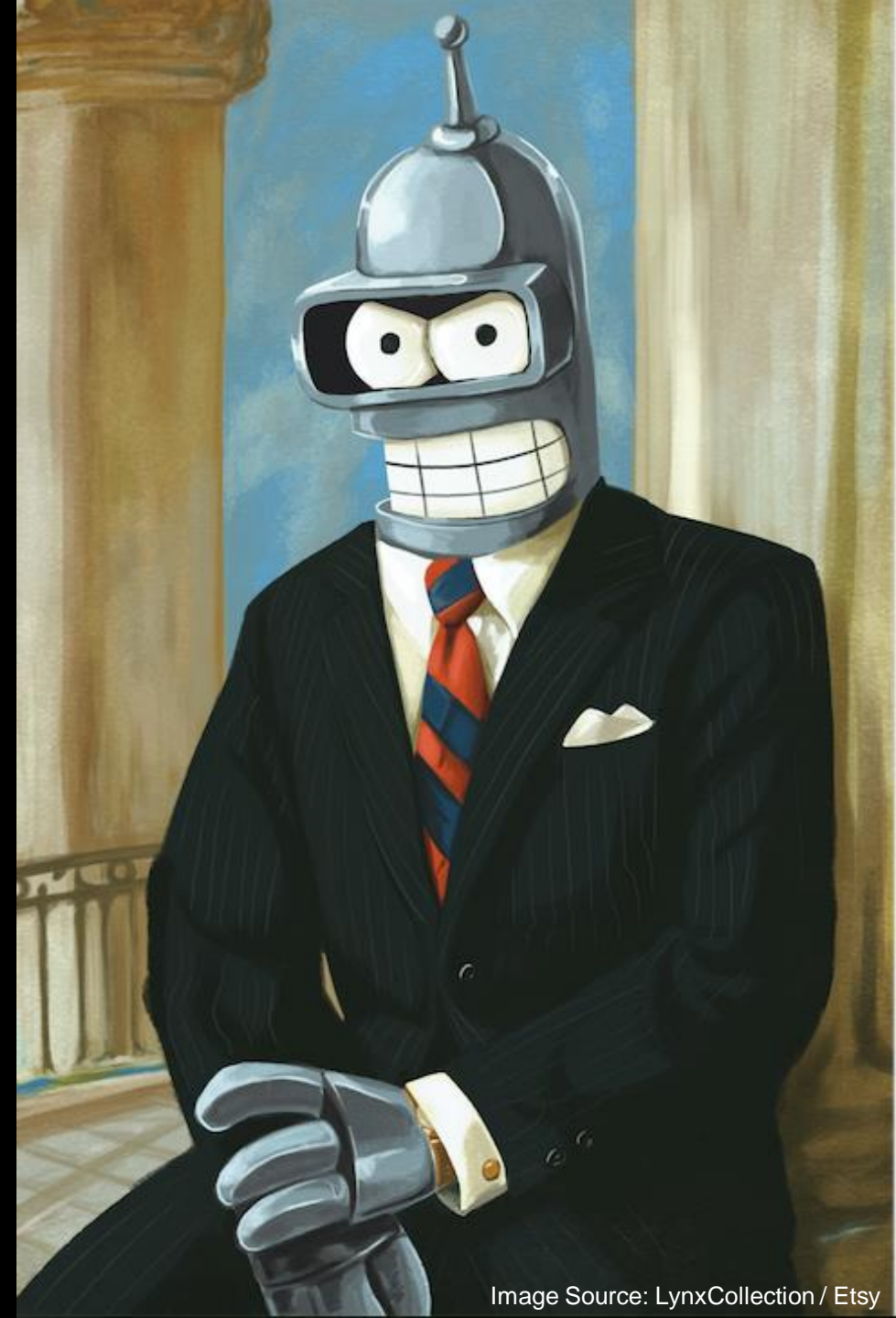
<https://www.cnbc.com/2019/04/03/ibm-ai-can-predict-with-95-percent-accuracy-which-employees-will-quit.html>

Figure 18: Plans to Increase HR Roles by Size





- Repetitive tasks are fully automated
- Human HRs are needed for fewer interactions
- Human HRs need to reskill or their jobs will vanish





# What Should We Do?



Image Source: <https://www.collective-evolution.com/2018/06/04/new-genetic-study-seriously-challenges-darwins-theory-of-evolution/>

# Top 3 Initiatives for HR Leaders in 2019

66%

Building critical skills  
and competencies for  
the organization

60%

Current and future  
leadership bench

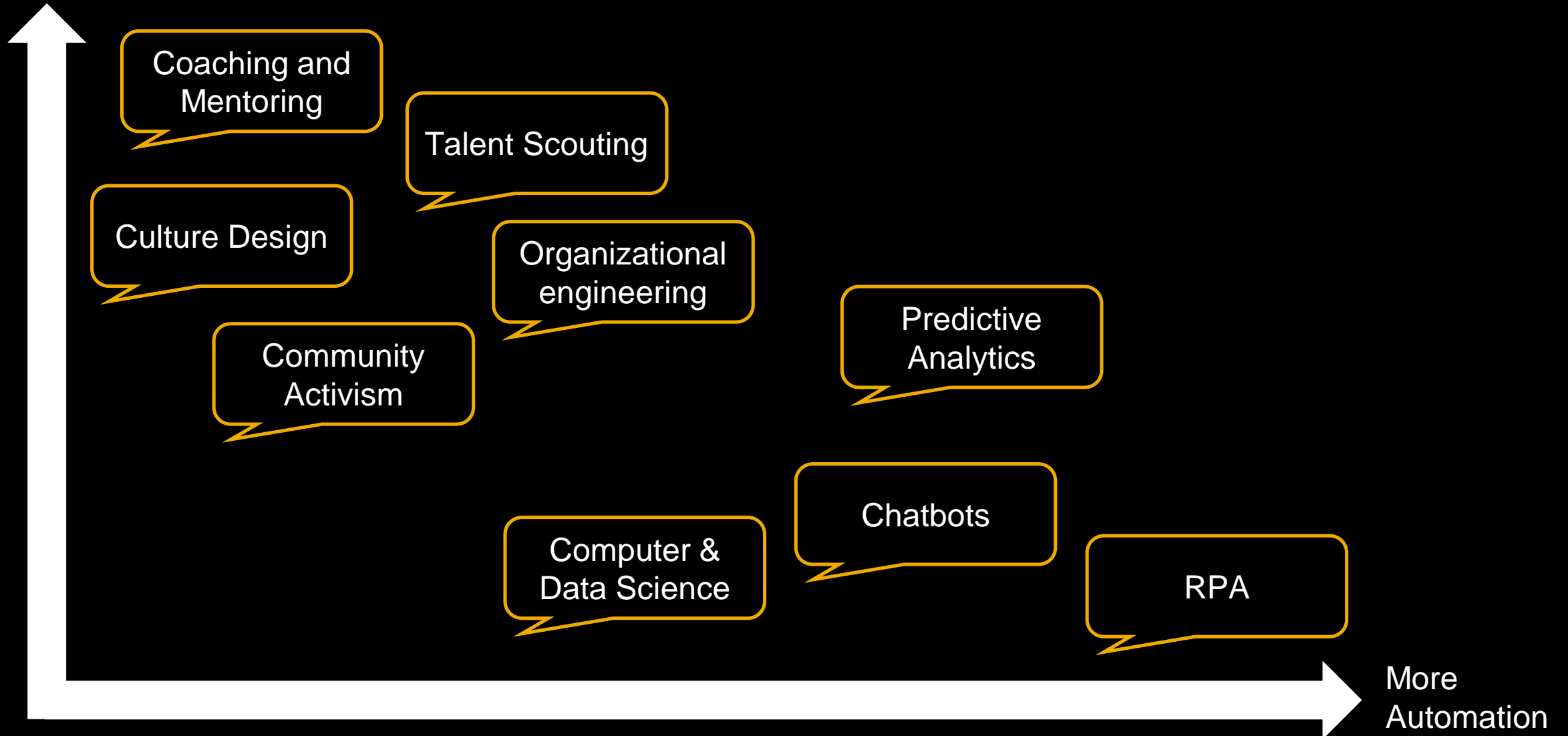
51%

Employee  
experience

Source: Gartner 2019 Future of HR Study, n=843



More  
Human Value



# Thank you.

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