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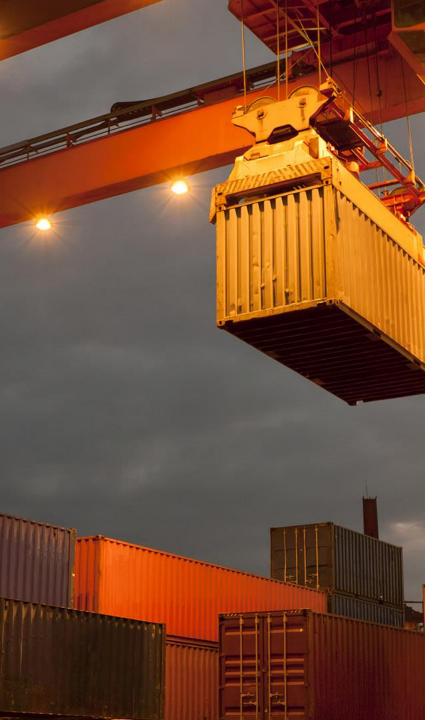
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- Balancing the right inventory investment with downstream demand
- Supply shortages are hurting customer service and revenue
- Poor visibility into in-transit inventory
- Lead-time variability contributes to supply shortages
- Suppliers lack timely view into customer demand



# Network-Based Collaboration Drives Resilient Outcomes

- Simplify replenishment by allowing the supplier to assume responsibility to maintain agreed upon inventory levels
- Reduce supplier lead times plus improve cashflow and inventory turns by deferring transfer and payment of goods until consumption
- Increase efficiency with fewer touchpoints and improve supplier responsiveness to fluctuating demand and inventory

# Resilient Businesses Leverage Network-based Collaboration

82% of leaders report 5% or more improvement in on-time, in-full performance

69% of leaders report 10% or more improvement in inventory turns

64% of leaders report 10% or more improvement in on-time delivery from suppliers

63% of leaders report 10% or more faster time to market

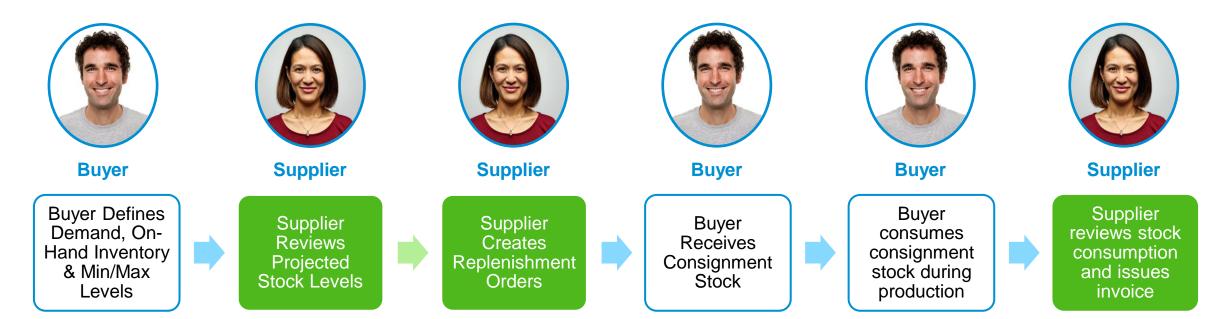
<sup>\*</sup> Source: Oxford Economics (2021)



# Deliver Inventory Efficiency with Digital Supplier Replenishment

Combining supplier-managed inventory and consignment helps improve cashflow and supplier relationships, while reducing cost.

## **SMI + Consignment Process Flow**



### **SAP Business Network Inventory Efficiency Solution**



SMI Demand, Inventory, Min/Max

**Updated Schedule Lines** 

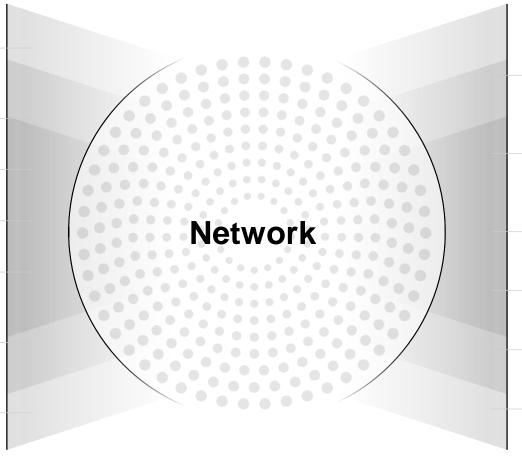
Goods receipt notice (POD)

Consignment purchase order

Consumption: consignment transfer

Self-billing/ERS invoice (option A)

Payment



### Supplier/Contract Manufacturer

Planned Shipments or Replenishment Order

SMI PO confirmation if Replenishment Order

SMI Advance ship notice (ASN)

Consignment PO confirmation

Consignment Movement Visibility

Invoice (option B)

# The Bottom-Line Benefits of Better Inventory Efficiency

4-12%
DIO Right Sizing

9-25% Lower FTE Cost

8-23%
Lower Revenue Loss Due to Stock Outs



## What Does SAP Do Differently?

Support SMI scheduling agreement releases and supplier replenishment orders with native integration into ECC and S4.

Provide buyers and planners with proactive inventory exception alerts.

Systemically track inventory movements to simplify inventory reconciliation and usage as well as create accurate settlement invoices and consumption reports.



#### **Case Study**

# stryker

## Transformed direct procurement strategy from a pull model to push model via SMI:

- Ensures stock is available faster
- Reduces procurement lead-times
- Automates supply plan, PO confirmations/ change visibility, and invoice processing



#### **Case Study**



Adopted supply chain collaboration across multi-tiered supply chain with Supplier-managed Inventory:

- Increases speed, traceability, and standardization for forecast, ordering, and scheduling
- Optimizes working capital
- Drives policy compliance



# Thank you.

Matt Tichelaar – SAP Business Network Executive





**Appendix** 

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## Step-by-Step SMI + Consignment Process Flow

