

Process Optimization with Business Process Intelligence & Signavio

Understand, Innovate, and Transform – Quickly and at Scale

Thomas Grande, SAP SE, Business Process Intelligence Center of Excellence Sept 30th, 2021

PUBLIC



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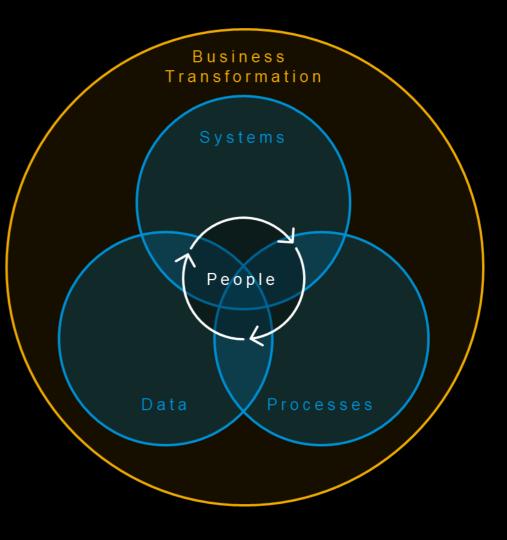
A successful business transformation must include the four key dimensions of an organization

Business transformation is about the people who

run and continuously innovate business processes

by taking advantage of intelligent enterprise systems

to process data intelligently.



Today's Reality

Companies need to change...

53% face unprecedented rates of change¹⁾ **30%** need to transform business end-to-end¹⁾ **29%** struggle with **new technologies**¹⁾

...but most transformation projects underperform or fail.

55% of all ERP projects had over-budget issues² **60-70%**

of all ERP projects fail to meet their objectives²⁾

Can you afford to get it wrong?

Today's reality: A lack of collaboration and insight and hard-to-adjust IT landscapes hinder company transformation



Transformation projects fail for lack of buy-in by the people on the ground.



Reacting quickly is difficult because getting real-time insights is painful or even impossible.



Legacy IT slows down change because systems are scattered, and adjustments require major projects.



Decisions are made with low confidence because data is typically outdated and not harmonized.

Imagine:



Taking the right data-driven business decisions

Having full transparency of your processes

Being able to align **business and IT** people

Transforming your business predictably and safely

All in one end-to-end business transformation solution

Upcoming BPI Event in November (virtual attendance free of charge)



Link to event

Get started

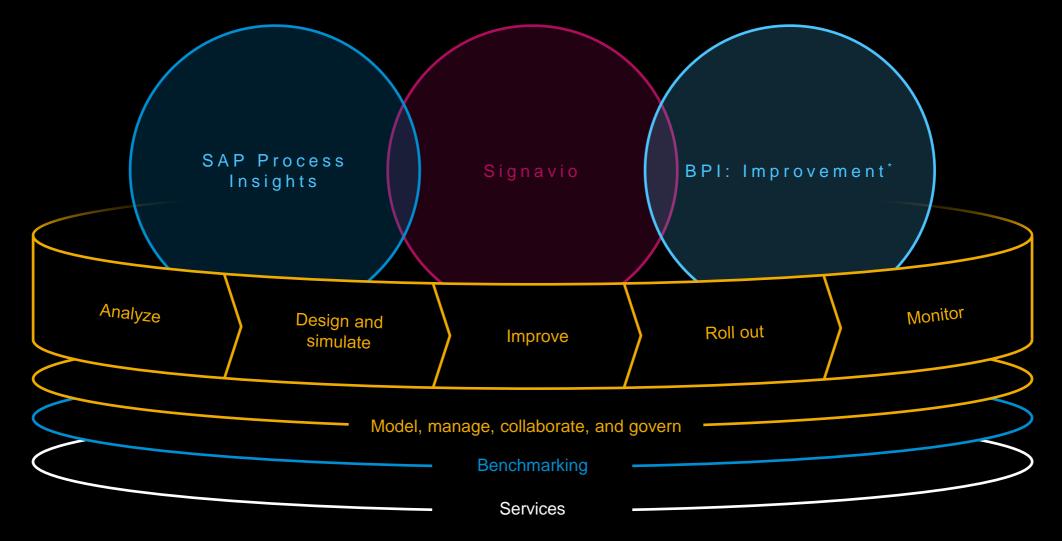
Understand how business process intelligence can work best for you and help you

Run at your best

Assess your current processes and discover opportunties for improvement

www.sap.com/bpi

Business process intelligence (BPI) from SAP enables organizations to understand, innovate, and transform all their business processes continuously



Business process intelligence helps you to secure the success of your business transformation and performance initiatives

Initiative Types



Examples of Corporate Initiatives

Business Transformation

- Company-wide process standardization and simplification
- Process consolidation, including shared services
- Equipped for mergers and acquisitions or carve-outs
- Foundation for continuous improvement programs

IT Transformation

- Conversion to SAP S/4HANA
- ERP consolidation
- End-to-end processes across multiple systems
- Digital foundation



Process Excellence (project plus ongoing continuous improvement)

Process Focus (to address a particular process area)

- Sales order management (order to cash)
- Purchase requisition to procure to pay (P2P)
- Lean manufacturing
- Service management

Performance Initiatives (cross- or multifunctional)

- Customer excellence
- Cost reduction (procurement, plant floor, and so on)
- Automation of processes or manual activities
- Governance, risk, and compliance

What is business process intelligence for your company?

The Home of Transformation

Transform your business safely and predictably with the needed project and process governance and a simulation engine to evaluate the impact of the changes.

Transform along **proven methodologies** and make use of best-practice content.

The Process Machine Room

Get **360-degree insights** and full control of your processes with **standardized KPIs**, process performance indicators and **benchmarks**, **process mining**, and **user-behavior mining**.

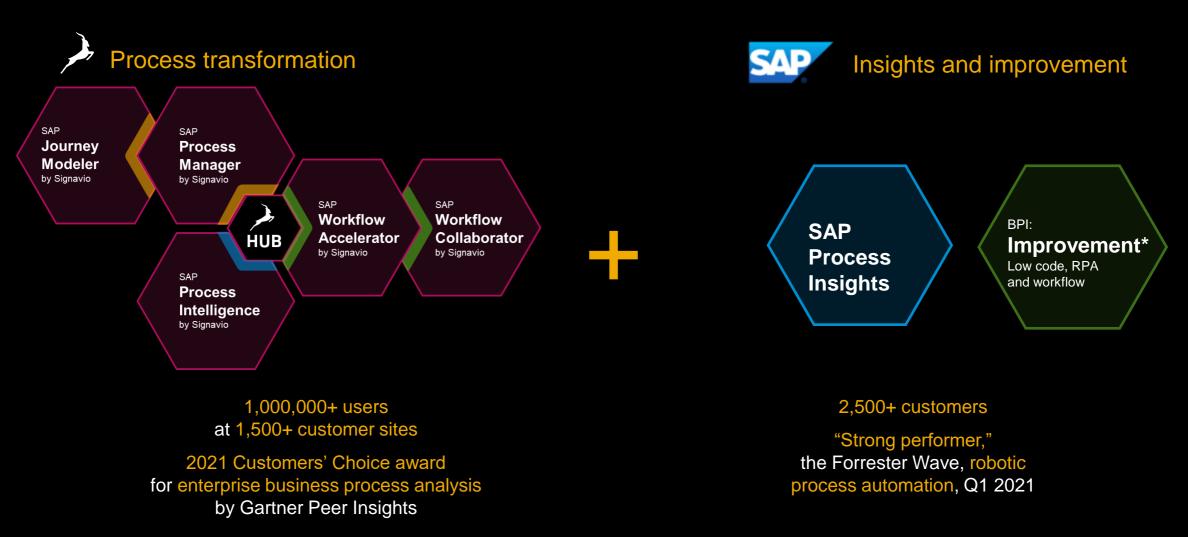
Improve your process performance by realizing intelligent recommendations tailored to your process issues.

The Automation Powerhouse

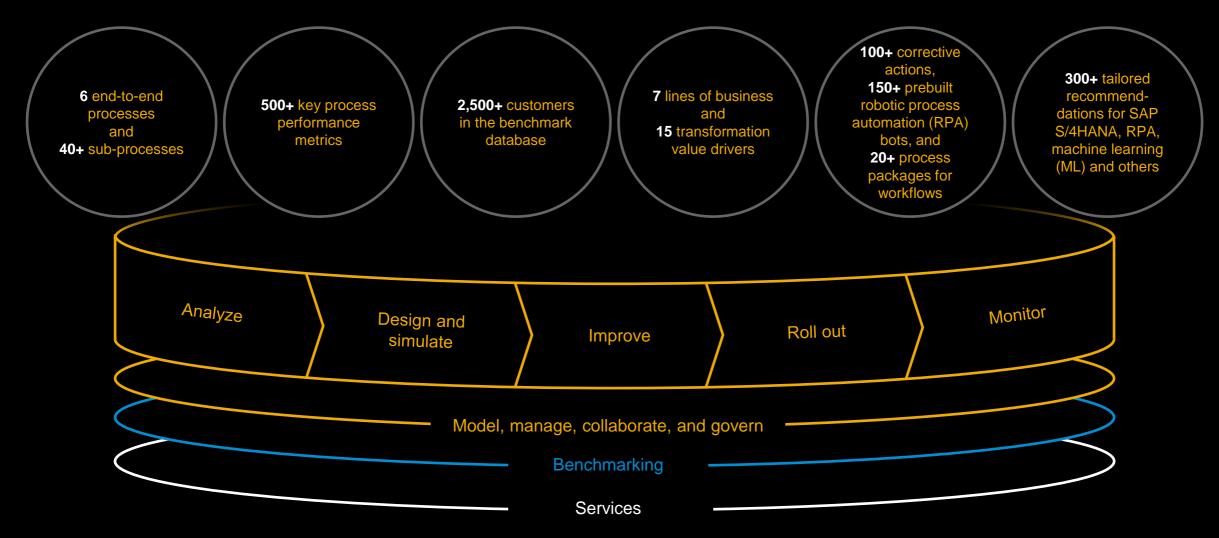
Empower your end users to automate their activities with a **low-code/no-code platform** and all needed capabilities for process automation like **workflows**, **robotic process automation**, or **machine learning**.

The Symbiosis of Experience Data and Operational Data for Processes

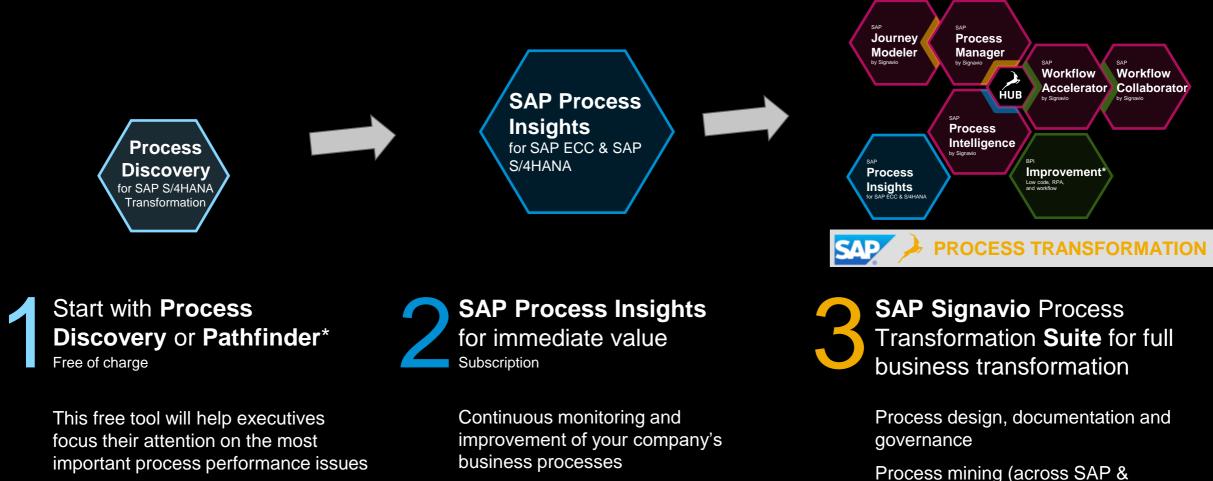
Get an inside-out and **outside-in view of your processes** by analyzing your operational process performance based on **customer experience data**. Define the **customer journey** to put customers at the center of your processes. SAP and Signavio join forces: Recognized by customers, analysts, and the ecosystem as market leaders for process transformation and intelligence



SAP Process Insights provides insights, innovation recommendations and corrective actions out of the box*



Process Excellence for SAP ECC & S/4HANA customers



Get started here: www.s4hana.com www.sap.com/pathfinder

Prepare your processes for the SAP S/4HANA transformation

Quick insights leading to quick results

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non-SAP systems)

Journey Modelling

Collaborative business transformation

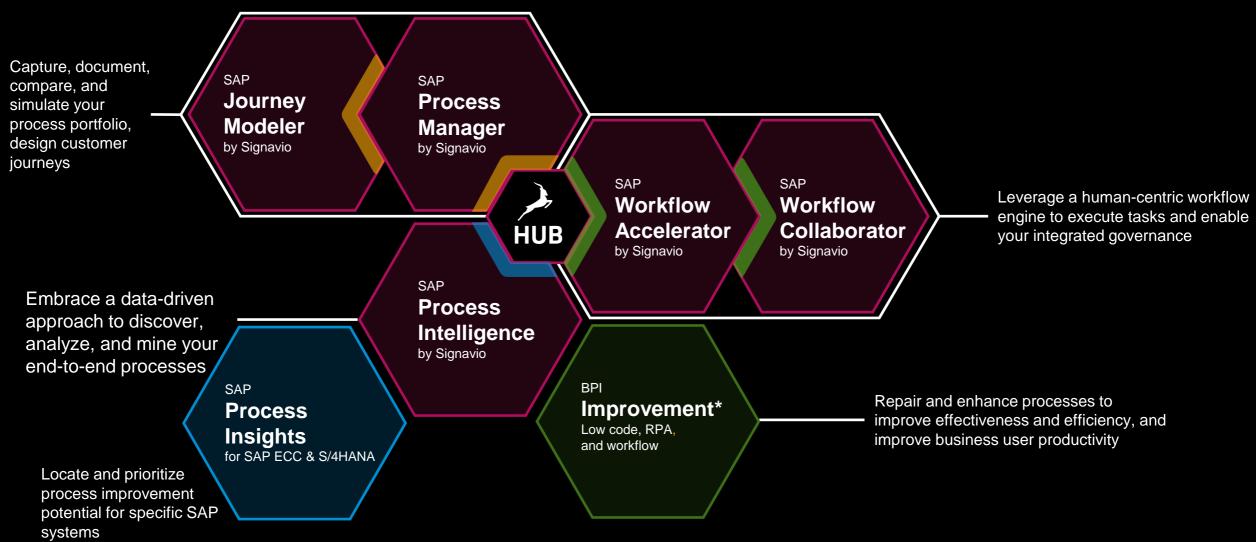
Business process intelligence is an end-to-end transformation solution

Collaboration hub

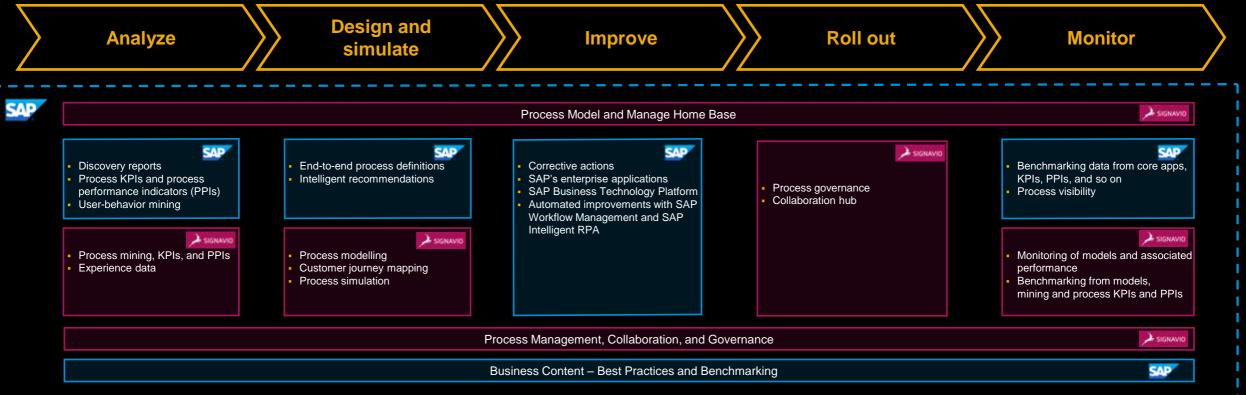
Enable insights consumption and enterprise collaboration



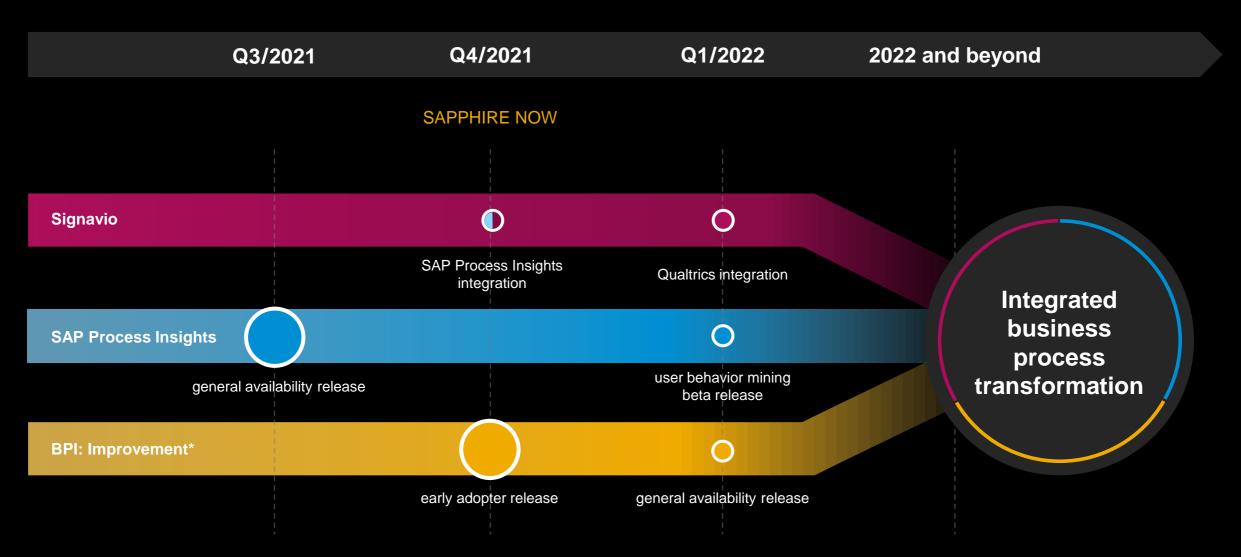
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Business process intelligence offers all the capabilities required to drive an end-to-end business transformation

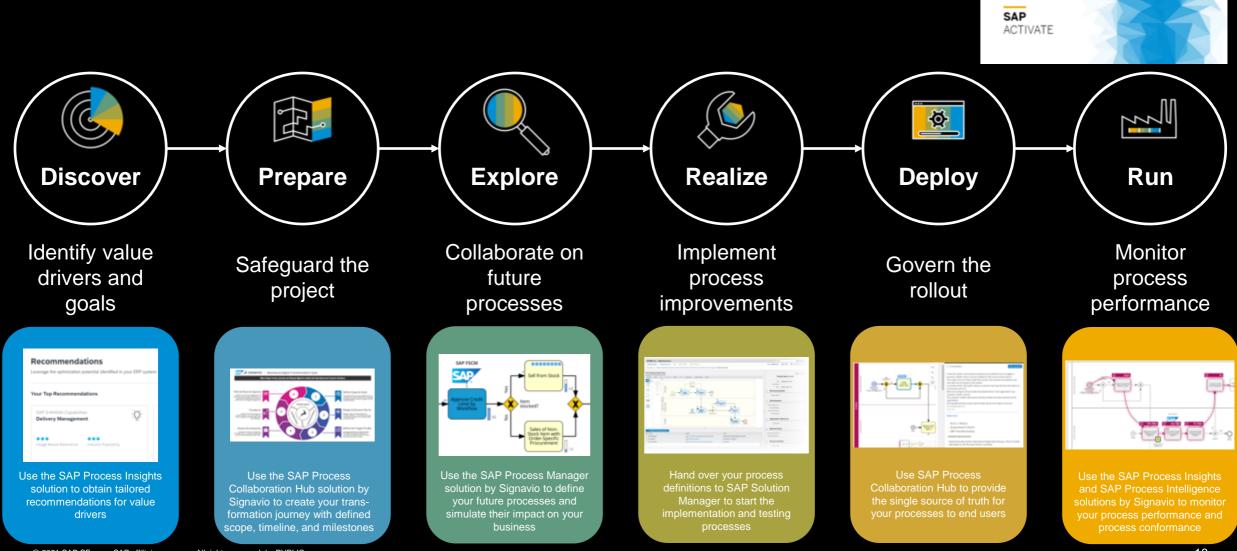


By combining the products of *Signavio and SAP* and associated services, organizations can drive **holistic, end-to-end process transformations** to optimize their operations, improve customer excellence, and control operational risks.



SUBJECT TO CHANGE

We guide our customers in their IT and SAP S/4HANA transformation along their business processes based on the SAP Activate methodology



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Business process intelligence

Your best choice for collaborative, data-driven business transformation

Strategic Transformation Management

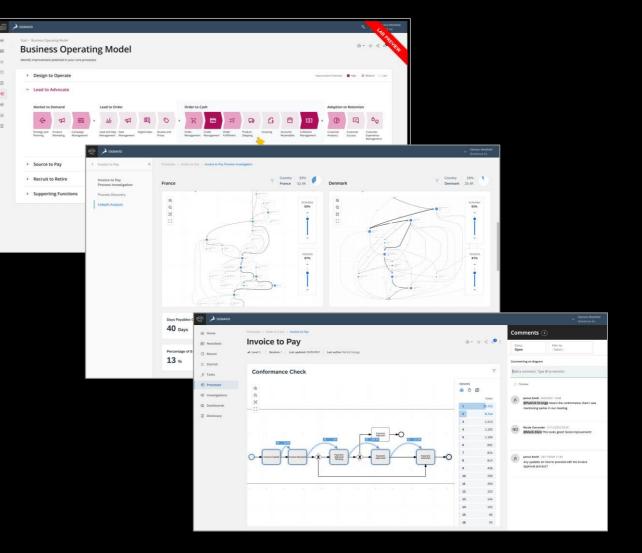
Aligns people and transformation activities with the company strategy to ensure that everyone, , including process owners, business users, and IT staff, collaborate and work to the same set of business objectives and goals.

Digital Business Process Analysis

Provides an end-to-end application suite for managing business processes across the entire enterprise and combines process performance analysis with quantitative assessment of process weaknesses and remediation recommendations, along with the ability to optimize processes – all within a single application package.

Facilitated Process Improvement

Gives you the ability to repair, automate, and enhance your processes by leveraging industry benchmarks, SAP Best Practices, and repositories of prebuilt process enhancements which complement SAP's application suite – the broadest and deepest in the industry.



SAP Process Discovery and SAP Pathfinder

SAP Process Discovery Webinar: Link to Recording

SAP Pathfinder Webinar: Link to recording

BPI Customer Value Experience

Tools providing decision-makers with fact-based recommendations

Starting Point: Based on your transformation priority Assess the situation and identify potential value

Further Recommendations Identify relevant innovations and optimize TCO

✓ Your priority: Why move to SAP

S/4HANA?

Process Discovery for SAP S/4HANA Transformation (evolution of SAP Business Scenario Recommendations on Spotlight)

Target group: Customers with SAP ERP

- PDF summary for business executives to secure buy-in for your move to SAP S/4HANA
- Online solution for process experts to identify potential for standardization, and automation

http://www.sap.com/processdiscovery

Your priority: How to maximize value from your SAP solution?

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SAP Innovation and Optimization Pathfinder on Spotlight

Target group: Customers with SAP S/4HANA or SAP ERP

 Tailored recommendations based on insights from your SAP system, and industry benchmarks to optimize and innovate endto-end processes in 6 lines of business and IT operations

http://www.sap.com/pathfinder



The second second

SAP Fiori apps library & recommendations

Recommendation of relevant SAP Fiori apps to enable innovations through new user experience <u>http://www.sap.com/fiori-apps-library</u> http://www.sap.com/FAR

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Products Capabilities		
Current Products	Recommended Products	
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SAP Transformation Navigator

Build a product roadmap for your digital transformation journey http://www.sap.com/transformationnavigator

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SAP Road Map Explorer

Features and innovations planned to be delivered with future releases <u>https://roadmaps.sap.com/</u>

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SAP Solution Manager value report

IT TCO optimization with SAP Solution Manager http://www.sap.com/solman-value

SAP Process Insights

SAP Process Insights solution capabilities support continuous improvement of processes running through your SAP system*



2. Dive deep with analytic capabilities: find the root cause of your issues

3. From fast insights to immediate results: use the tailored **improvement recommendations**

Typical Customer Challenges and Questions that SAP Process Insights helps to answer (example for the lead to cash process)

Where are **inefficiencies** in our Invoice to Cash process (delays, long lead times, high cancellation/credit memo rates, low automation rates, manual reworks)?

Is the Invoice to Cash process harmonized across all our countries (where are our internal best practices and where are the worst practices)? How many sales orders have a billing or a credit block?

What kind of information (missing fields) is missing on sales orders that are preventing the timely creation of the invoice?

How many **errors** and what kind of errors occur during our automatic billing due runs?

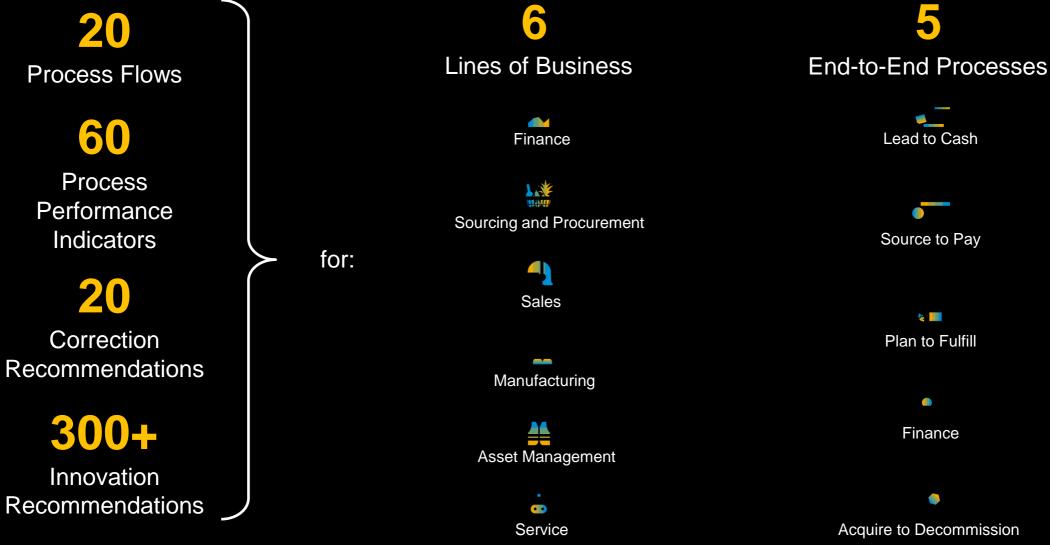
How many invoices were created later than planned?

Are the **"right" payment** terms used?

How many deliveries shipped to customers have not yet been billed?

> How many sales orders (e.g. services, third-party) are not billed yet?

SAP Process Insights has an unrivaled and constantly growing out-of-the-box content coverage¹



1 Generally available for SAP ECC, SAP S/4HANA On Premise and SAP S/4HANA Private Cloud edition (PCE)

Understand your processes

using 20 out-of-the-box process flows and 150+ typical issues and inefficiencies

Process Flows Performance Indicators Correction Recommendations Innovation Recommendations	decisions which
Image: Supplier invoice issuing to FI-AP clearing - Image: Clearing - I	
Process Flow Performance of 31,123 supplier invoices issued between Mar 1 - Mar 31, 2021	
Supplier invoices issued Supplier invoice created and posted FI-AP released for payment FI-AP clearing document created	FI-AP item cleared Get insights fast: updates happen
100% DAY 86% DAY 81% DAY 80% 31,123 Documents 13 26,773 20 25,108 30 24,905	Bay 80% auguates happen daily
Most Frequent Blockers and Other Information Show	More to come:
Invoice created before purchase orderSupplier invoice created via BAPI interfaceSupplier invoice created later than postedFI-AP currently blocked for paymentNot cleared via payment run1% 3223% 9434% 1,2662% 5886% 1,783	FI-AP items cleared latenumber of available0% 12process flows and
Supplier invoice rejected Supplier invoice created via EDI / IDoc Supplier invoice parked FI-AP item previously blocked Payment term in FI-AP not equal purchase order 7% 7% 1% 18% 2% 2,202 1 402 5,978 583	typical inefficiencies will double by end of
Supplier invoice deleted Supplier Invoice created via ERS Supplier invoice previously parked	year 2021*
0% 1%	* Numbers subject to change

Understand your processes

leveraging 60 out-of-the-box process performance indicators

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2

Make data-driven decisions which business areas to prioritize for improvement

Get insights fast: updates happen daily

More to come: number of process performance indicators will double by end of year 2021*

	Process Insights	÷	End-to-End Pro	rocesses > Finance -				
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≜	Lines of Business							
6	Company Overview PREVIEW				Performance Indicators	s: Finance		
~	Activity Viewer PREVIEW							
					Performance Indicator J=		Amount	Unit
					Automation rate: Customer invoic	e clearing	62	Percent
					Electronic bank statement items r	not completely posted	1721	Items
					Errors during maintenance/interna	al order actual settlement	1120	Exceptions
					Errors during manufacturing order	r actual settlement	153	Exceptions
					Errors during variance calculation	for manufacturing orders	387	Exceptions
					Errors during WBS element/netwo	ork order actual settlement	345	Exceptions
					Financial documents created		5845	Documents
					Lead time: Invoice creation to Acc	counts Receivable clearing	35	Days
					Overdue and open Accounts Paya	able items	5845	Items
					Schedule Manager: Runtimes and	d Status	22	Minutes

Dive deep with analytics: filtering for the greatest impact

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Narrow your focus to discover where your issues really lie

Fix the root cause instead of just applying band aids

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From fast insights to immediate results: use the tailored recommendations

III SAP Process Insights	← End-to-End Processes → Source to Pay →					() 0			
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	Less than 30% of outbound deliveries were created automatically.	Set up scheduling to create outbound deliveries automatically	6			Reduce total logistics cost			
	1 open purchase order items were found where the planned delivery date is at least 90 days in the past and no goods receipt was posted so far.	Set delivery completed indicator for purchase order items where goods receipt postings are no longer expected	1			Reduce overall supply chain planning cost			
	7 open purchase order items were found where the planned delivery date is at least 1 year in the past.	Set delivery completed indicator for purchase order items where goods receipt postings are no longer expected	7			Reduce data management cost			

III SAP Process Insights	← End-to-End Processes → Lead to Cash →	© 0
End-to-End Processes	Process Flows Performance Indicators Correction Recommendations Innovation Recommendations	LAB PREVIEW
Lines of Business		S ARA
Company Overview PREVIEW	Innovation Recommendations: Lead to Cash	VIEW.
	SAP S/4HANA Capabilities Intelligence-Enabling Technologies User Experience Other SAP Solutions	abla All Lines of Business
	Recommendation	Lines of Business
	SAP S/4HANA Capabilities	
	Accounts Receivable	Finance
	Cash and Liquidity Management	Finance
	Collections Management	Finance
	Commodity Sales	Finance
	Contract Accounting	Finance
	Convergent Invoicing	Finance
	Credit and Collection Management	Finance
	Credit Evaluation and Management	Finance

Get recommendations specifically linked to previously identified issues

Choose the improvement path that is right for your organization

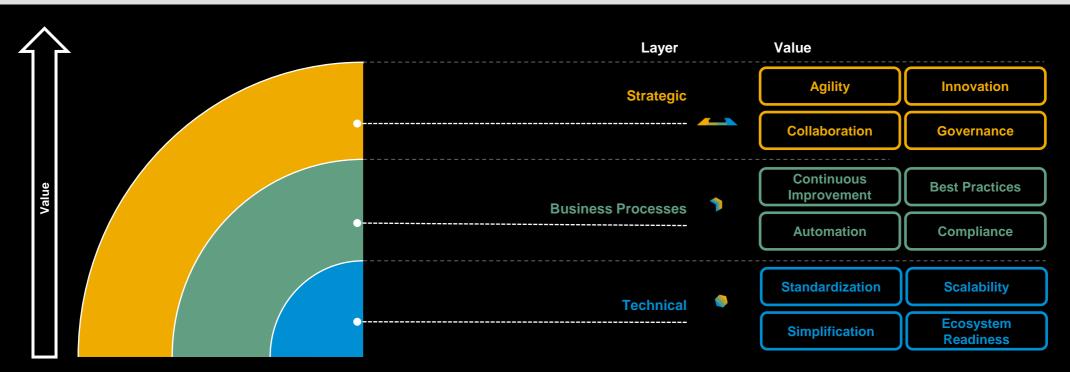
SAP Process Insights accelerates and simplifies SAP S/4HANA transformation projects



Faster time to value

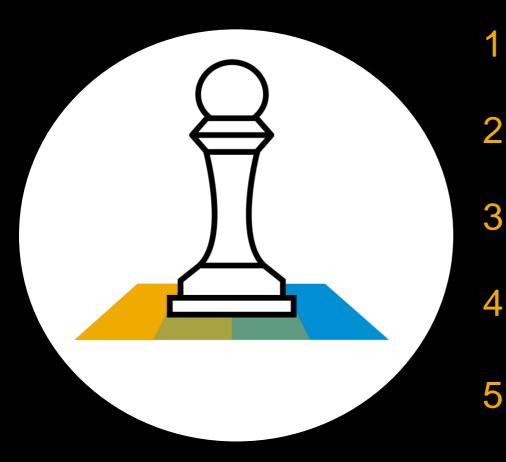


Lower total cost of implementation



SAP Process Insights is key for 3 of the SAP Activate steps for **BPI supported SAP S/4HANA transformation project** SAP ACTIVATE SAP SAP SAP Process Process Process Insights Insights Insights * **Explore** Deploy Discover Prepare Realize Run Identify value Collaborate on Implement Monitor and Safeguard the Govern the drivers and continuously future process transformation roll-out define goals improve improvements processes

What makes SAP Process Insights the clear choice for SAP Customers?



1. Quick results and easy implementation Not a months-long project. Just plug it in and the next day you get the results

2. Broadness of Scope

Not only one or two processes but 20 process flows¹⁾ provide a holistic overview

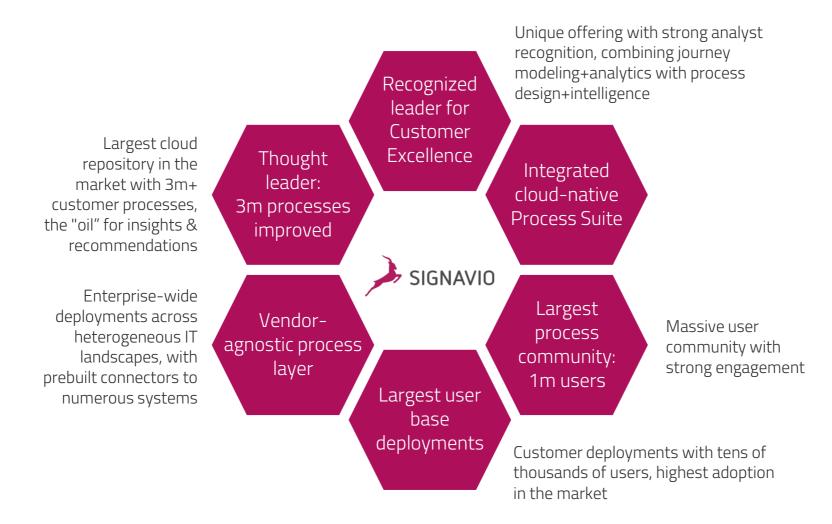
3. Recommendations out of the box We built the "automated" business consultant (well, so to say)

4. Continuous monitoring See the results of your improvements

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Signavio Suite

When people think process, they think Signavio





Signavio helps you share knowledge, make informed decisions and implement change fast.

PROCESS MANAGER

Optimize & reinvent your processes and manage your process portfolio.

COLLABORATION HUB

Get everybody involved and share process knowledge with the entire organization

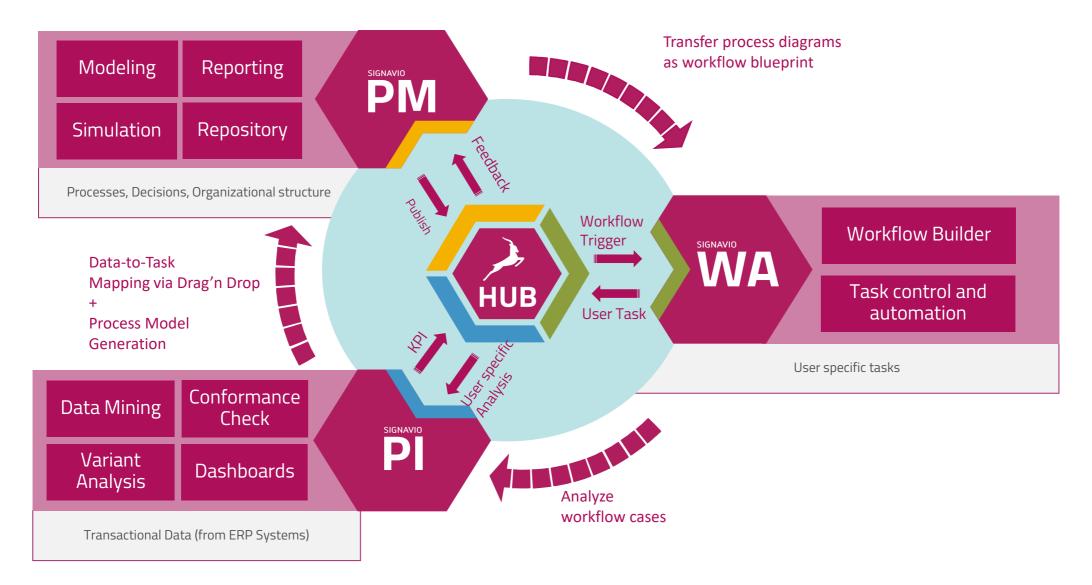
PROCESS INTELLIGENCE

Leverage your data to locate & prioritize process improvement potential

WORKFLOW ACCELERATOR Implement smart task routing so that your people can focus on what they are best at



Signavio Suite – Product Integration



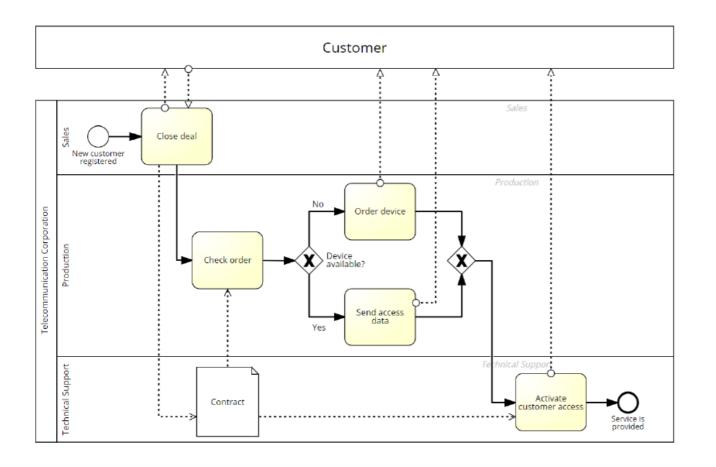
Signavio customers

over 1-million users, growing at 200% a year



See https://www.signavio.com/customers/

Process models as central aspects of Business Process Management (BPM)



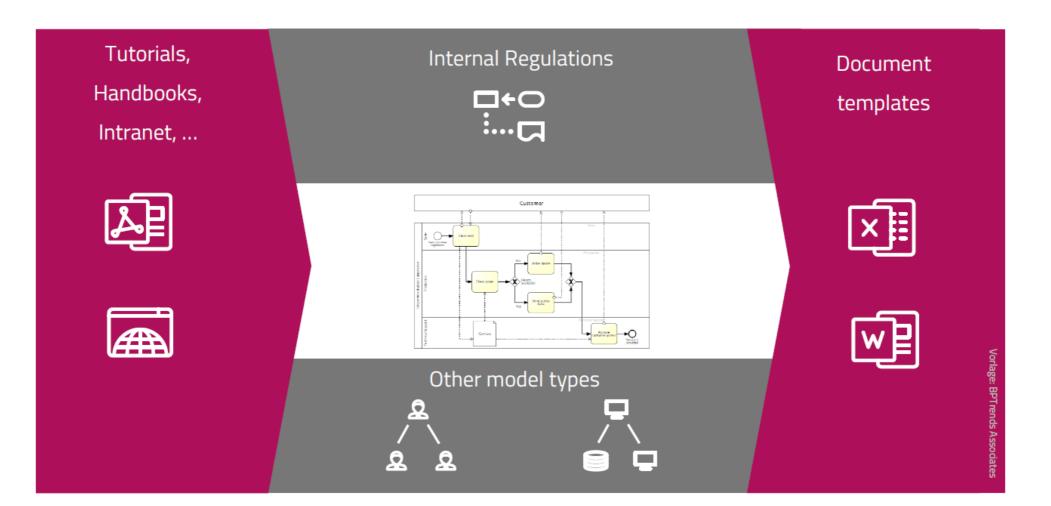
Models answer questions:

- Activities?
- Responsibilities?
- Decision points?
- IT systems?
- Information flow?
- Interaction points?

Which information belongs to a process model?

Inputs	Goals / Rules	Outputs
	Resources	age: BPT ren
		Vorlage: BPT rends Associates

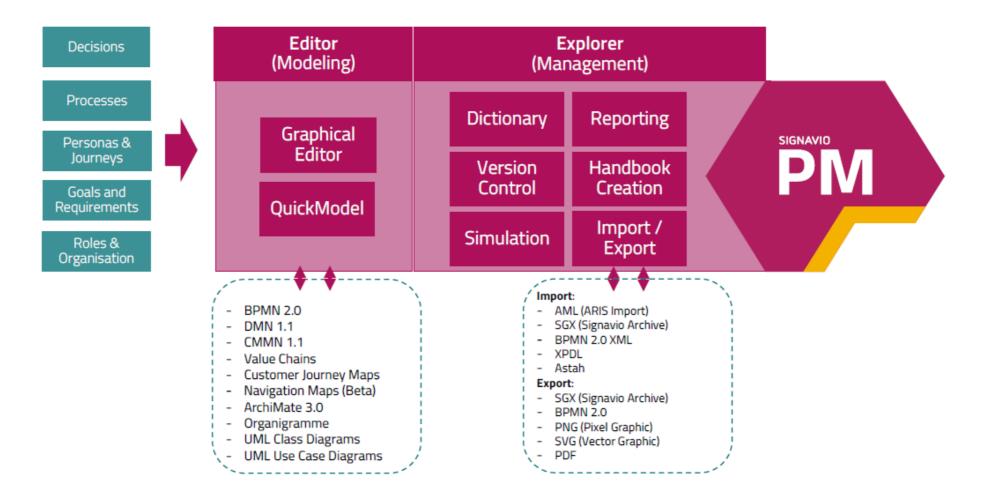
And which information should rather being linked instead?



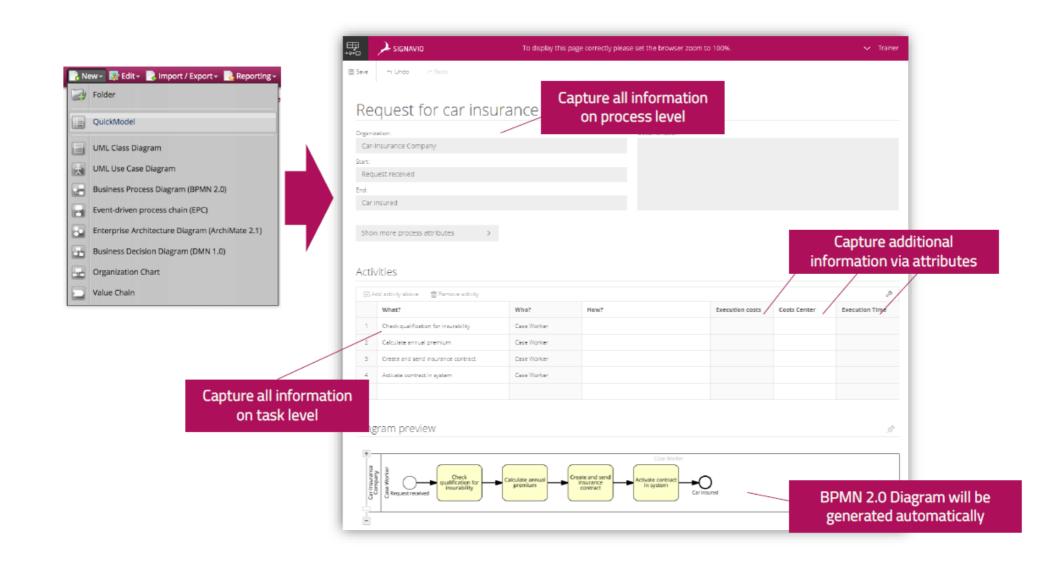
Signavio enables collaboration between different expert levels



The Signavio Process Manager - Components



QuickModel – General Overview



Common Standard Reports

Reporting - 🎤 Share - 🛱 - 📑 Process documentation (PDF) Process documentation (Word) W. Governance report Process cost analysis Resource consumption analysis Modeling conventions Responsibility assignment matrix / RACI Responsibility handovers matrix Documents usage matrix IT system usage matrix (by diagrams) K IT system usage matrix (by roles) Process characteristics with element details Process model metrics 28 Risks & controls report 28 👷 User/Group assignment

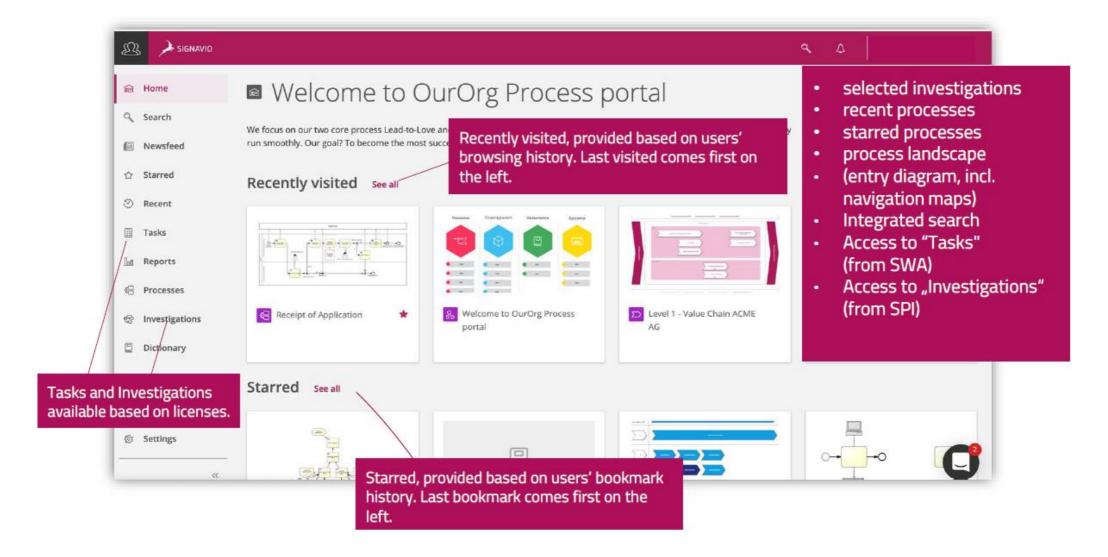
Generating reports is important for business users to collect and aggregate the information on a certain topic, which are distributed in (mostly different) processes.

This helps to answer questions like

- "In which processes and activities are we using which IT-System?"
- "Who is responsible for which tasks and where are handovers?"

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Suite Launchpad



Collaboration Hub (1/4)

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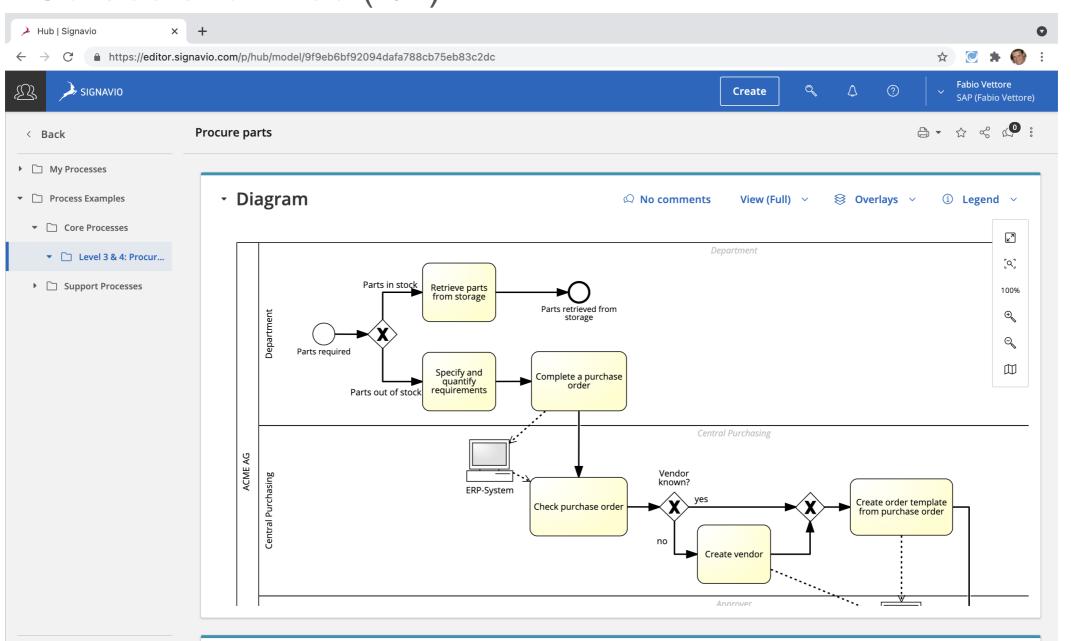
# Collaboration Hub (2/4)

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### Collaboration Hub (3/4)

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## Collaboration Hub (4/4)

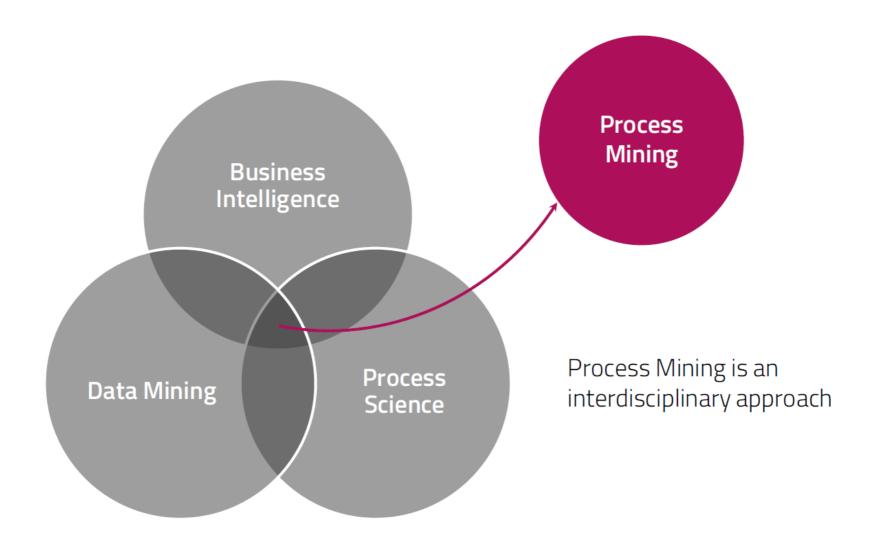


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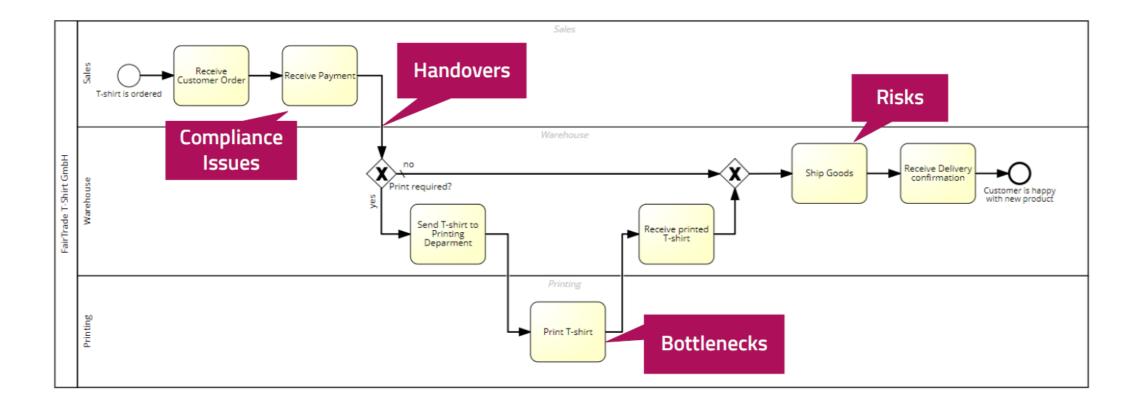
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#### What is Process Mining?



#### Why Process Mining?



# Process Intelligence (1/3)

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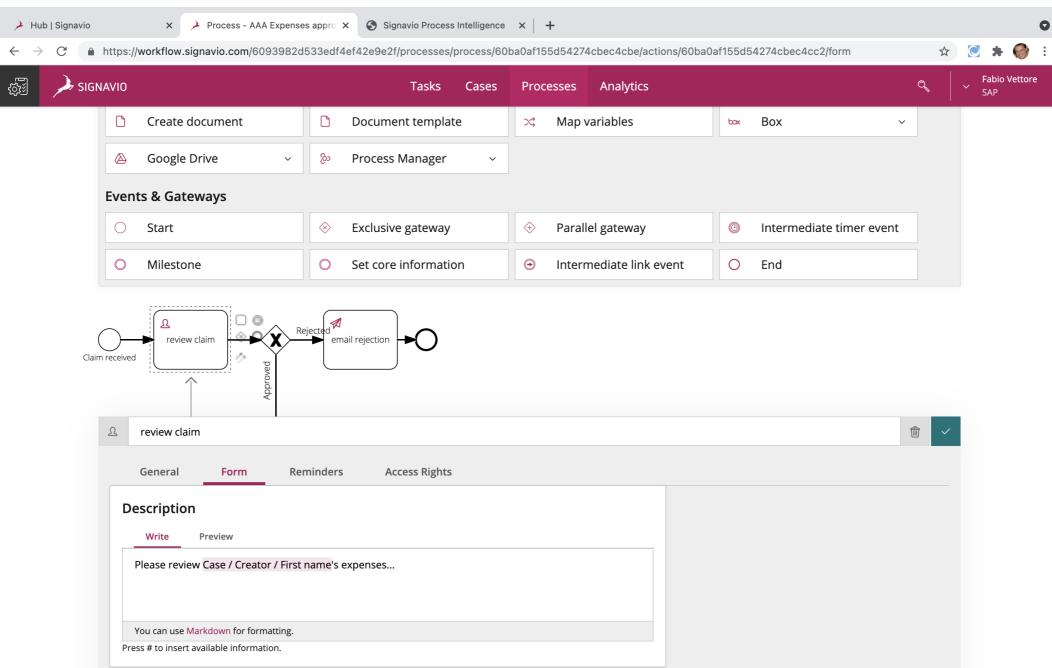
### Process Intelligence (2/3)

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### Process Intelligence (3/3)

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#### Workflow Accelerator



# Wrap Up

# Business process intelligence is the most holistic portfolio in process transformation solutions

Business process intelligence is important for your company because it:

Is an end-to-end business transformation suite

Provides the single source of truth for processes

Joins the **business and IT** operating model

Allows data-driven decisions for your business

Combines customer experience and operational excellence

Provides a **people-centric** approach and experience

#### **Company leaders face business challenges every day**

Our strategy includes a 20% increase in organic growth over the next two years, and two major acquisitions are in the works.

Are we prepared to handle this growth?

Our people are already working hard. But some of our best talent has left, and our employee survey results are trending downward.

I am hearing more and more complaints about our customer service.

I can see the results, but I really can't see what's causing these problems. So how am I supposed to manage them? How can we make improvements where we need to improve the most?



# We need to be better! And we need to be better faster!

# **Get started**

Understand how business process intelligence can work best for you and help you

### Run at your best

Assess your current processes and discover opportunties for improvement

#### www.sap.com/bpi

# Thank you

Contact information:

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