MOVE NOW

SAP S/4HANA Movement Program

Developing the standardized approach for the S/4HANA transformation

Bjoern Braemer; SVP & Global Head of the S/4HANA Movement Program

PUBLIC

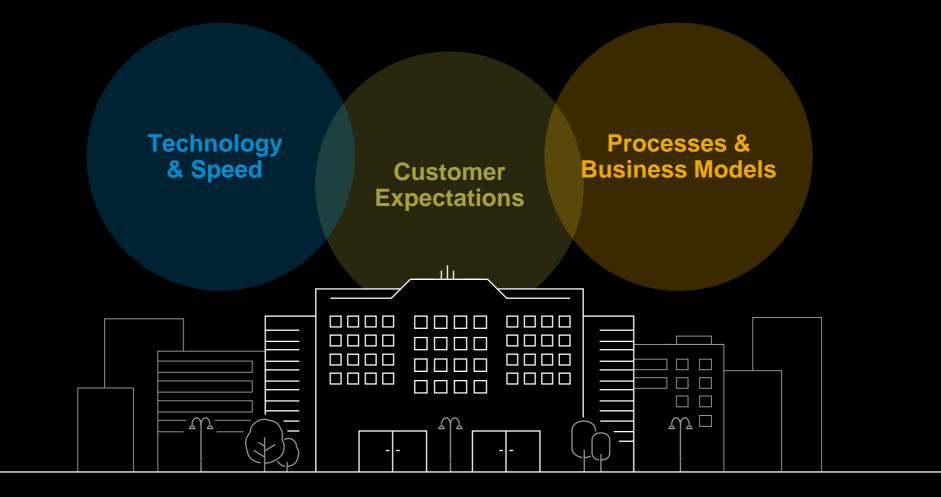


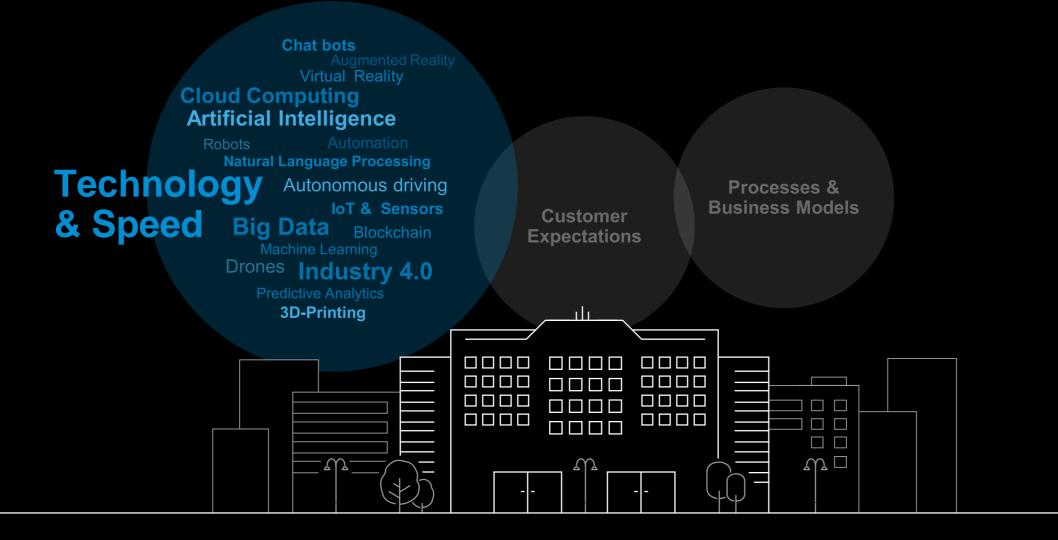
Disclaimer

The information in this presentation is confidential and proprietary to SAP and may not be disclosed without the permission of SAP. Except for your obligation to protect confidential information, this presentation is not subject to your license agreement or any other service or subscription agreement with SAP. SAP has no obligation to pursue any course of business outlined in this presentation or any related document, or to develop or release any functionality mentioned therein.

This presentation, or any related document and SAP's strategy and possible future developments, products and or platforms directions and functionality are all subject to change and may be changed by SAP at any time for any reason without notice. The information in this presentation is not a commitment, promise or legal obligation to deliver any material, code or functionality. This presentation is provided without a warranty of any kind, either express or implied, including but not limited to, the implied warranties of merchantability, fitness for a particular purpose, or non-infringement. This presentation is for informational purposes and may not be incorporated into a contract. SAP assumes no responsibility for errors or omissions in this presentation, except if such damages were caused by SAP's intentional or gross negligence.

All forward-looking statements are subject to various risks and uncertainties that could cause actual results to differ materially from expectations. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of their dates, and they should not be relied upon in making purchasing decisions.

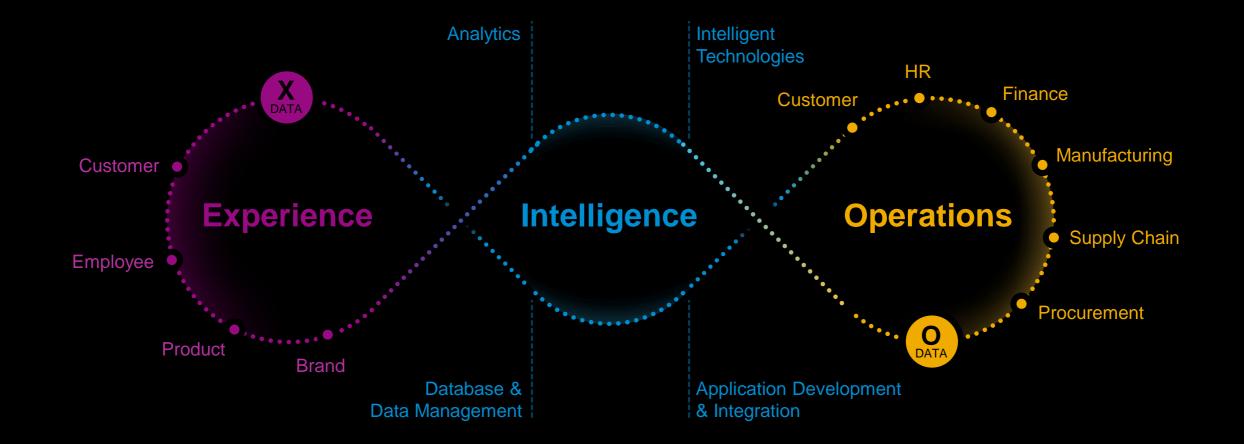




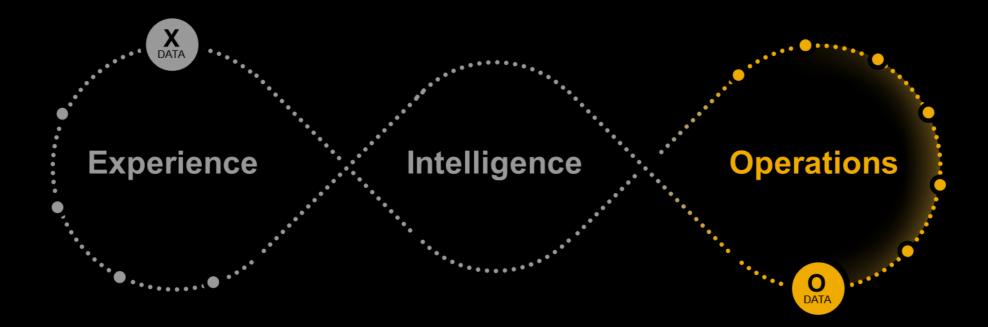




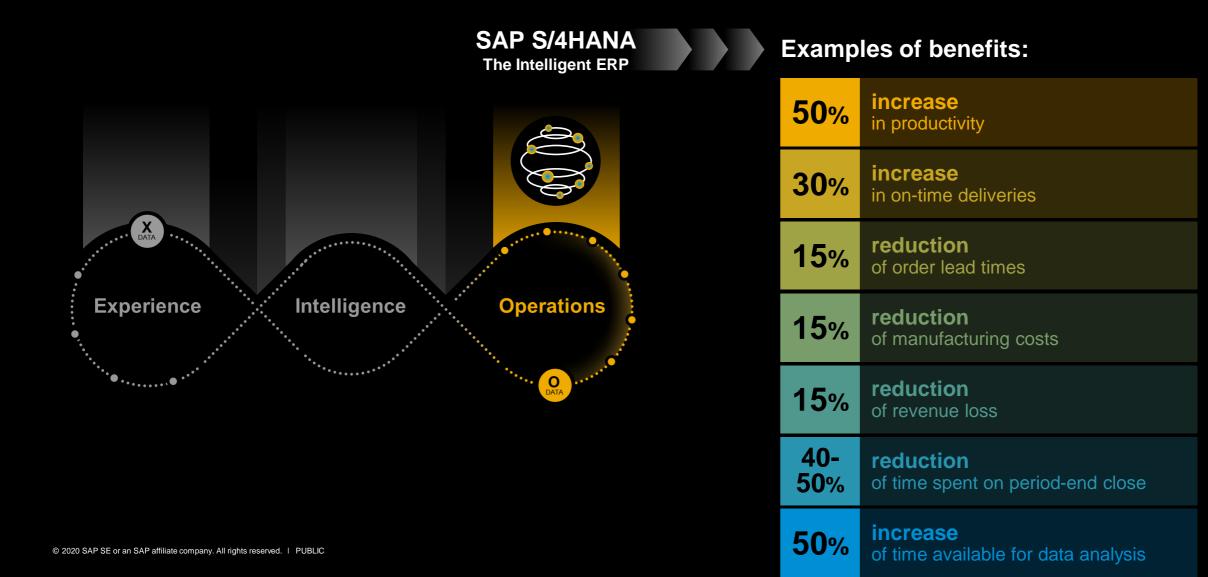
SAP's strategy: The Experience Company powered by the Intelligent Enterprise



SAP's strategy: The Experience Company powered by the Intelligent Enterprise



Intelligent Enterprise starts with the Intelligent ERP



SAP S/4HANA MOVEMENT PROGRAM Drive adoption of SAP S/4HANA in ERP Installed Base

Objective: Drive Adoption up to 90% in ERP installed base

S/4HANA MOVEMENT Program is a Cross-board initiative to answer the customers most critical questions:

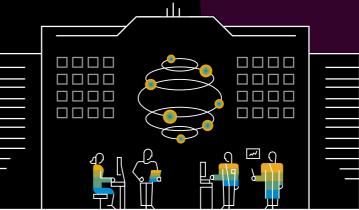
- Why would it be beneficial to "MOVE" now?
- Can SAP S/4HANA address my business and IT requirements?
- How does SAP optimize my TCI / TCO?
- Is there sufficient capacity on the market to manage all aspects of the transformation?



Main activities: All program activities are linked to the questions above:

Continue to enhance SAP S/4HANA product attractiveness Optimize Tools for the entire customer journey Optimize & Scale customer engagement frameworks

Engage & educate the Ecosystem



Customer Momentum As of April 2020



14,100+ SAP S/4HANA Customers



4,700+ Live Customers

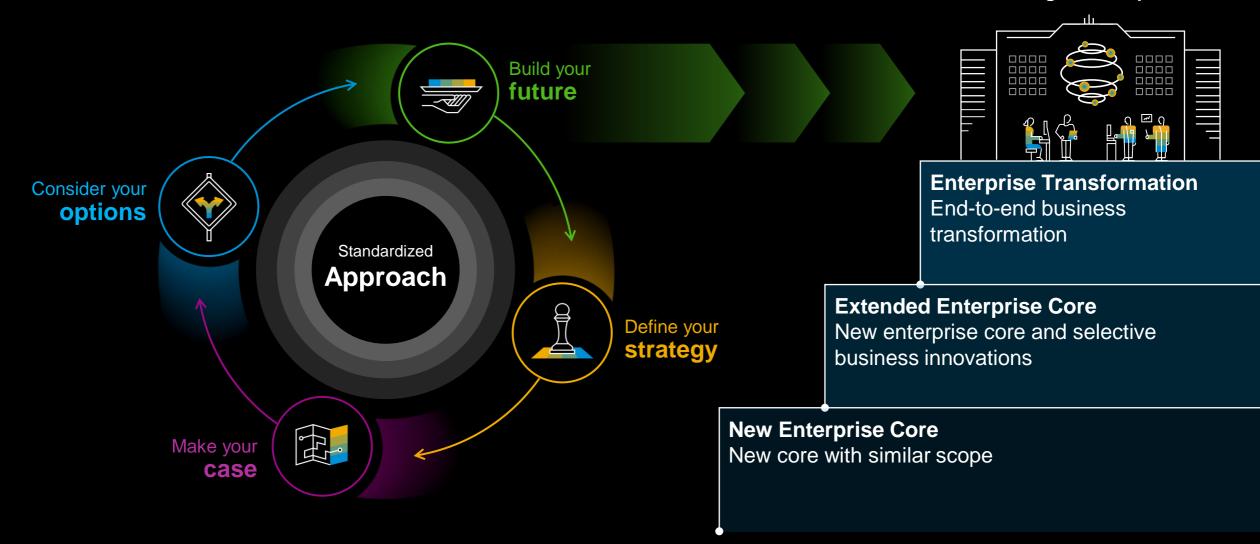


7,800+ Deployment Projects

SAP S/4HANA Movement Program

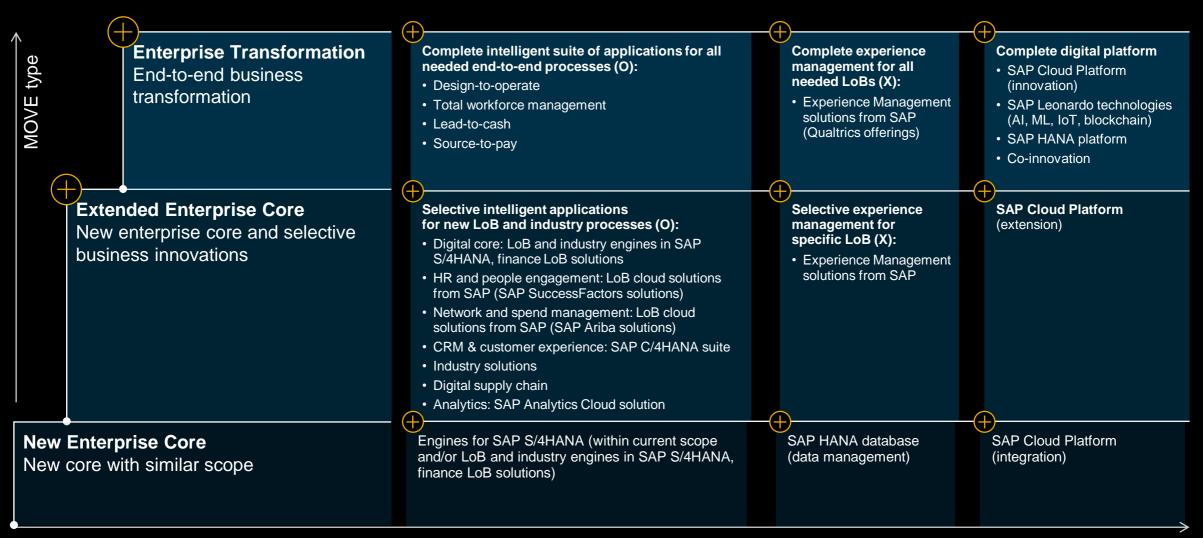
Follow a standardized approach to move to SAP S/4HANA

Intelligent Enterprise



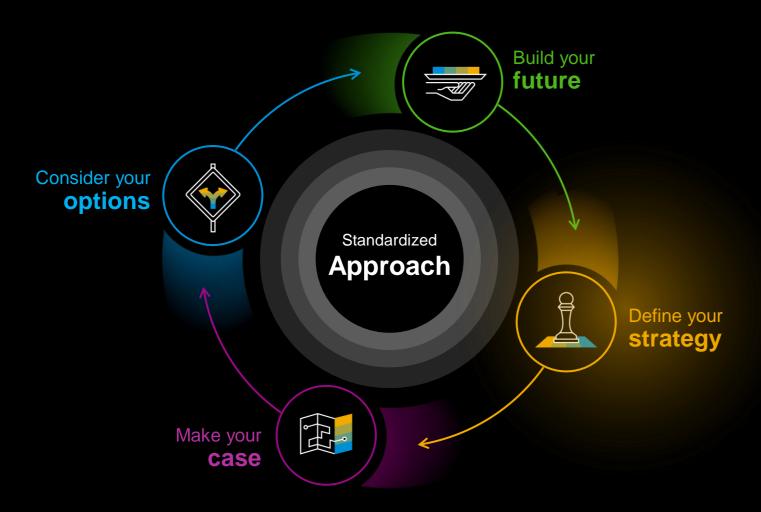
Roadmap to the Intelligent Enterprise

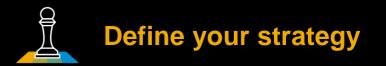
Three stages to become an Intelligent Enterprise



SAP S/4HANA Movement Program

Follow a standardized approach to move to SAP S/4HANA





Explains, why the Movement to SAP S/4HANA provides benefits and leverage "state of the art" methodologies to create tangible experience!

3 3

SAP S/4HANA Value Discovery Offerings

SAP S/4HANA Value Discovery Offerings

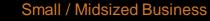




Design-Thinking event with multiple customers from same size discovering the digital transformation supported by SAP experts. SAP S/4HANA Simulation Game

Computer game, in which groups of 10-25 players compete against each other and manage their virtual company in a real SAP S/4HANA system. SAP S/4HANA Cards Game

The S/4HANA Cards Game is an experiential learning vehicle to drive S/4HANA high-level scope & value discovery in a fun, interactive & empathetic approach while adding relevant business value.



Large Customers



Spotlight by SAP

Get your automation journey started with Spotlight's One-time report

Home All Processes						ACME Corp. Andre Wenz
All Processes						
185 Processes				COMPARE TO INDUSTR	C T ALTER S	olutions v Search Processes Q
PROCESS	SCORE 🛈 🗜	USERS ()	MANUAL EFFORT	SUPPORT INTENSITY ①	PROCESS COMPLEXITY ()	BUSINESS UNIT
Accounts Payable (J60) Solutions ~	6.9	2.6 🖬 👫	10 0	9.5	8.2	Finance, Sourcing And Procurement
R Sell from Stock (BD9)	6.4	5.2 ***	6.0	3.0	8.0	Sales
Customer Returns (BDD) Solutions ~	6.0	6.0	6.7	2.4	5.3	Sales
Asset Accounting (J62)	5.8	3.4 💶 斗	5.7	9.2	8.5	Finance
Central Purchasing (2KT)	5.8	5.5	6.6	7.7	5.2	Sourcing And Procurement
Accounting and Financial Close (JS8) Solutions ~	5.7	4.1 0	4.8	9.7	8.3	Finance
Accounts Receivable (JS9) Solutions ~	5.3	2.7 44	5.7 +++	9.1	7.5	Finance
Project Financial Control (1NT) Solutions ~	5.3	4.4	3.9	6.0	7.6	Finance, R&D/Engineering
Collections and Dispute Management (BFC) Solutions ~	5.1	1.8 - +++	5.7	5.4	7.9	Finance
Make-to-Order Production with Variant Configuration (1YT)	5.0	5.6 ***	6.0 ***	3.1	3.5	Manufacturing
Procurement of Direct Materials (J45) Solutions ~	4.8	1.9 - +++	4.2 +++	9.5	8.2	Sourcing And Procurement
R Sales Order Processing with Customer Down Payment (BKJ) Solutions ~	4.5	2.4 🗰 斗	5.6	9.1	5.5	Sales
Corrective Maintenance (8H1)	3.9	1.5 . 444	2.7 💻 斗 🕂	5.5	7.5	Asset Management
Consumable Purchasing (BNX) Solutions ~	3.5	1.7 - 444	3.2 444	7.9	5.7	Sourcing And Procurement
Serial Number Management (BLL)	3.5	5.3	3.3 - +++	0.2	1.8	Sourcing And Procurement

Overview

- Fast & lightweight process transparency by unlocking your ERP data
- 300+ processes out of the box
- Based on existing monitoring of your system landscape
- No installation of additional tools
- No implementation project

- No data replication
- Fast delivery (<5 business days)
- Identify the most relevant opportunities for improvement based on your data
- Compare yourself to others through industry benchmarks

What can you learn

Understand...

- how many users are involved in a process
- how much manual effort is required
- how much support is happening
- and the process complexity

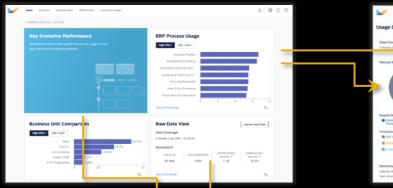
All this in a single taxonomy

 All data mapped to a SAP S/4HANA Cloud bestpractice process standard for transferability & comparison between customers

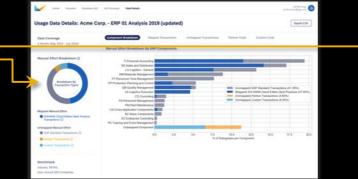


Spotlight by SAP One-time report scope

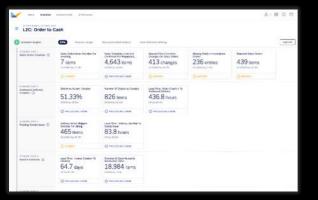
Overview of your ECC data



ERP component distribution of your user effort



E2E process scenario overview



High level custom & partner code list



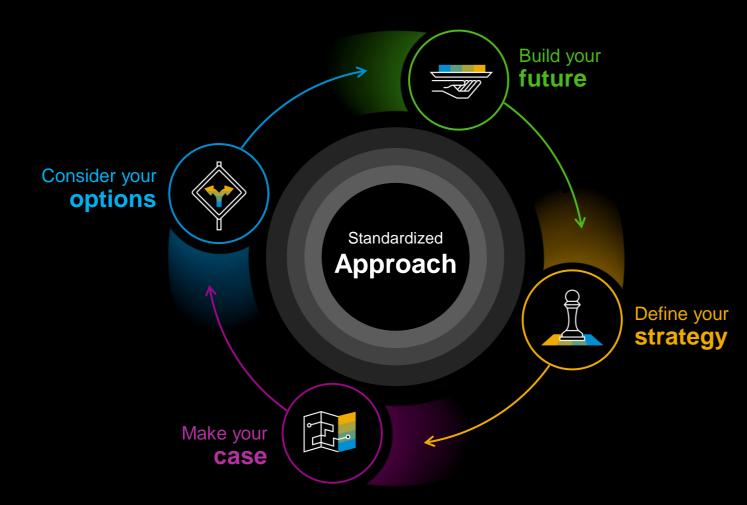
Process usage analysis (includes automation recommendation)

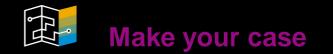
Home All Processes						ACMI Crap. 2/~ 🗐 🛈 🗹
All Processes						
185 Processes				COMPARE TO INDUSTR	Y 🚺 🦞 FUTER SI	stutions v
PROCESS	SCORE () [7	USERS ()	MANUAL EPFORT	SUPPORT INTENSITY ①	PROCESS COMPLEXITY ()	BUSINESS UNIT
Accounts Payable (JBD) Solutions ~	6.9	2.6 🗰 🛛 👫	10 0	9.5	8.2	Finance, Sourcing And Procurement
Sell from Stock (3D9)	6.4	5.2 112	6.0	3.0	8.0	Sales
Castomer Returns (BDD) Schulors -	6.0	6.0 * *	6.7 4	2.4	5.3	Sales
Asset Accounting (162)	5.6	3.4 44	5.7	9.2	6.5	Finance
Central Purchasing (201)	5.6	5.5 t	6.6	7.7	5.2	Sourcing And Procurement
Accounting and Financial Close (JSB) Solutions ~	5.7	4.1 0	4.8 444	9.7	0.3	Finance
Accounts Receivable (JS9) Solutions ~	5.3	2.7 🗰 🛛 👫	5.7 444	9.1	7.5	Finance
Project Financial Control (1NT) Solutions ~	5.3	4.4	3.9 🗰 444	6.0	7.6	Finance, R&D/Engineering
Collections and Dispute Management (BPC): Solutions ~	5.1	1.8 444	5.7 444	5.4	7.9	Finance
Average of the temperature of the temperature (1917)	5.0	5.6	6.0	3.1	3.5	Manufacturing
Procurement of Direct Materials (J45) Solutions ~	4.6	1.9 🗰 🛛 444	4.2 444	9.5	0.2	Sourcing And Procurement
Sales Order Processing with Customer Down Payment (BKJ) Solutions ~	4.5	2.4 🗰 44	5.6	9.1	5.5	Sales
Corrective Maintenance (8H1)	3.9	1.5 444	2.7 🗰 🛛 444	5.5	7.5	Asset Maragement
Consumable Purchasing (BNO) Solutions ~	3.5	1.7	3.2 444	7.9	5.7	Sourcing And Procurement
Solial Number Managament (BLL)	3.5	5.3 4	3.3 🗰 🛛 444	0.2	1.8 .	Sourcing And Procurement



SAP S/4HANA Movement Program

Follow a standardized approach to move to SAP S/4HANA





Helps the customer to initiate the internal alignment between IT and business, guide them through the creation of a transformation roadmap and answer the most important questions from an endto-end perspective.

- **3** SAP planning tools
- 2 SAP S/4HANA engagement models

Planning Tools



Business Scenario Recommendations

For Project Leaders

The Next-Generation Business Scenario Recommendations for SAP S/4HANA help customers and partners to drive innovation adoption and to consume maintenance services.

Receive a report identifying business scenarios what would immediately benefit from SAP S/4HANA and digital transformation.



SAP Transformation Navigator

For Business and IT Leaders

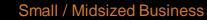
This tool analyzes the goals and builds a technical business case including a roadmap on where to go in the future with SAP S/4HANA. It's a web-based and free self-service road-mapping tool. It uses the information about the existing SAP system landscape to create a recommendation for a new SAP S/4HANA-centric landscape with the latest SAP solutions.



SAP S/4HANA Readiness Check

For IT Leaders

It checks the readiness of multiple aspects of the running SAP ERP 6.x system to migrate to SAP S/4HANA. The tool assesses the functional and technical aspects of an implementation of SAP ERP, including: Customcode compatibility, System sizing and data volume management, Add-on and extractor compatibility and other items



Large Customers



Engagement models





SAP S/4HANA Adoption Starter Engagement

- One-to-many expert guided engagement approach
- Remote online course, with a cohort of up to 12 customers
- Guidance through a sequence of activities using self-service tools, methodologies and checklists
- Output: A standardized Transformation plan suitable to be shared with customer's executives
- Formats for every customer segments



SAP S/4HANA Value Discovery Engagement

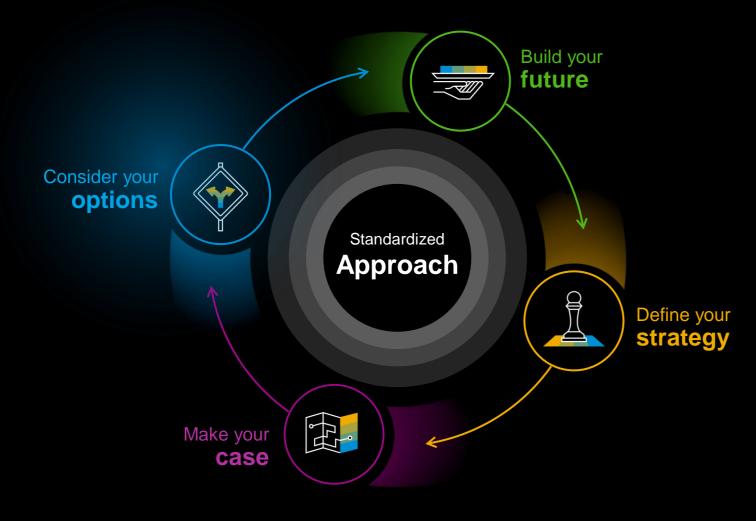
- Designed for customers who require an individual approach due to landscape or business complexity
- Onsite and close, hand-held engagement with SAP or SAP partners
- Leverages the same methodology & sequence the adoption starter applies
- Formats for every customer segments

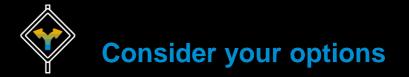


There are additional services offered through Premium Engagement, such as the Value Implementation Strategy Service, which detail transformation content on request (1:1).

SAP S/4HANA Movement Program

Follow a standardized approach to move to SAP S/4HANA





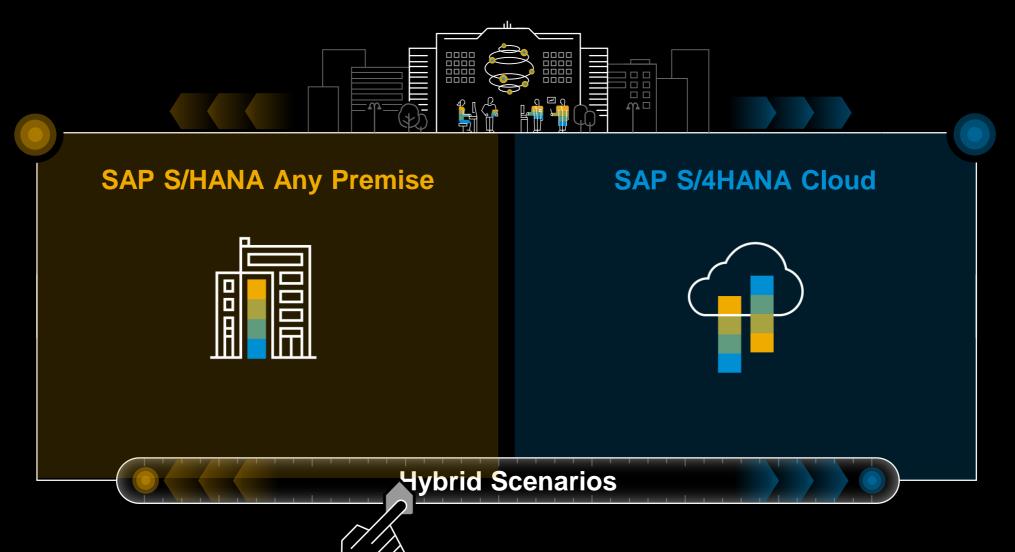
Customers should be guided when it comes to the essential decisions of a transformation journey.

What are the product options to be considered, the deployment strategies available and the implementation approach that fits the first two criteria?

- 2 Deployment strategies
- 3 Implementation approaches
- 2 Must-read papers

Deployment Strategy





Implementation Approach



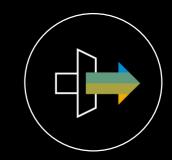
System Conversion

New Implementation

Selective Data Transition

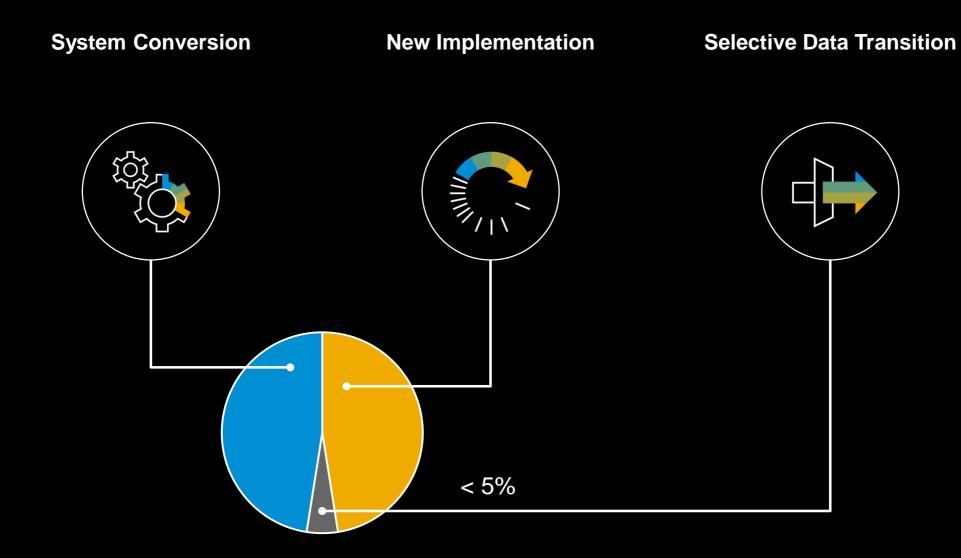






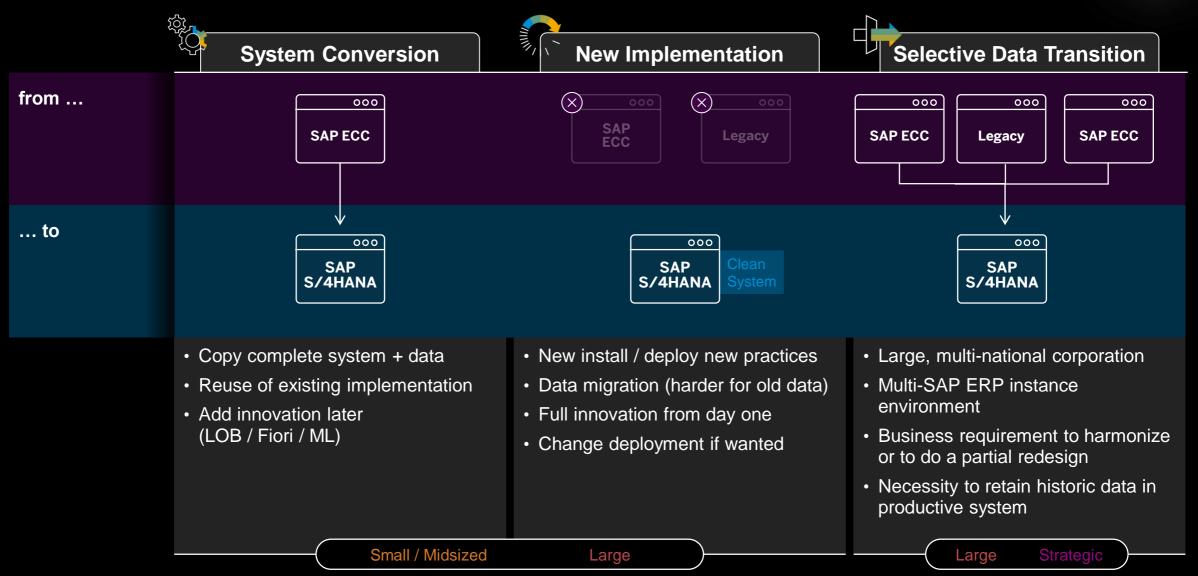
Implementation Approach





Implementation Approach





Implementation Strategy

Engagement models and white papers help with every step

Answered questions:

Do current business processes support your long-term strategy?

Can you adopt SAP Best Practices or will you retain past customizations?

Is your move to SAP S/4HANA driven by the business or IT?

Can you convert from SAP ERP to SAP S/4HANA in a single step?

Do you require previous transactional data in the new system?

Is landscape consolidation and process harmonization a key value driver?

High or low number of interfaces to other systems (SAP and third-party)?

Can your company sustain a multi-year innovation plan with incremental innovations?



is a white paper that provides detailed guidance for Senior IT Leadership



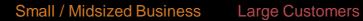
SAP S/AHAN

Mapping Your Journey to SAP S/4HANA® A Practical Guide for Senior IT Leadership

May 2019

DSAG







Implementation Strategy

Engagement models and white papers help with every step

Answered questions:

How does SAP redefine extensibility of enterprise applications?

Why do consumer-grade UX, clean core, extensibility framework, etc. matter?

How to structure project work for custom code adaptation in conversions?

What tools to use when?

What does SAP mean by "clean core"?

Why lift and shift may be not such a good decision?

How can we practically start with "back-to-standard"?

What are the architectural patters for different types of extensibility?



provides detailed guidance about the key aspects of dealing with custom code during an SAP S/4HANA implementation



SAP S/4HANA Custom Ex	ctensions in SAP S/4HANA*	
A Practical C	tations Guide for Senior IT Leadership	
March 2020		
DSAG		SAP
Customers		
		J

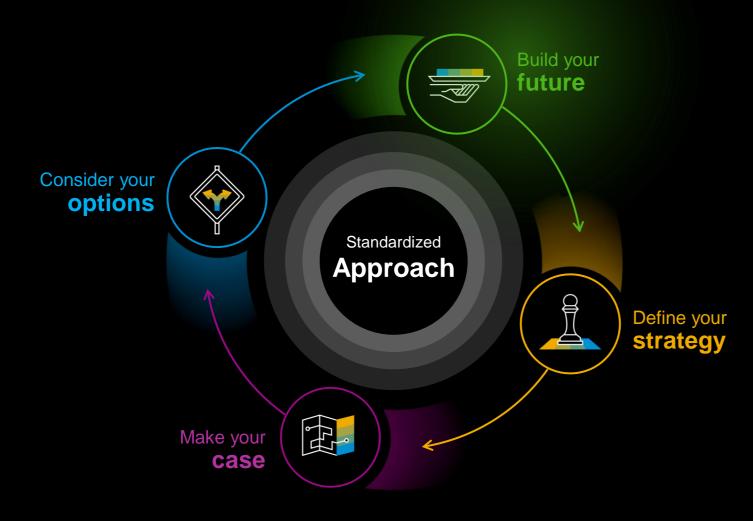
SAP S/4HANA Selective Data Transition Engagement Mission

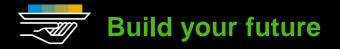
As the global expert community for SAP System Landscape Optimization (SLO) we establish joint standards, methods and processes to provide customers with a reliable & proven migration approach to SAP S/4HANA. The approach combines flexible redesign of business processes with retaining historical data aligned to a new business reality.

Shinna Selective Days Engagement

SAP S/4HANA Movement Program

Follow a standardized approach to move to SAP S/4HANA





Success of the transformation is achieved with the completed Go-Live and the realization of expected results.

The following criteria are essential parts of winning programs:

- 2 Project methodologies
- 5 SAP tools
- 4 Assets & services
- 3 Enablement offerings

Project methodologies



SAP-led Project

SAP Advanced Deployment

- Maximum acceleration: 50% reduction of delivery time and 30% reduction of custom developments with SAP Model Company
- Turn-key delivery by SAP
- · Factory services with defined outcomes
- Next-practices and SAP Leonardo embedded

Large

Partner-led Project

Integrated Delivery Framework



- Agreed delivery and methodologies roles, responsibilities and services between SAP & Global Strategic Service Partners (GSSP)
- SAP to safeguard business value with safeguarding from SAP Value Assurance
- SAP Model Company Services to ensure fit-to-standard deployment
- Leverage deep domain expertise, deployment accelerators and methods of GSSP

Large

Small / Midsized

Strategi



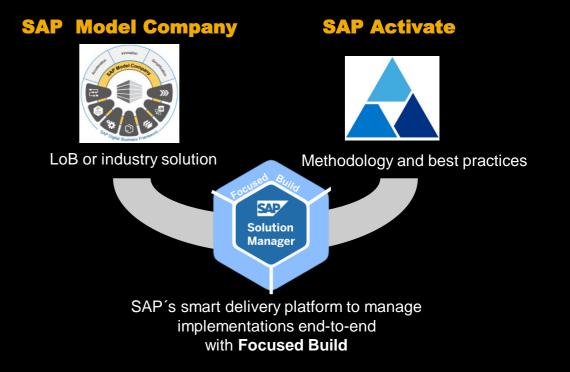
Focused Build for SAP Solution Manager

Enabling SAP Solution Manager for projects

Focused Build for SAP Solution Manager 7.2 as tool, together with SAP Activate as methodology, perfectly support you in innovation projects such as SAP S/4HANA implementations.

Focused Build...

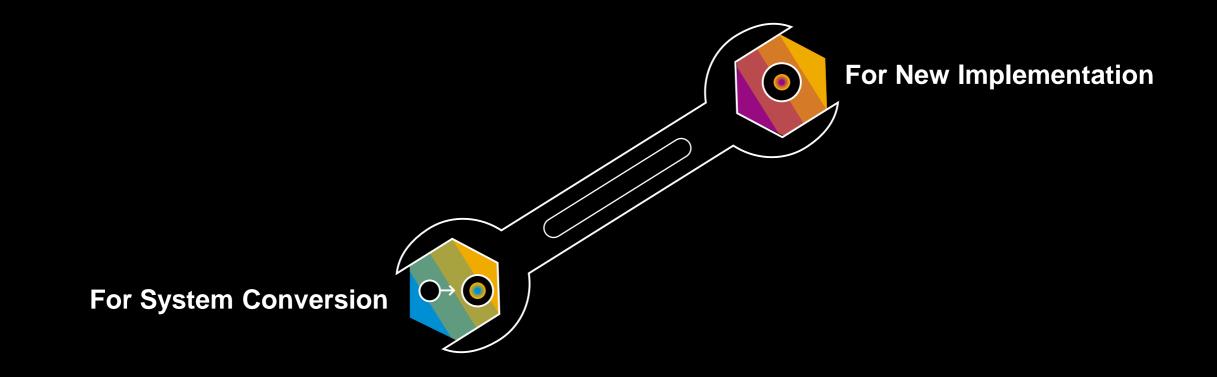
- Is an add-on solution for SAP Solution Manager 7.2 containing preconfigurations for agile project usage
- Enables you to jump-start SAP Solution Manager for your innovation project.
- Provides best practice content, workflow-supported methodology for all project phases and project transparency about all activities.
- Helps you to get your transformation realized from the initial business process requirements until the Go live and Hypercare care phase → R2D (from Requirement to Deploy)



SAP Tools



Companions for your SAP S/4HANA journey - tools from SAP



SAP Tools

¥₹₹

Companions for your SAP S/4HANA journey - tools from SAP

For System Conversion

SAP Readiness Check

Assess functional & technical impact, understand the effort drivers and plan mitigations

Custom Code Migration ABAP Test Cockpit, Quick Fixes, Custom Code Migration App (also SaaS)

Downtime Optimized Conversion with Software Update Manager for a reduced technical downtime

Data Cleansing Finance, Business Partner

Other

SAP Solution Manager Retrofit, ANST for automated SAP Notes detection, Obsolete Data Handling,...

For New Implementation

SAP Cloud Platform Integration Advisor with 10,000 new interfaces

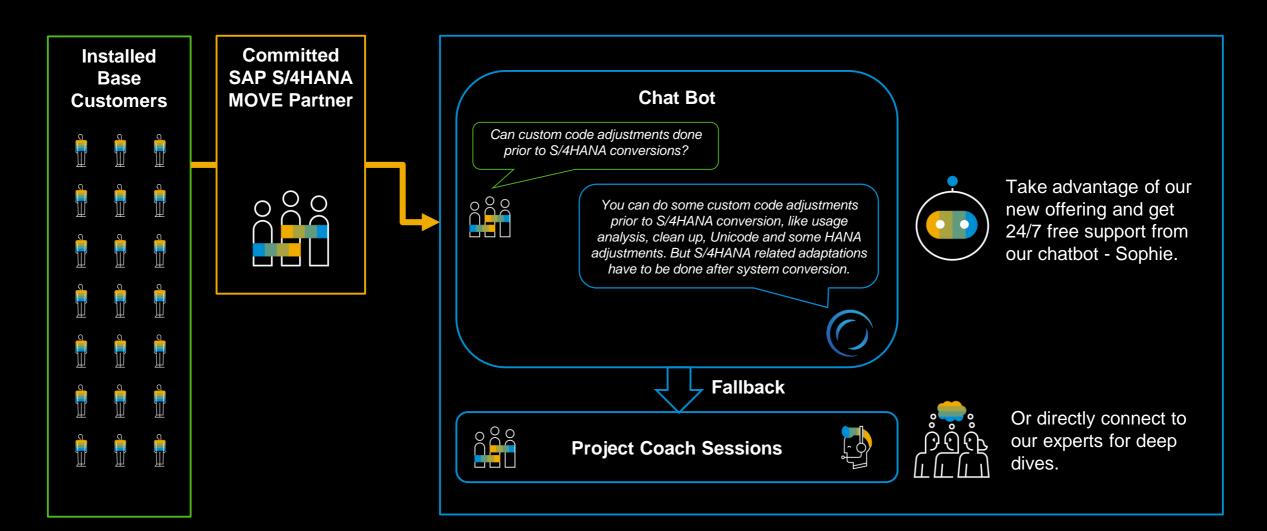
SAP S/4HANA Migration Cockpit more ready-to-use business objects and object modeling capabilities While SAP continues to improve these tools, customers should note that all these tools are already available and ready for use.





SAP Project Coach

Immediate help for your SAP S/4HANA Project



Assets & Services











SAP Value Assurance

SAP Model Company

Provides systematic approach to accelerating digital transformation with minimal risk

Includes tailorable services packages with long-term, highly accountable, and flexible solutions designed to simplify each phase of the deployment of SAP S/4HANA Provides preconfigured, readyto-use and end-to-end reference solutions for different industries or line of business

Simplification and acceleration of the preparation, exploration, realization, and deployment phases of migration to SAP S/4HANA.

General Business Solution Packages

Integrated solutions leveraging SAP market leading software and innovations, together with a SAP partner's intellectual property

Available for System Conversions and New Implementations

Partner Conversion Factories

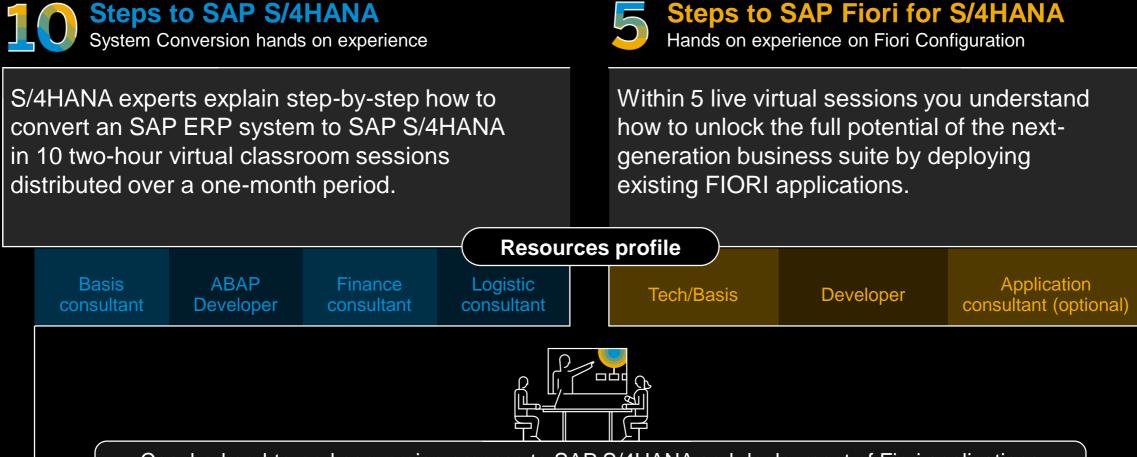
Help to repeatedly deliver successful system conversions to SAP S/4HANA in high quality

Focuses on an affordable, efficient and scalable partner delivery model, giving the customer a predictable outcome

Commercially offered as a standardized fixed price/fixed scope offering on a country level

SAP S/4HANA Movement - Enablement offerings



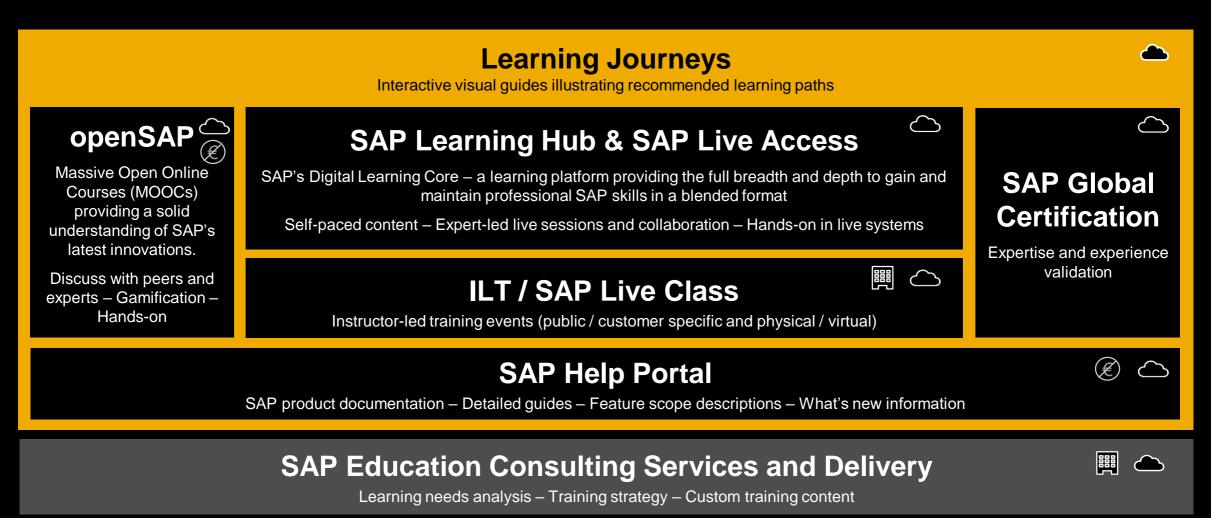


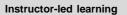
Coached end-to-end conversion process to SAP S/4HANA and deployment of Fiori applications

Based on latest officially available software releases

SAP S/4HANA Learning Journeys

Increase your SAP knowledge before, during and after projects

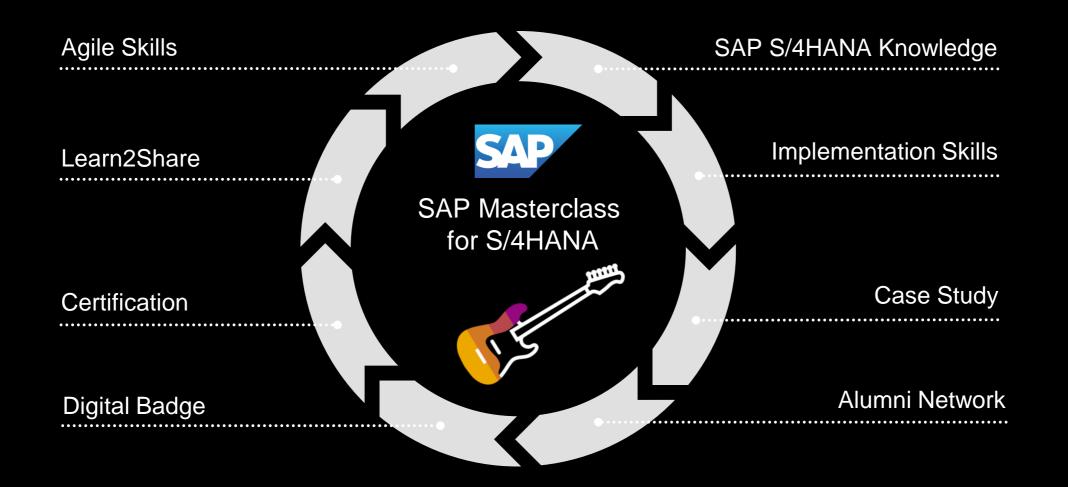




ing Self-paced / blended learning

earning SAP Education cons. services

SAP S/4HANA Movement - SAP Masterclass for SAP S/4HANA



SAP S/4HANA Movement - SAP Masterclass for SAP S/4HANA

Application	Kick-Off	Study Phase 1	Content Phase 1	Study Phase 2	Content Phase 2	Study Phase 3	Final Content Phase	Study Phase 4	Closing Event
 Limited Participation Application with CV Prerequisites: BA 	 Welcome and Onboarding Introduction SAP Learning Hub + LA Business Basics (different groups) SAP S/4HANA Fundamentals SAP S/4HANA SIM Game Set up of Tasks for Self Study Phase 1 	 Virtual Group Work Prep of Presentations according to given Tasks Touch Point with Instructor (2 h) 	 Presentation of given Tasks Content work for chosen Track Feedback on Presentation SAP Activate Start of Specialization SAP Solution Manager Set up of Tasks for Self Study Phase 2 	 Recap Content Phase 1 Group Work on given Tasks Touch Points with Instructor (0.5 d/week) 	 Presentation of given Tasks Content work for chosen Track Mindfulness Design Thinking Prototyping Technologies Project Management Recap of Track Content 	 Recap of Content Phase 1+2 Prep for Certification Touch Point with Instructor (0.5 d) 	 Certification 1st Attempt Track specific Case Study Certification 2nd Attempt (if required) Integrated Case Study Set up of Tasks for Final Presentation 	 Group Work Presentation Instructor Touchpoint (0.5 d) 	 Final Presentation Final Ceremony
	Berlin	Learn2Share	WDF	Learn2Share	WDF	Learn2Share	WDF	Learn2Share	Berlin
	3 d	7 d	15 d	25 d	15 d	5 d	5 d	8 d	2 d

Overall Term: 4 months

P)XG

incl. 9-month flat rate SAP Learning Hub

Let's MOVE together

Intelligent Enterprise starts at the Core

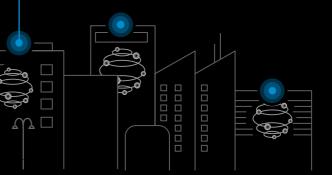
Product capabilities ready for mass adoption and follows industry specific roadmaps

No ERP customer is left behind!!

We need to support our customers accelerating the adoption of SAP S/4HANA and with this, becoming intelligent enterprises







Possible already today: —— From a customer perspective

Leveraging more of the newer processes and capabilities by moving to SAP S/4HANA



 \sim 0

Main Asset:

sap.com/jointhemovement

Contact us via:

S4MOVE@sap.com







www.sap.com/contactsap

© 2019 SAP SE or an SAP affiliate company. All rights reserved.

No part of this publication may be reproduced or transmitted in any form or for any purpose without the express permission of SAP SE or an SAP affiliate company.

The information contained herein may be changed without prior notice. Some software products marketed by SAP SE and its distributors contain proprietary software components of other software vendors. National product specifications may vary.

These materials are provided by SAP SE or an SAP affiliate company for informational purposes only, without representation or warranty of any kind, and SAP or its affiliated companies shall not be liable for errors or omissions with respect to the materials. The only warranties for SAP or SAP affiliate company products and services are those that are set forth in the express warranty statements accompanying such products and services, if any. Nothing herein should be construed as constituting an additional warranty.

In particular, SAP SE or its affiliated companies have no obligation to pursue any course of business outlined in this document or any related presentation, or to develop or release any functionality mentioned therein. This document, or any related presentation, and SAP SE's or its affiliated companies' strategy and possible future developments, products, and/or platforms, directions, and functionality are all subject to change and may be changed by SAP SE or its affiliated companies at any time for any reason without notice. The information in this document is not a commitment, promise, or legal obligation to deliver any material, code, or functionality. All forward-looking statements are subject to various risks and uncertainties that could cause actual results to differ materially from expectations. Readers are cautioned not to place undue reliance on these forward-looking statements, and they should not be relied upon in making purchasing decisions.

SAP and other SAP products and services mentioned herein as well as their respective logos are trademarks or registered trademarks of SAP SE (or an SAP affiliate company) in Germany and other countries. All other product and service names mentioned are the trademarks of their respective companies.



See <u>www.sap.com/copyright</u> for additional trademark information and notices.