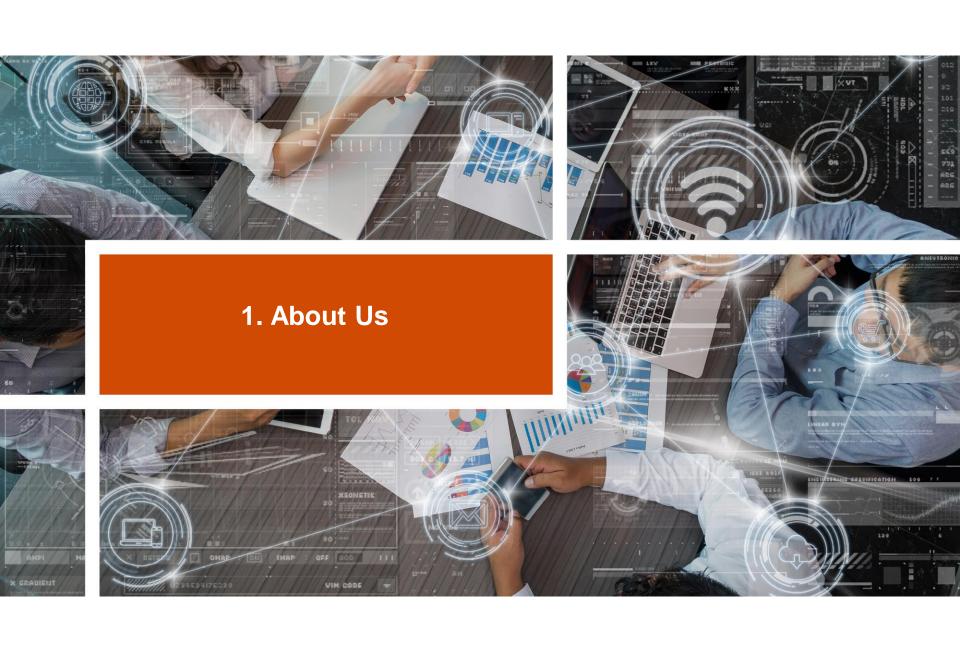


Ready, Set, Grow -Empowering your people and maximize engagement



PwC - a recognized leader in SAP SuccessFactors implementation



PwC is recognised in the market place for HR and talent management consulting



SAP SuccessFactors Partner of the Year -**Large Enterprise**

This award recognizes PwC as an SAP partner for its impact on the success of large enterprises or demonstration of significant growth in business with SAP Success Factors solutions, with an emphasis on growth in annual contract value and innovation

PwC named as a Leader in Talent and Leadership Consulting

ALM Vanguard: HR Operations Consulting © 2018

ALM Intelligence rated PwC as a global leader in HR Operations Consulting

ALM Vanguard: HR Operations Consulting ©2018

76%	percentage of Global Fortune 500 clients we have helped with their People & Organisation issues in the last two years
25+	years of SAP/SuccessFactors integration, with 100+ certified SuccessFactos specialists
100+	certified SuccessFactos specialists
167+	SAP SuccessFactors implementations
3.5M+	active users supported in the SAP SuccessFactors cloud
124+	countries where we have helped implement SAP SuccessFactors

SuccessFactors Implementation April 2019 PwC

Is the Organization ready for the HR Cloud?

Organizational and procedural customizations as key implementation challenges

Functional HR processes

The "move" to the clouds lead to the need to adapt many, if not all, functional HR processes. The effects of the new processes can be very farreaching and affect the entire company.

The Cloud Operating Model:

The requirement management of business to IT, the administration of systems and the handling of quarterly release cycles will, among other factors, have an impact on the day-to-day business of (HR) IT.

What we had heard about the product was great – easy to use/configure – the truth came with the implementation. It quickly became clear that we would have challenges regarding the processes.

The timely completion, the extent of the procedural and organizational changes, combined with the necessity of a considerable number of integrations, increased the complexity of the implementation.

Only because we were prepared for the limitations in the system could unpleasant surprises be avoided.

54 %

of all organizations consider lack of organizational readiness to be one of the biggest challenges in introducing the cloud*. **39** %

of the organizations are not fully prepared for the process transformation forced by the cloud system*. 45 %

complain that they have not received the expected functionalities or that promises from the **sales process** have not been fulfilled*. 17%

only 17% of HR organizations identified the **deployment of mobile** as a priority. This is interesting considering various studies have shown that the average person looks at their mobile devices between 45 and 85 times per day*.

* PwC HR Technologie Studie August 2017

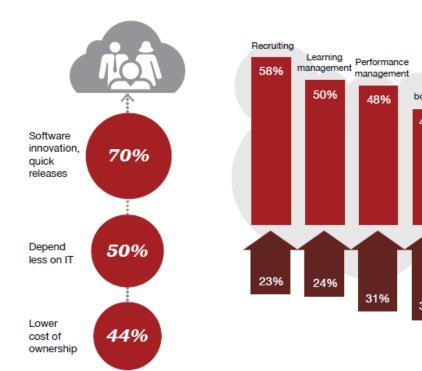
What's now and what's next in human resources technology

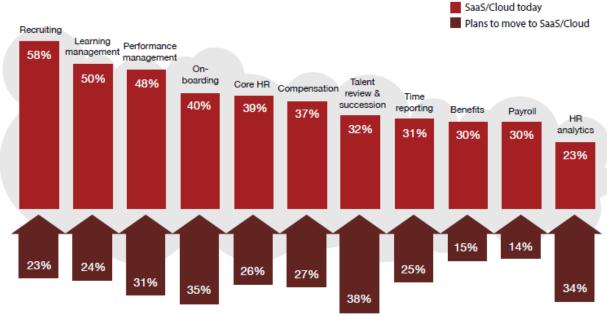
Why use the cloud

Top motivations to use the cloud for HR processes

SaaS today and tomorrow

% respondents with plans to move to the cloud



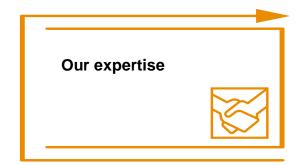


PwC HR Technologie Studie August 2017

How we support you in the implementation of a future HR ĪT



- ✓ We define together with you improvement potentials and derive your future HRIT strategy.
- ✓ We create a future system landscape and in the process take into account predefined standard processes.
- ✓ We support you with the definition of your Cloud/SaaS-strategy and accompany you with the implementation of cost-effective and flexible HR IT solutions.
- ✓ Our satisfied customers prove our competences in the introduction of SaaS.

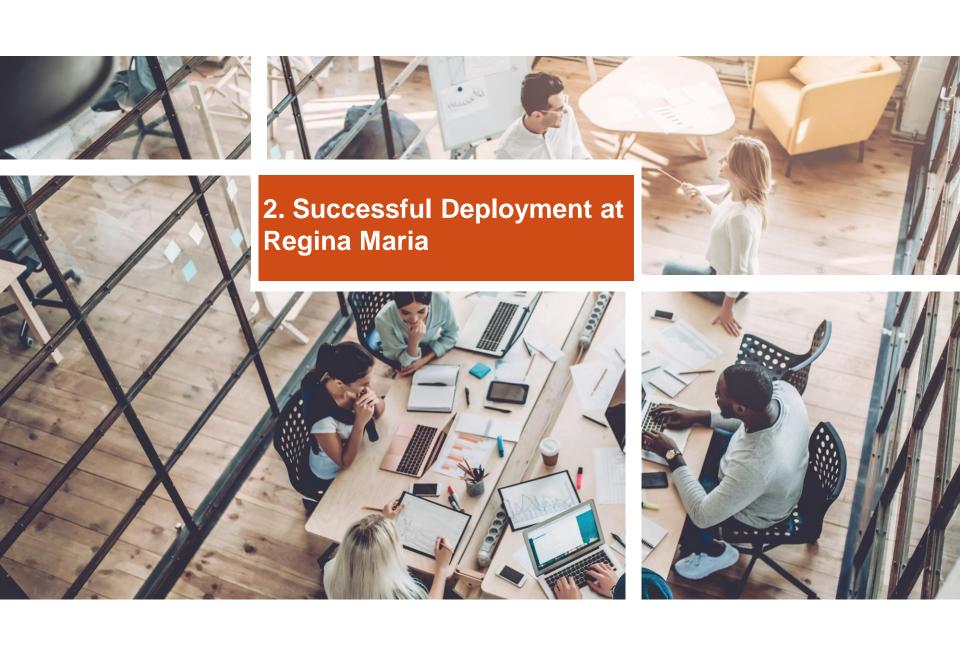


- √ Through our longtime consultancy in HRIT and HR Transformation topics we draw on our collection of Best Practices which we use to support you in your undertaking.
- ✓ Our connected associates know which supplier fulfills your requirements best and who provides the most innovative solution currently.
- ✓ We can draw back on established methods and proven questionnaires and with this can develop the fastest possible IT solutions for you.



- √ HR Transformation we accompany vou at the introduction and professionalization of the HR Business Partnering, HR Shared Services and Centers of Expertise.
- ✓ Legal Services if required we can draw back on a global legal network to ensure compliance involving issues such as your data security.
- √ Communication Our experts support you in the structured communication of central key messages on different levels.
- √ Change Management we make your change successful by the coordination merit-based οf stakeholder Management.

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Regina Maria was in the spotlight of our approach: Business, Experience and Technology for a digital HR transformation

Business

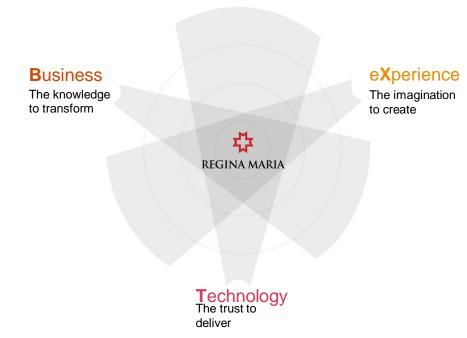
Regina Maria benefited from PwC's in-depth know-how on the HR models/best practices of the leading companies

e**X**perience

Regina Maria had access to the broad experience PwC collected in previous SuccessFactors implementation projects

Technology

Introduction of agile working methods and data-driven decision processes towards a more efficient system landscape



All these key components guaranteed a seamless HR solution implementation across Regina Maria's entire organization.

In order to become the leader in its business segment, Regina Maria required a partner with a strong business expertise. As a specialist in SAP SuccessFactors Cloud implementation, PwC has a deep understanding of all relevant processes, functions and technologies and can provide the corresponding resources.

(i)

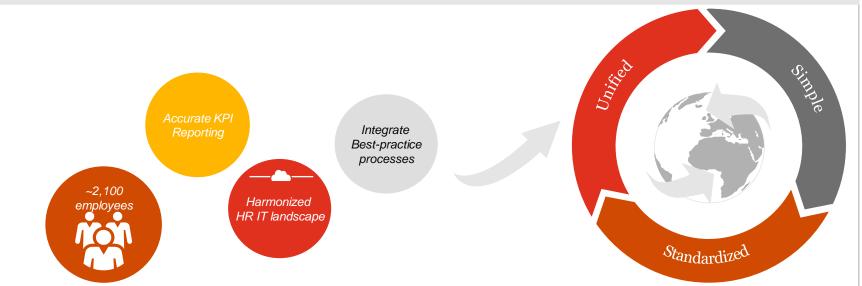
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As a fast-growing company, Regina Maria understood the importance of introducing one harmonized HR system

Regina Maria

Aiming to keep growing and significantly improve transparency and efficiency of the organization, Regina Maria places value on their HR system landscape and how would this support delivering the company's strategy.

With the **harmonization** of the HR system and HRIT landscape, Regina Maria took their people, systems and processes to a new level of maturity. They wanted to have a unified HR experience delivered, that is **simple**, **compliant** and **makes people happy**, while also guiding decision-making with accurate **KPI reporting**. Regina Maria's aim is to transform and build a HR function that meets the scale of their ambition to enable breakthrough performance.



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The requirements of the implementation were carefully synchronized with the main goal

Requirements to enhance Performance

- Performance reviews based on annual assessment forms and goal plans
- Customizable and transferable assessment forms
- Goal cascading possibilities
- Employee oriented performance review workflow with reaction to feedback option
- Continuously updatable employee effort, success probability, and comments for the individual goals and global goals
- Evaluation process based on Objectives, Competences and Values

Requirements to ease up Recruiting efforts

- Ability to recruit the right talent
- Approval workflow for the job requisition
- Market jobs to attract the right candidates
- Structure and organize the recruitment process and improve recruiter experience with user-friendly and automated processes
- Transform the character of the recruitment process into a more strategic and measurable one

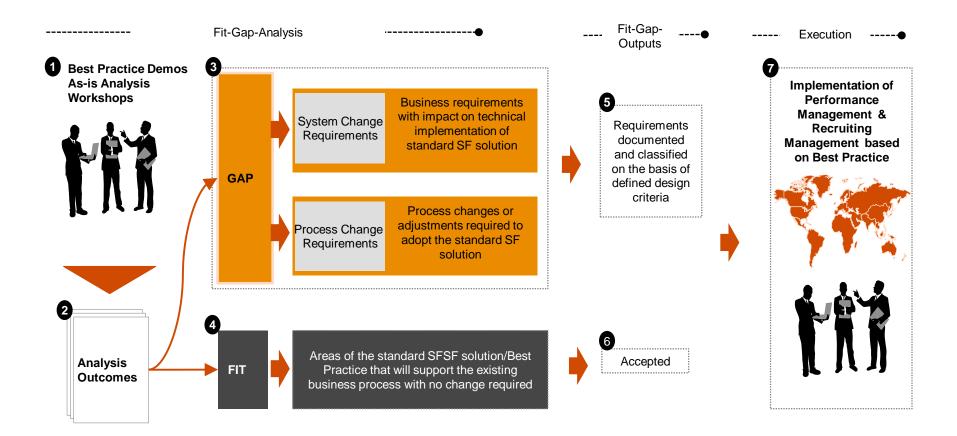


Solution designed:

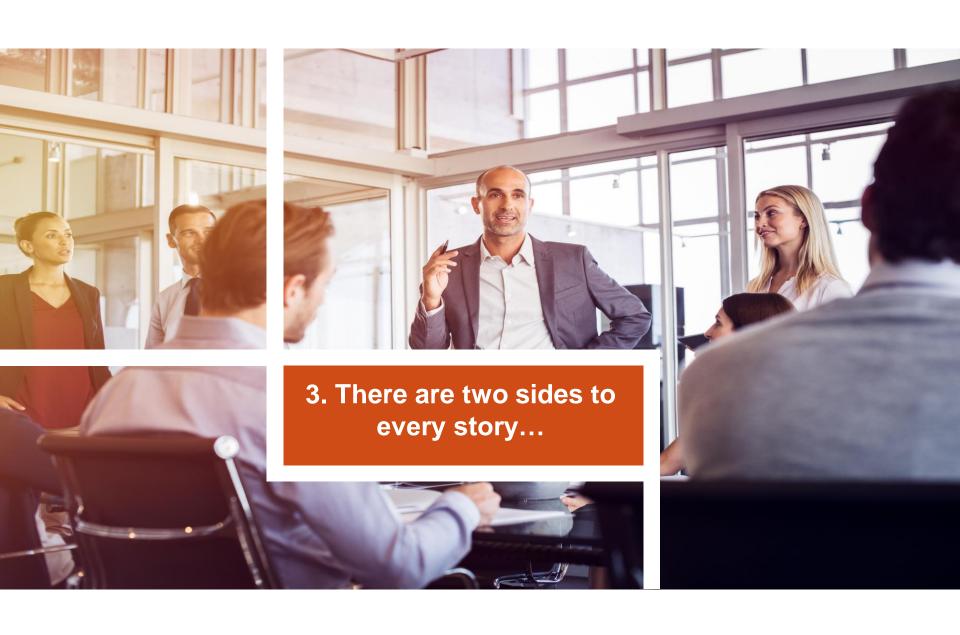
- An user friendly, easy to use Performance solution to allow an effective management of the employee's performance
- Tools to help managers clearly communicate with the employees and ensure they understand and accept the corporate vision and goals
- Simplified review process
 - Transparent process offered to the employees by developing a comprehensive feedback framework including self-ratings, peer review, feedback at all levels and having an objective calibration process
- Streamlined and automatized full cycle Recruiting process
- Increased efficiency throughout the entire recruiting process in terms of candidate selection
- Job Profile catalogues used to automatize the job posting on a global and/or local level
- Interview process including scheduling, rating and follow up

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Industry Best Practice has the priority!



SuccessFactors Implementation April 2019 11



What triggered

the desire

to implement

Success Factors?



Has SF streamlined

and improved

the organizational

process as a whole?



Do you feel that

PwC HR expertise

helped during

the project implementation?



What are the main

benefits of implementing

the two solutions

for employees, HR team and management?



What about

challenges?



Can you tell us, in brief

how GOOD !!!!!

was the collaboration with the PwC team?



Would you

do it again?

