

Digital Foundation Program@ Tata Steel Limited (India)



Sept 12, 2017 SAP M & M Summit Moscow

Content



An overview of Tata Steel Group

IT Journey and Broad IT Application Architecture

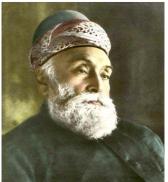
- Digital Foundation Program
 - Objectives & Deliverables
 - Digital Themes
 - Overall Solution Landscape
 - Use Cases
 - Roadmap

Tata Steel Group: An overview



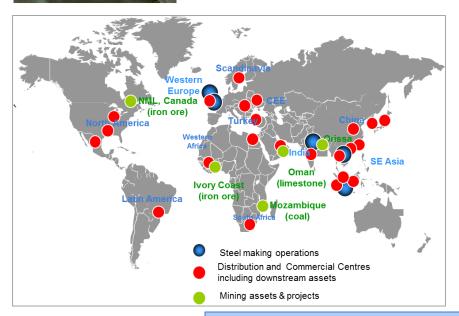
A Global Steel Company: Ranked 11^{th*} in the World, in Global Steel Production

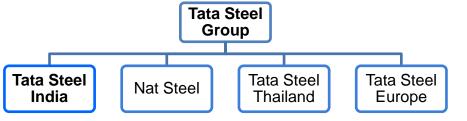
Founder



"In a free enterprise, the community is not just another stake holder in the business, but in fact the very purpose of its existence."

Jamsetji Tata (1839 – 1904)





- 144 year old professionally managed Business Group
- Operations in more than 20 countries.
- Commercial presence in over 50 countries
- 70,000 + employees across 5 continents



Uniquely positioned steel maker, present in developed and developing markets across a wide range of segments.



Content



An overview of Tata Steel Group

IT Journey and Broad IT Application Architecture

- Digital Foundation Program
 - Objectives & Deliverables
 - Digital Themes
 - Overall Solution Landscape
 - Use Cases
 - Roadmap

IT Journey @ Tata Steel, India – Key Milestones



SAP CRM

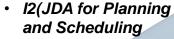
SAP PI for Interface

SAP for JV company

- Opening day requirement for green field project
- Mobile applications
- SAP Extended to Tata Pigment

2015





SAP Upgrade to ECC



- SAP Extended to TGS, TSRDS, TSMCL & TSGP
- Risk Management System

SAP S4HNA *

- Rollout SAP to Raw Materials Division and other Profit Centres
- E-Procurement for vendors



- SAP implementation for SEA operations
- SAP Upgrade to ECC6

1990 - 2000

- MES systems
- SAP for OG&F
- Rupantar Project SAP for Steel Works

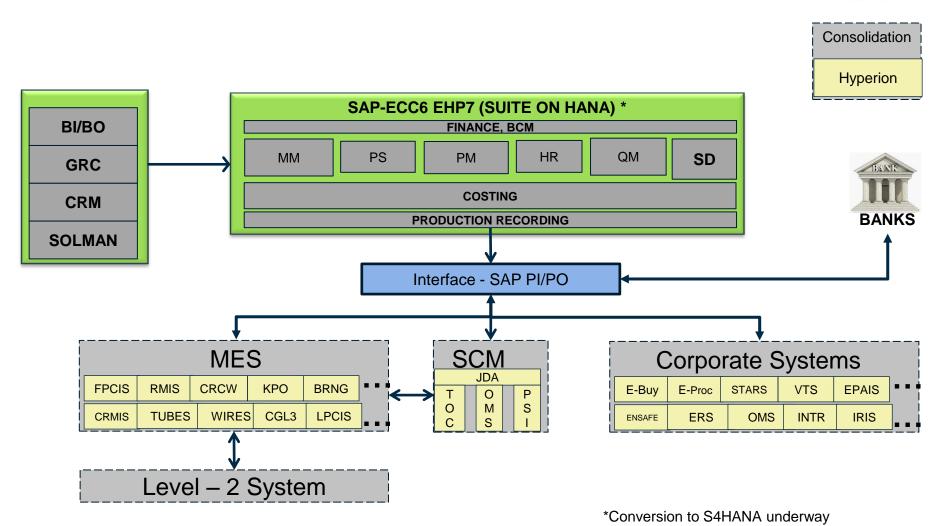
* Detailed Later





Broad IT application Architecture.....for Tata Steel India





Content



An overview of Tata Steel Group

IT Journey and Broad IT Application Architecture

Digital Foundation Program

- Objectives & Deliverables
- Digital Themes
- Overall Solution Landscape
- Use Cases
- Roadmap

Key Program Objectives & Deliverables



- Establish the digital foundation with HANA database at the core (in-memory computing and serving as a platform for next-generation "smart" applications)
- Enrich user transational experience which includes delivering contemporary UI capable of running on multiple devices & mobility enabled
- Generate insights and timely decision making by building near real-time reporting & analytical capability
- Simplified underlying data structures
- Improve business process efficiency through adoption of cutting edge solutions
- Empower end users with a suite of self-service enablers

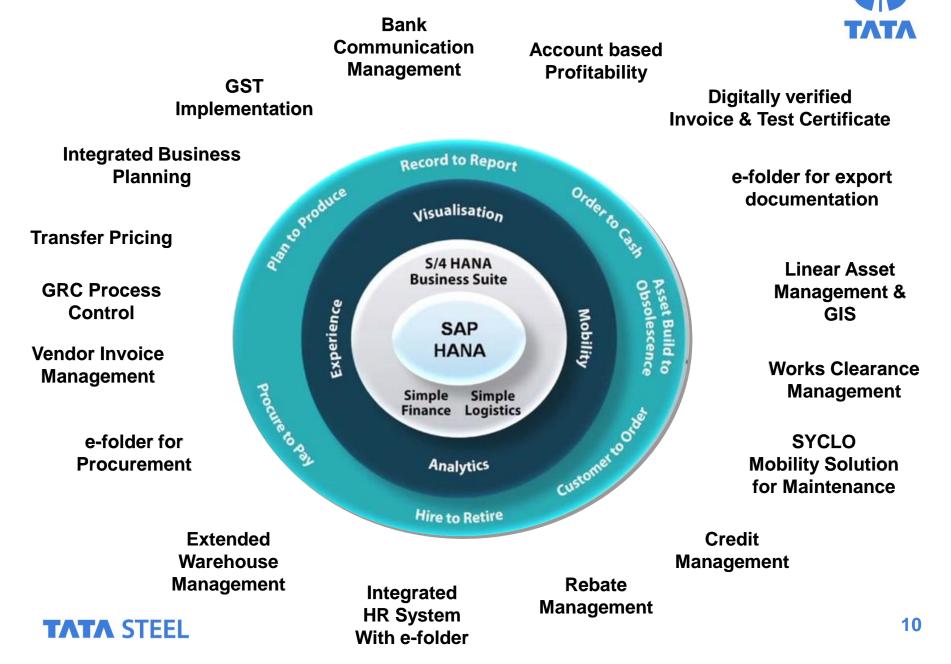
......build new business models and enhance business process agility, leveraging advancements in Information / Digital Technologies

Key Digital Themes



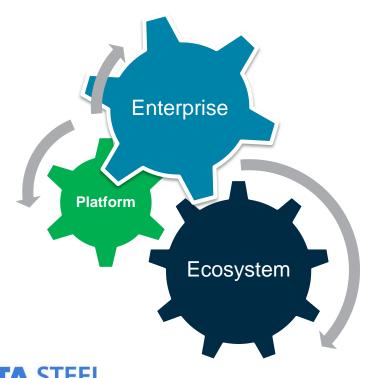
- Integrated enterprise systems
- Smart Factory
- Data Visualization and Analytics

Overall Solution Landscape for Digital Foundation program





Integrated enterprise systems

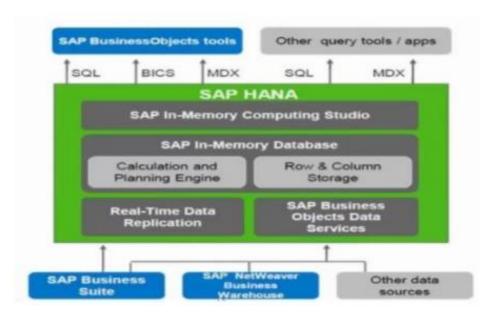


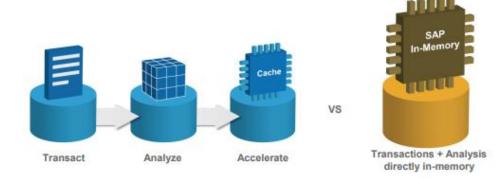
- Migration to Suite on HANA
- ❖ Migration to S/4HANA 1610
- Integrated Business & Financial Planning

Suite on HANA: Migration Complete



- Provided real-time platform for enterprise applications
- Common database approach for OLTP and OLAP using an in-Memory Column Database
- Created foundation for nextgeneration "smart" applications
- Improved the run-time of most of Standard and customized reports of SAP







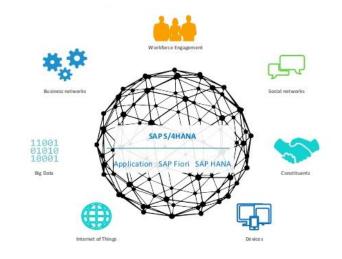


Report	SAP Oracle (sec)	SAP HANA (sec)	Times Faster (X)
List Maintenance Orders	28	10	3
Change Notifications	20	3	7
Material where used list	210	8	27
OEE report	20	1	20
Cost Drill drown	1620	0.188	8618
Unabsorbed cost report	Never ran	50	NA
Equipment history	Never ran	2	NA
Measurement document	Never ran	61	NA

Migration to S/4HANA 1610 (Planned Go-Live Nov 2017)



- An intelligent ERP suite designed specifically for in-memory computing
- Offers a personalised user experience with SAP Fiori
- Has the power to significantly accelerate the speed of both transactional and analytics performance and radically reduce an organization's data footprint
- Simplified thus reducing issues related to reconciliation and promotes one source of truth.





What S4HANA Promises (Planned Go-Live Nov 2017)



Simplified Processes



- Ease of navigation and optimized transactions
- 360* view of business processes dashboarding

Optimized Data Structures



- Transition from isolated reports to end-to-end visibility
- Consistency of reports
- Lesser reconciliations

Enhanced User Interface Now – Mar'18



- Graduate from transaction codes to Fiori tiles
- Support mobility
- Initiate transactions directly from KPIs
- Integrated workflows

Transactional & Analytical Processing in one platform Now – Mar'18



- Analytical reports & data visualization through Lumira
- Enable insight to action
- Minimize manual compilation of analytical reports
- Empower champion users for self service analytics

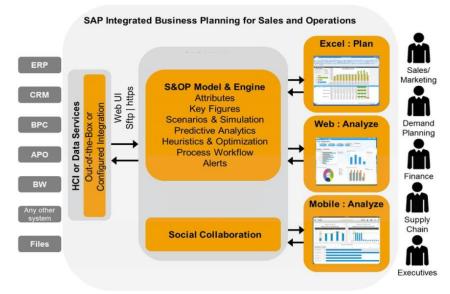


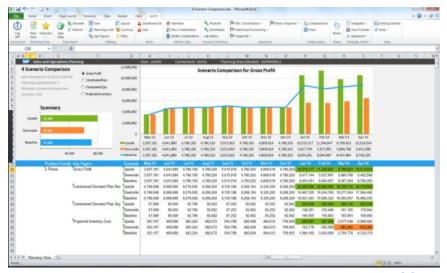
Integrated Business Planning *



- Integrated platform for planning using a unified model of demand, supply chain and financial data
- Analyze massive volumes of complex data instantly at any level of granularity, aggregation, and dimension
- Rapidly run "what-if" simulations of demand, supply and financial changes
- Compare planning scenarios and their impact on key performance indicators in real- time
- Faster planning cycles

* Planned go-live Dec'17 and Mar'18







Smart Factory



- ❖ Mobility Solution in Maintenance SYCLO
- Extended Warehouse Management

SYCLO - Mobility Solution for Asset Maintenance



- Mobile work management solution that allows to access and manage tasks which includes viewing the list of inspection orders along with checklist, creation of notifications, maintenance orders & its processing
- Eliminates end-of-shift data entry into SAP system and in-turn, terminate paperwork backlogs, handwriting guesswork, increases workforce productivity
- Improves data quality and timeliness for superior compliance reporting









SYCLO - Mobility Solution for Asset Maintenance (2/2)



Highlights



Maintenance Users can work offline or online



Through Android based Mobile / Tab



Equipment for which Maintenance Order is raised, can be seen on Google maps



Can read QR code if available on equipment while creating Notification



Maintenance Work (Maintenance Order) progress update from shop floor



Log abnormality (Notifications) from shop floor. Click and attach picture to Notification

Extended Warehouse Management



- Managing the movements of goods in the warehouse
- Flexible and automated support for managing the stocks
- Accurate insight of the warehouse operation and provides stock and process transparency
- Supports in planning, monitoring, and optimizing work processes





Data Visualization and Analytics



- ❖ FIORI
- **❖** LUMIRA



Enhancing User Experience FIORI Apps



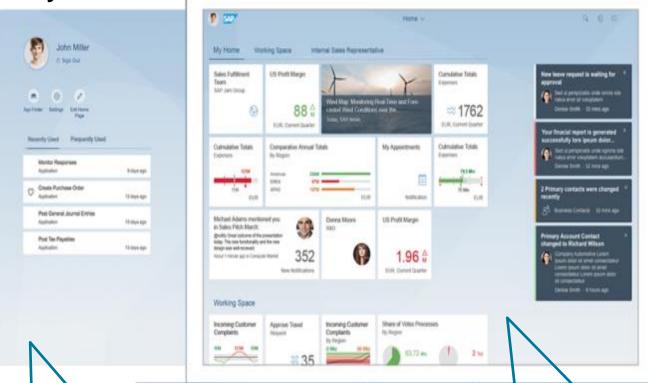
- Personalized and simplified user experience (UX) for SAP applications
- Delivers a role-based user experience across all lines of business, tasks, and devices
- Customizable Dashboard for tracking
- Multi level drill down for analysis
- Notifications

Fiori Launchpad



Workspace/Launchpad

My Area



- **Notification Area**
- How leave request is waiting for approval

 The leave request is waiting for approval

 The discretion are sense to seaso are
 at request accounts are sense to seaso are
 at request accounts. The sense are
 being being to generated successfully terms (your doinr at areat

 The financial report is generated successfully terms (your doinr at areat

 The financial report is generated successfully terms (your doinr at areat

 Thinary confects were changed recently

 Thinary confects were changed recently

 Thinary Account Contacts the report to Richard Wilese

 Thinary Account Contact thanged to Richard Wilese

 Thinary Account Contact thanged to Pichard Wilese

 Thinary Account Contact than the first than

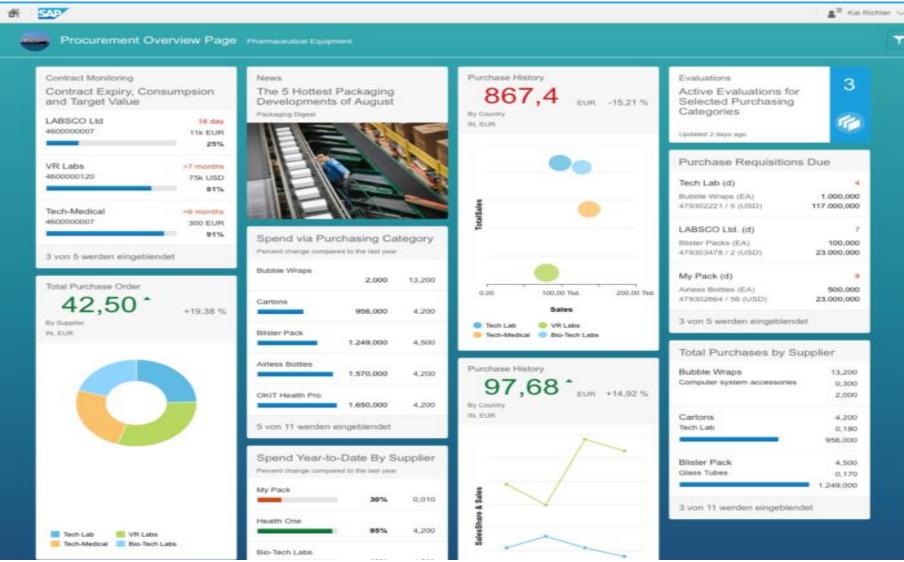
- My Profile
- Settings
- Add Available Apps

- Customizable Dashboard for tracking
- Personalize Launchpad content
- User Specific Apps
- Multi level drill down for analysis

- Notifications
- Take actions right away

Overview Page





Reporting & Analytics....key features of LUMIRA



- Bringing Business Intelligence directly to the End User
- Allow business users to interact with data in a governed way, any time using any device, and get insight immediately
- Stunning infoGraphics in few clicks
- Support for GEO Maps
- Data from any source

Supply Chain Tower



Measure supply chain metrics and drill down

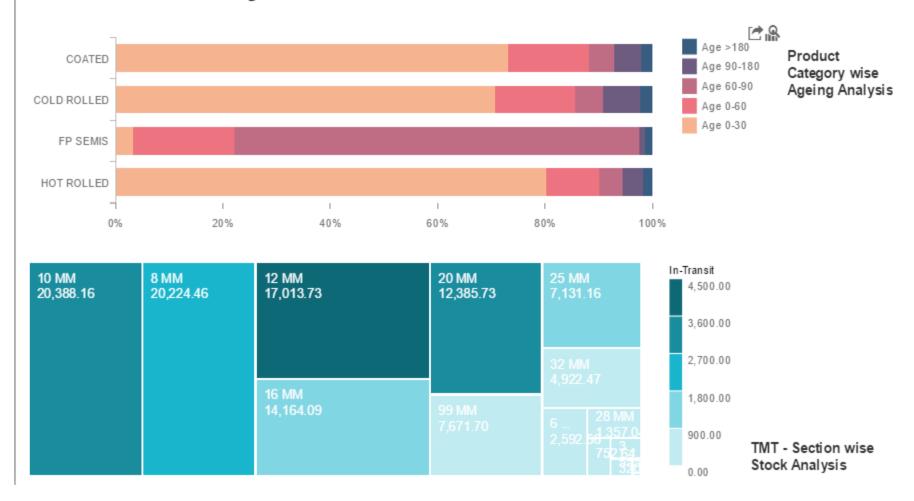
- Inventory Analysis
- FG Inventory
- RM Inventory
- Service Level Analysis
 - OTIF
 - Stockout
- Supply chain insights for improved decision making
 - Consolidated RM visibility across supply chain for improved campaign planning
 - Mill load balancing



Sample Storyboards

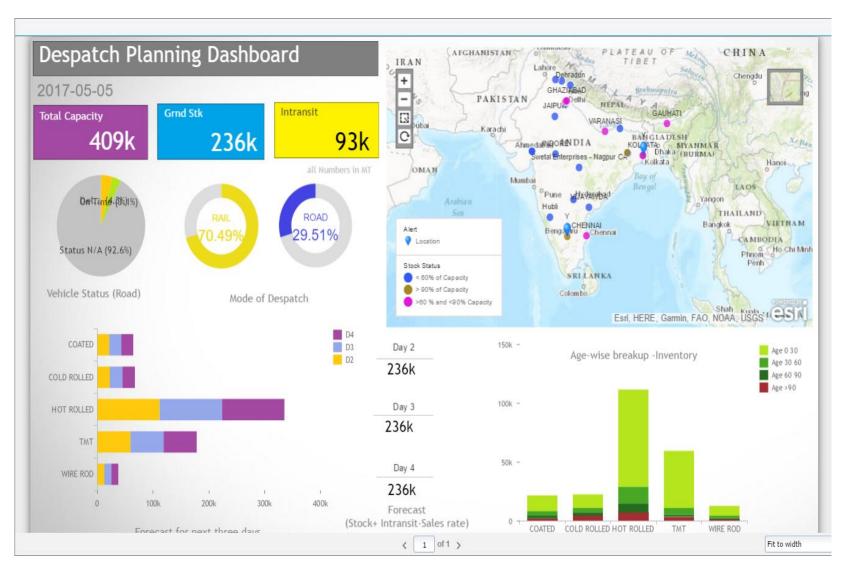


Steel Inventory Dashboard



Sample Storyboards





Digital Foundation Program: Roadmap



Enhance

Augment current functionality

Dec 2015 to July 2016

Change

Extend current landscape for future July 2016 to Jan 2017

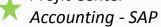
Redefine

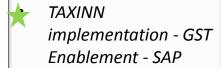
Business process innovations, simplification, insights
Jan 2017 – Dec 2017

Digitalize

Realize value of DFP Jan 2018 – Dec 2018

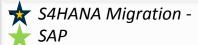






 Migration to new G/L for parallel valuation
 SAP

- Suite on HANA, BW on HANA, CRM on HANA
 Migrations -SAP
- * EWM on HANA Western Acher / SAP
- FIORI Enablement
- Dashboards Reporting
 though Lumira –
- SAP/TSLBank Commu
- Bank Communication Management – SAP/TSL
- Process Control SAP/TSL



- **GST** compliance SAP
- * ASP integration SAP
- ★ Supply Chain WCM, LAM GIS, Process Simplification
- ★ Digitization & Document for Finance, Procurement, and HR
- Strategy Long Term and Annual Business Planning
- Non Officers Payroll
- ARIBA implementation - SAP

- DFP for subsidiary companies
- Predictive Analytics
- Procurement Transformation Ph-2
- Transformation Transfer Pricing and
 Parallel Valuation,
 Account based COPA,
 Financial Closing
 cockpit, Cash
 Management
- Maintenance Transformation









THANK YOU

